

*Industrial Transformation and the
Digital Revolution: A Focus on
Artificial Intelligence, Data Science
and Data Engineering*



Adam Drobot

December 7th-11th

ITU Kaleidoscope 2020



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December 7-11, 2020

Industrial Transformation and the Digital Revolution



Outline

- *Industrial Transformation and the Digital Revolution*
 - *The Digital Revolution*
 - *Digital Transformation*
 - *Thinkers and Futurists*
 - *Industrial Transformation*
 - *Technologies in Focus*
 - *The role of Analytics and Artificial Intelligence*
 - *The importance of Data Science and Data Engineering*

- The Digital Revolution

The Digital Revolution

In the last
two decades

A Consumer
Driven Revolution



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Industrial Transformation and the Digital Revolution



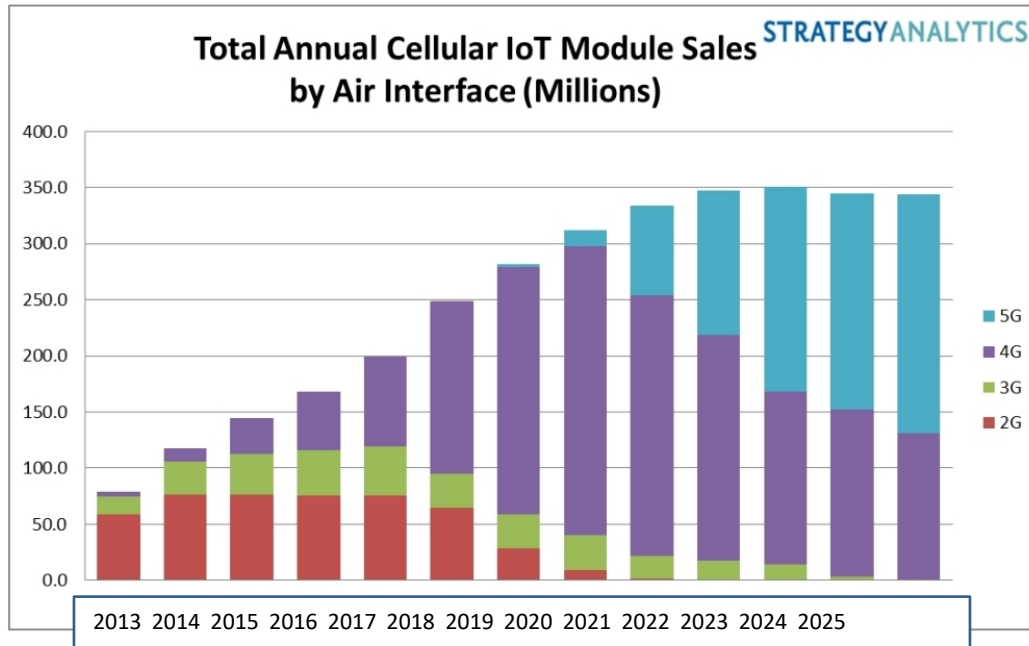
The Digital Revolution



