RESOLUTION 151 (Rev. busan, 2014)

Implementation of results-based management in ITU

The Plenipotentiary Conference of the International Telecommunication Union (Busan, 2014),

considering

*a)* Resolution 72 (Rev. Busan, 2014) of this conference, which notes that progress in achieving the objectives of ITU can be measured and considerably enhanced through the process of linking strategic, financial and operational plans that set out the activities planned to be undertaken during the period of these plans;

*b)* Resolution 151 (Rev. Guadalajara, 2010) of the Plenipotentiary Conference, which further instructed the Secretary-General to continue to improve methodologies associated with the full implementation of results-based budgeting (RBB) and results-based management (RBM), including the presentation of biennial budgets,

recognizing

*a)* that bringing the implementation of RBB and RBM to the next level at ITU will entail challenges and steps, including the need for a significant culture change and for staff at all levels to become familiar with the concepts and terms of RBM;

*b)* that a comprehensive strategy aimed at changing the way agencies operate, with improving performance (achieving results) as the central orientation, was identified by the United Nations Joint Inspection Unit (JIU) as an essential step towards RBM in a report issued in 2004 entitled "Implementation of Results-Based Management in the United Nations Organizations";

*c)* that JIU identified the process of planning, programming, budgeting, monitoring and evaluation; delegation of authority and accountability; and staff performance and contract management, as the main pillars for the development of a solid RBM system,

emphasizing

that the purpose of RBB and RBM is to ensure that high-priority activities are adequately resourced in order to achieve planned results,

resolves to instruct the Secretary-General and the Directors of the three Bureaux

1 to continue to improve methodologies associated with the full implementation of RBB and RBM, including improvements in the presentation of the biennial budgets on an ongoing basis;

2 to continue to develop a comprehensive ITU results framework to support implementation of the strategic plan and linkage of the strategic, financial and operational plans;

3 to develop a comprehensive performance monitoring and evaluation framework to support the ITU results framework;

4 to further integrate the risk-management framework at the ITU level, in the context of RBM, to ensure that contributions from Member States are used to best advantage,

instructs the ITU Council

1 to continue to review the proposed measures and take appropriate action to ensure further development and appropriate implementation of RBB and RBM at ITU;

2 to monitor the implementation of this resolution at each subsequent session of the Council and to report to the next plenipotentiary conference.