Four New Worldwide Infrastructures

- The Internet
- Wireless Mobility
- Computing
- eRetail and eDelivery

The Digital Revolution

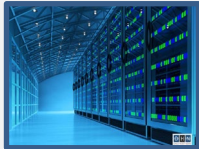


Growth
of
Wireless
Mobile
Infrastructure

The Digital Revolution



High Performance
Computing



Hyperscale
Data Centers



Cloud
Computing



Fog/Edge
Computing



Workstation
Computing



Desktop
Computing



Embedded
Computing



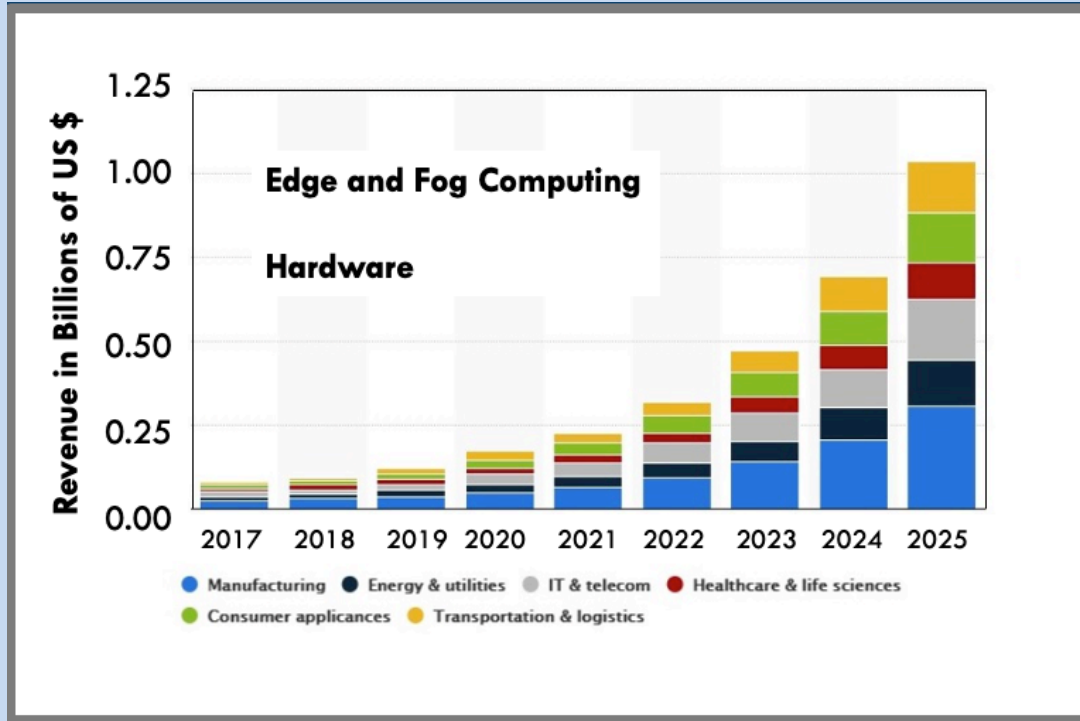
Nomadic/Mobile
Computing



Thing
Computing

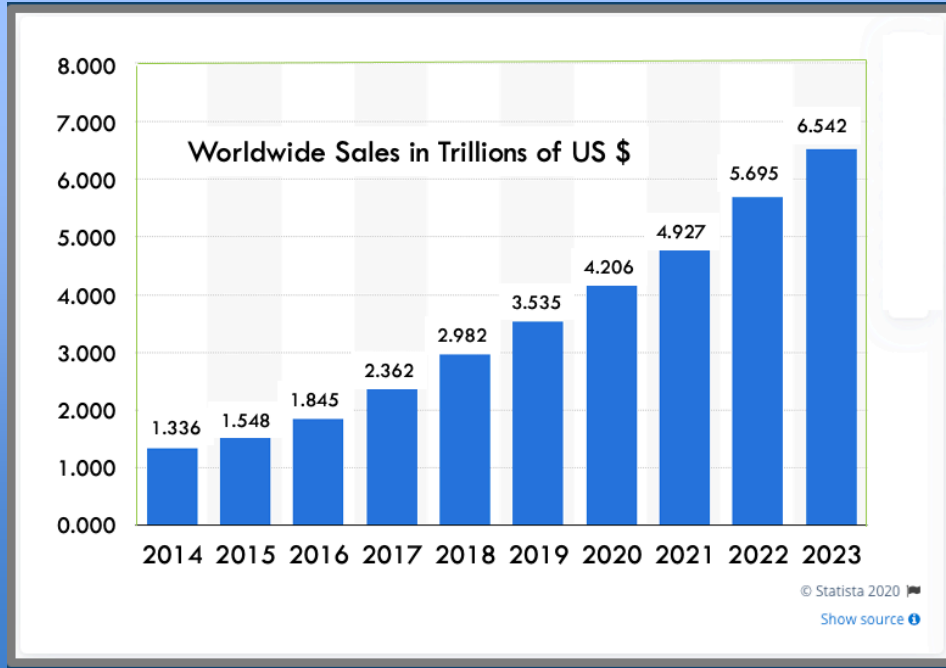
Computing
Hierarchy

The Digital Revolution



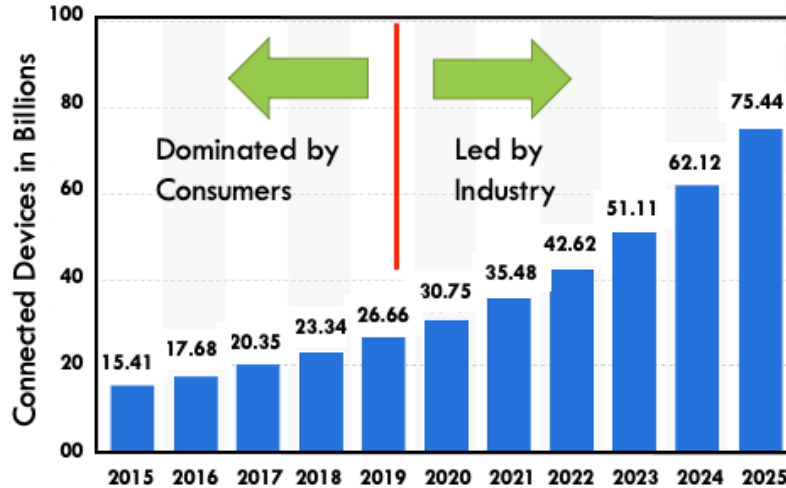
Growth
of
Computing
Capabilities

The Digital Revolution



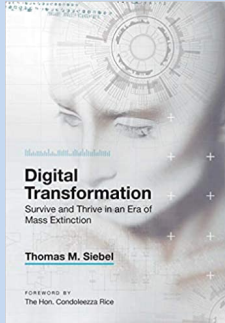
Growth
of
eRetailing
and
Delivery
Capabilities

The Digital Revolution



A Change
In the
Action

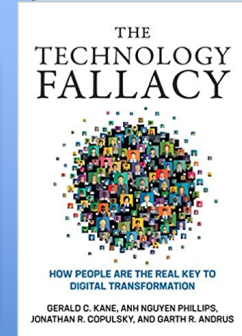
The Digital Revolution – Digital Transformation



Tom Siebel

Why its an imperative

Jerry Kane

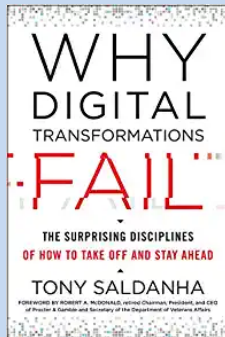


Why its hard



Tony Saldanha

Why its not just about technology

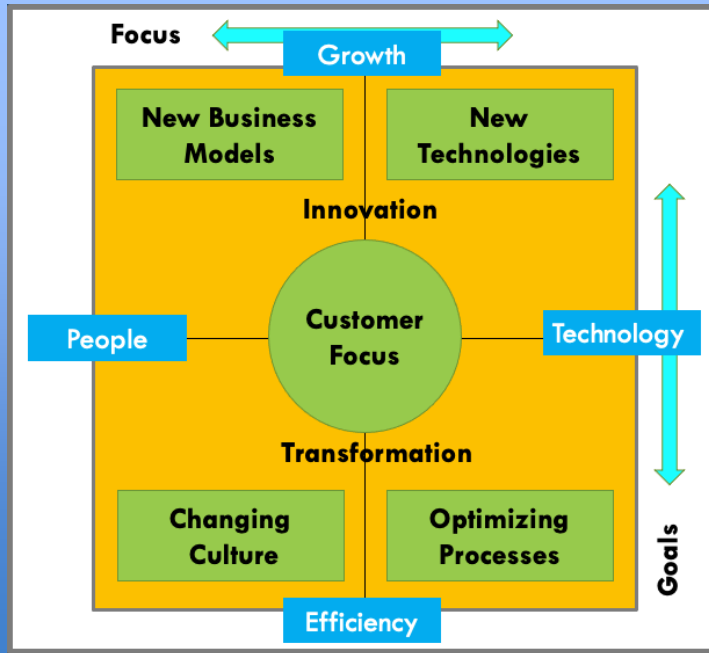


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Industrial Transformation and the Digital Revolution

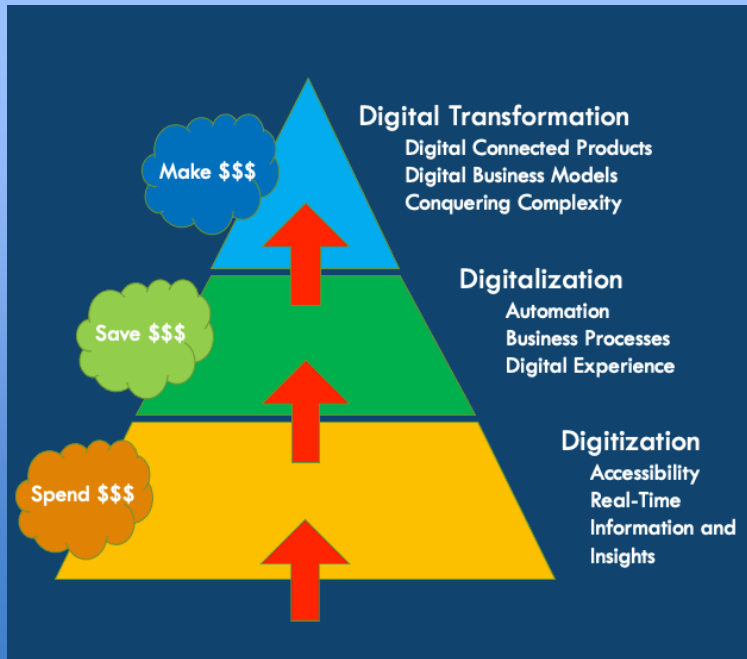


The Digital Revolution – Digital Transformation



- Digital Transformation
- Industry 4.0
- Robotics
- The Internet of Things
- Digital Twins – for Manufacturing, Products, Services, and Processes
- Digital Sensor Networks
- Wide-spread use of diagnostics and prognostics for maintenance, repair, and overhaul
- Asset management
- Logistics
- _____

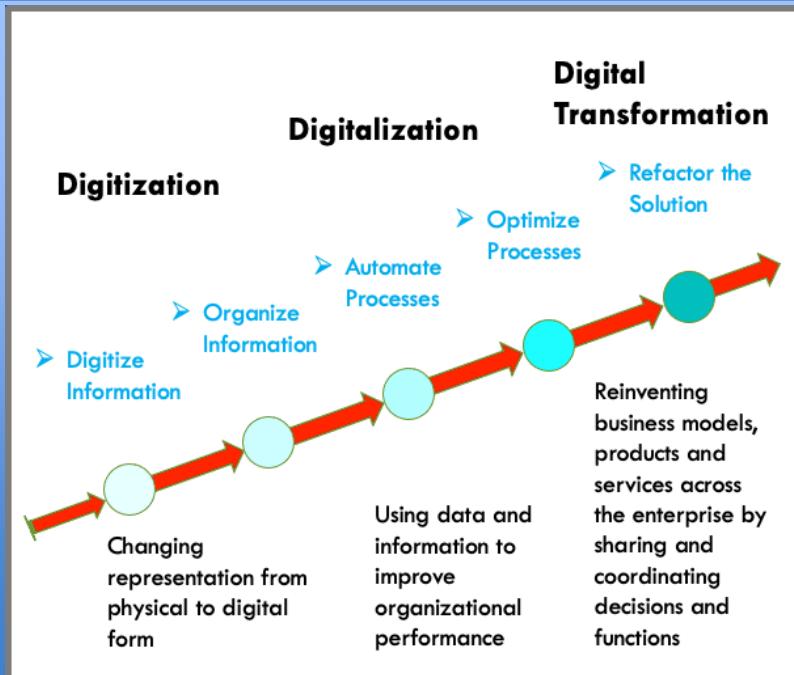
The Digital Revolution – Digital Transformation



The Three Components of the Digital Revolution

- Digital Transformation
- Digitalization
- Digitization

The Digital Revolution – Digital Transformation

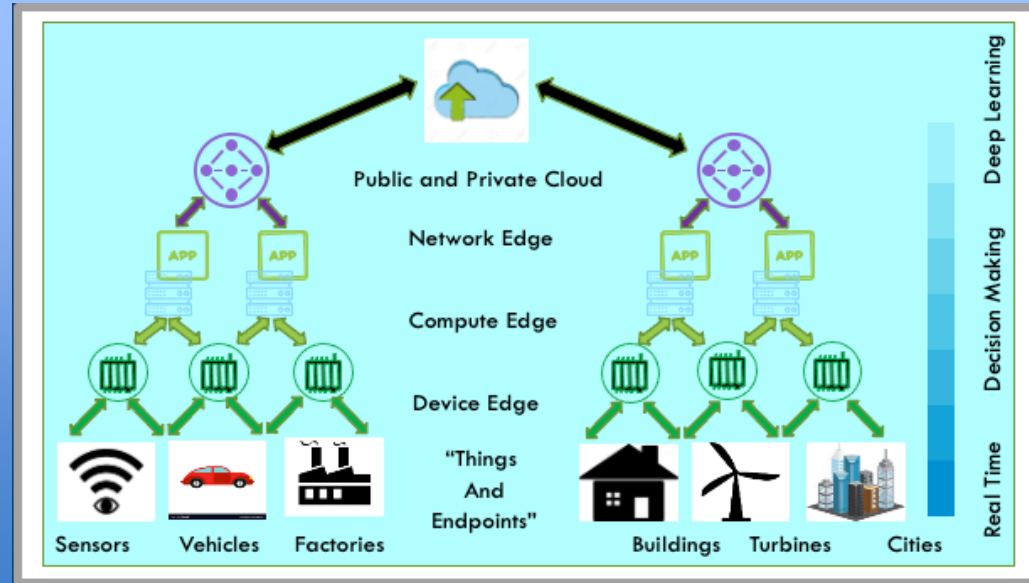


The Three Components of the Digital Revolution

- Digital Transformation
- Digitalization
- Digitization

The Digital Revolution

The intertwining
of
Communications,
Computing, and
Storage
Technologies



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Industrial Transformation and the Digital Revolution



- Futurists and Thinkers

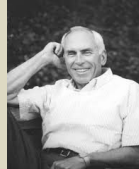
Futurists and Thinkers



Alvin Toffler



Thomas Kuhn



Roy Amara



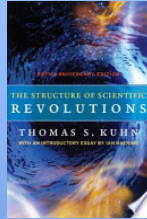
*Derek John
de Solla
Price*

Ray Kurzweil



Futurists and Thinkers

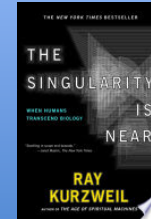
Thomas Kuhn: "The Structure of Scientific Revolutions"



Derek John de Solla Price: "Science Since Babylon"



Ray Kurzweil: "The Singularity is Near"



Roy Amara: Amara's Law

"We tend to overestimate the effect of a technology in the short run and underestimate the effect in the long run."

Futurists and Thinkers

Alvin Toffler: "Future Shock"



Quotes

"You've got to think about big things while you're doing small things, so all the small things go in the right direction."

"The future always comes too fast and in the wrong order."

"Technology feeds on itself. Technology makes more Technology possible."

Futurists and Thinkers



*Mary
Meeker*



*Michael Hammer
James Champey*

*Gideon
Gartner*



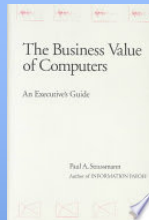
*Geoffrey
Moore*



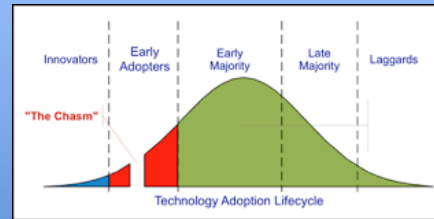
*Paul
Strassmann*

Futurists and Thinkers

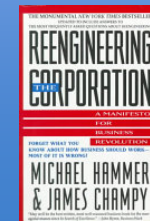
Paul Strassmann: "The Business Value of Computers"



Geoffrey Moore: "Crossing the Chasm"



Michael Hammer and James Champy: "Re-engineering the Corporation"



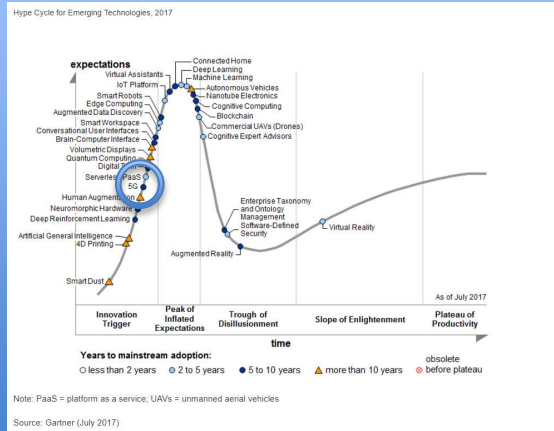
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Industrial Transformation and the Digital Revolution



Futurists and Thinkers

Gideon Gartner: The Magic Quadrant and the Hype Curve



Futurists and Thinkers

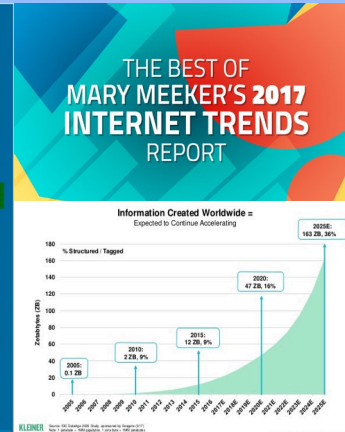
Mary Meeker: "Internet Trends Report"

Internet Trends 2017

- 1) **Global Internet Trends** = Solid...Slowing Smartphone Growth 4-9
- 2) **Online Advertising (+ Commerce)** = Increasingly Measurable + Actionable 10-80
- 3) **Interactive Games** = Motherlode of Tech Product Innovation + Modern Learning 80-150
- 4) **Media** = Distribution Disruption @ Torrid Pace 151-177
- 5) **The Cloud** = Accelerating Change Across Enterprises 178-192
- 6) **China Internet** = Golden Age of Entertainment + Transportation (Provided by Hillhouse Capital) 193-231
- 7) **India Internet** = Competition Continues to Intensify...Consumers Winning 232-287
- 8) **Healthcare @ Digital Infection Point** 288-319
- 9) **Global Public / Private Internet Companies...** 320-333
- 10) **Some Macro Thoughts...** 334-351
- 11) **Closing Thoughts...** 352-353

KLEINER
PERKINS

MP-INTERNET TRENDS 2017 | PAGE 354



URL: <http://www.kpcb.com/internet-trends>

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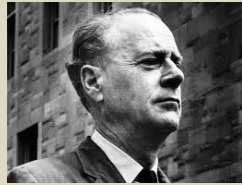
Industrial Transformation and the Digital Revolution



A View from Futurists and Thinkers



*Grace
Hopper*



*Marshall
McLuhan*



*Clayton
Christensen*



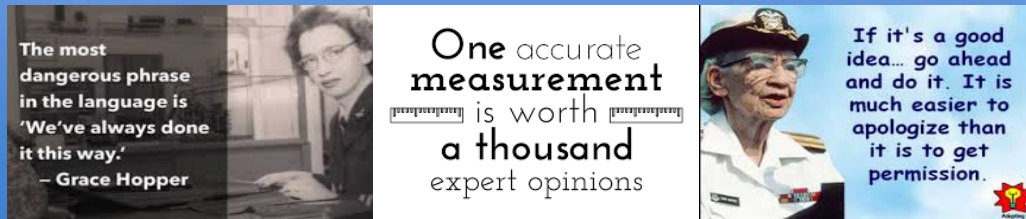
*Winston
Churchill*

Futurists and Thinkers

Winston Churchill: On Architecture, Process, and Endurance

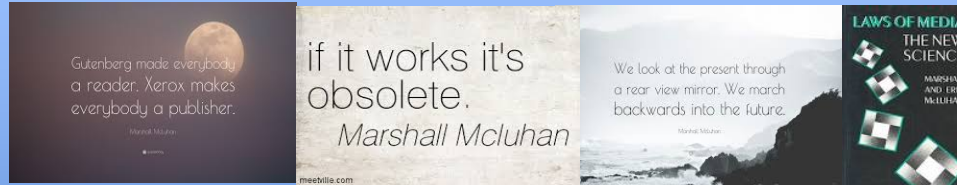


Grace Hopper: Nature of Change, Leadership, and Facts



Futurists and Thinkers

Marshall McLuhan: *The importance and impact of Media*



Clayton Christensen



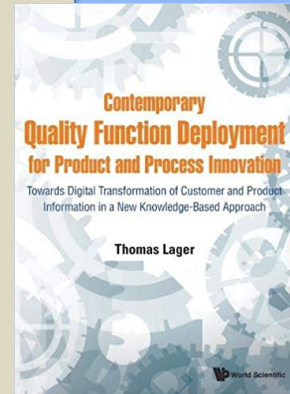
- Industrial Transformation

Industrial Transformation



Thomas Lager

New Life and meaning
for an old and well-
established concept!



Industry 4.0
and beyond

Industrial Transformation



Convergence
of
Information
Technology
and
Operational
Technology

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Industrial Transformation and the Digital Revolution



Industrial Transformation



Value and
adoption

Manufacturing
Products
Services
Processes

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Industrial Transformation and the Digital Revolution



Industrial Transformation

Value and
adoption

Many Settings
Many
Different
Requirements



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Industrial Transformation and the Digital Revolution



Industrial Transformation

Life Cycle Support – Design, Build, Operate, Upgrade

- Flexibility in Manufacturing Reconfiguration
- Agility in, effectiveness, asset uptime, supply chain optimization, recovery from disruptions, and asset yield.
- Avoiding Risks
- Quality and Compliance
- Automation
- Asset Management, Efficiency and Cost Savings

Functional
Benefits as seen from
Analyst Surveys

Industrial Transformation

- Improving customer experience
- Better customer engagement, outcomes, and value
- Transitioning to new business models
- Differentiating product and service offerings
- Unique products and services with new highly desirable features
- Safety, regulatory compliance, quality, avoiding product malfunction

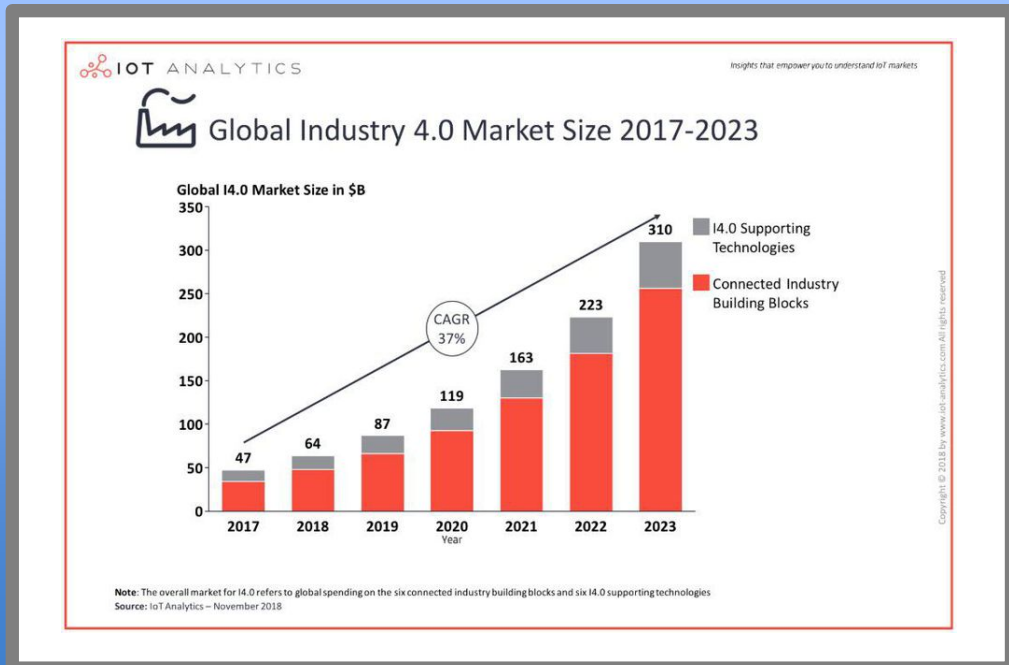
Business Benefits
as seen from
Analyst Surveys

Industrial Transformation

Industry 4.0
Manufacturing
Oriented

Lifecycle View

From Lust to Dust



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Industrial Transformation and the Digital Revolution



Industrial Transformation

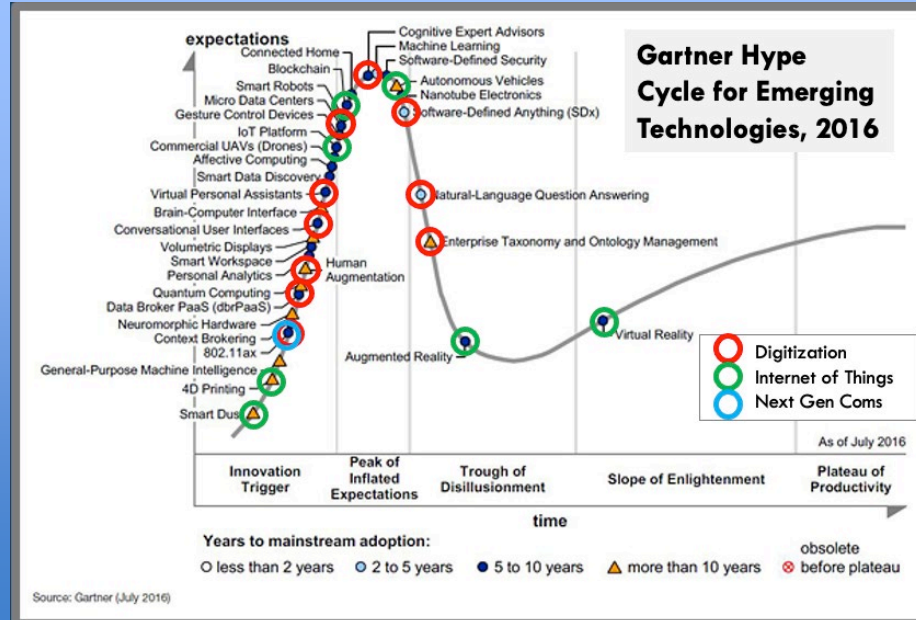
Level	Levels of Maturity and Performance
1.	Providing awareness and pointing to important aspects of situational status, supporting actual analysis and decisions to be made by people. (Situational)
2.	Identifying the cause of the situation or issue reliably, reducing the time to resolution, but leaving the nature of the response to people. (Diagnostic)
3.	Anticipation and identifying situations before they occur, providing the organizations with time to exercise remedial options. (Prognostic)

Industrial Transformation

Level	Levels of Maturity and Performance
4.	Discovering problems and at the same time identifying solutions or courses of action and remedies, with people in the loop to authorize. (Prescriptive)
5.	Improving and optimizing on a continuous basis, and discovering through learning alternate, and sometimes unexpected paths to better outcomes (Autonomic)

- Technologies in Focus

Technologies in Focus



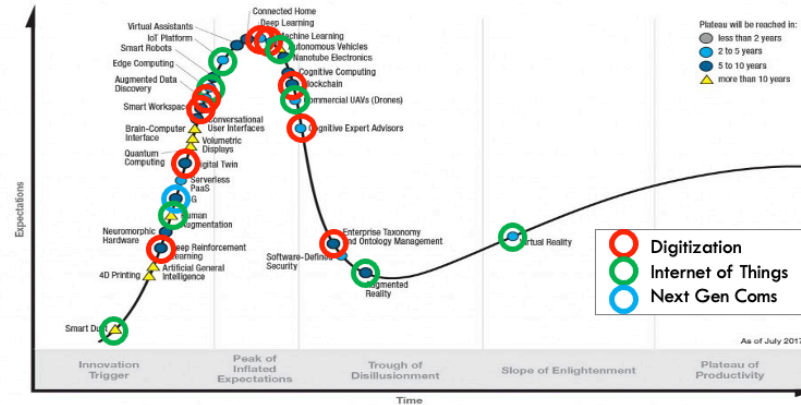
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Technologies in Focus

Gartner Hype Cycle for Emerging Technologies, 2017



gartner.com/SmarterWithGartner

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Gartner.

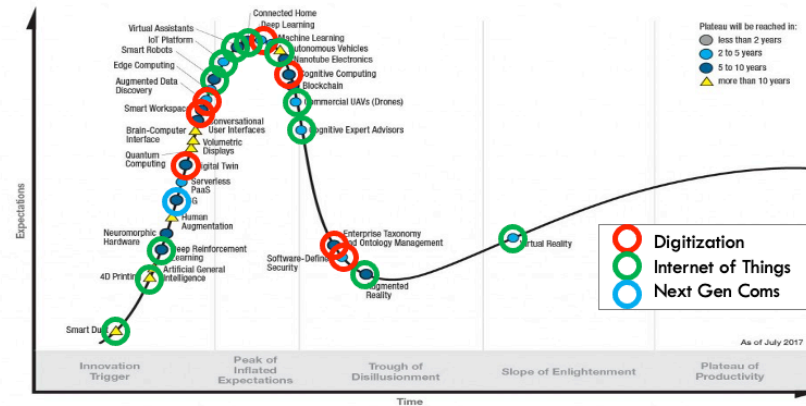
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Technologies in Focus

Gartner Hype Cycle for Emerging Technologies, 2018



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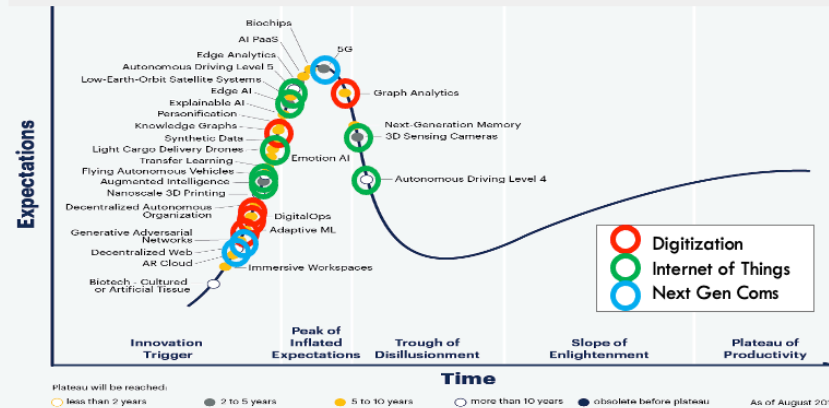
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Technologies in Focus

Gartner Hype Cycle for Emerging Technologies, 2019



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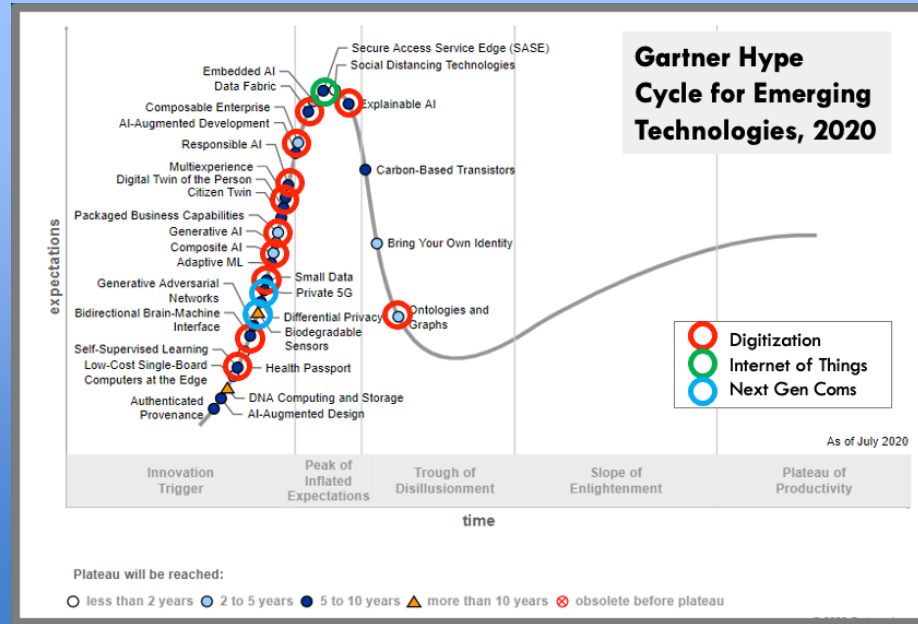
Gartner.

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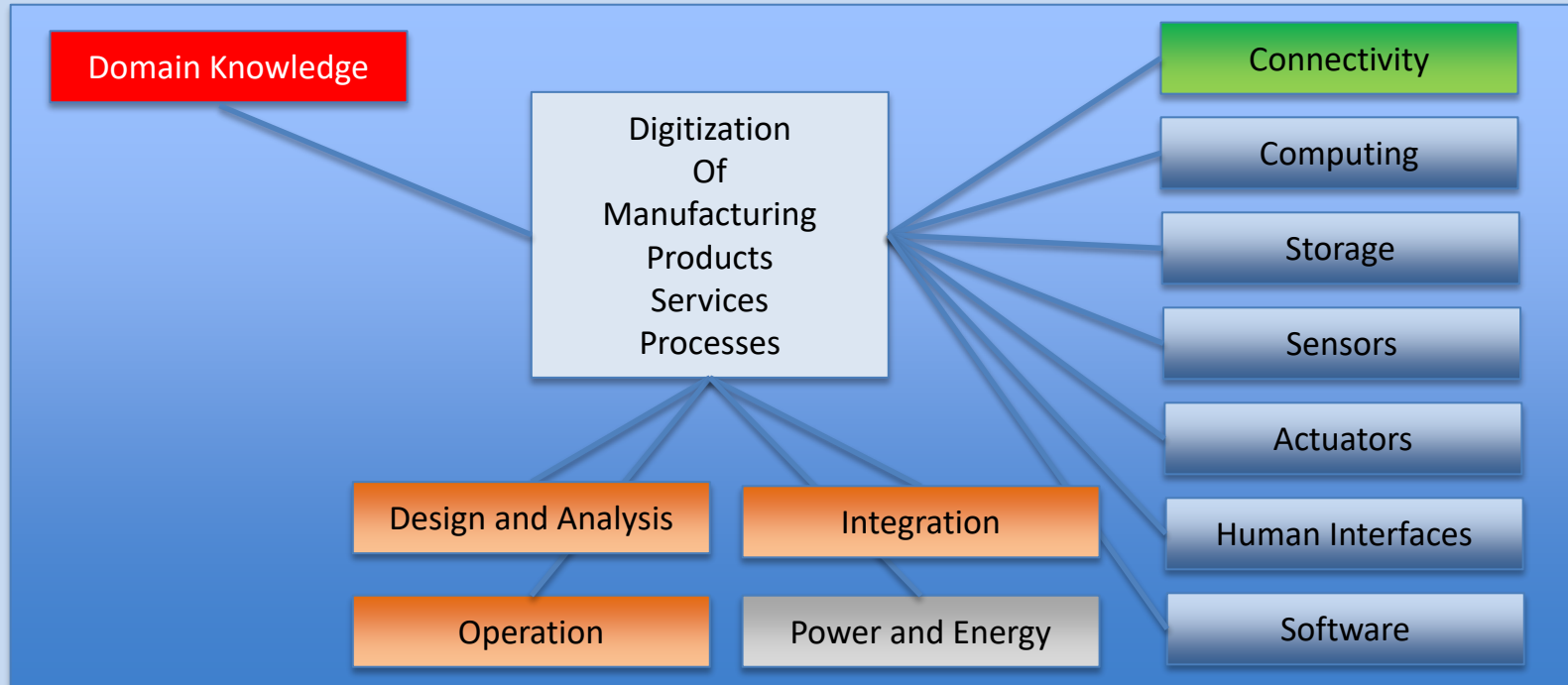
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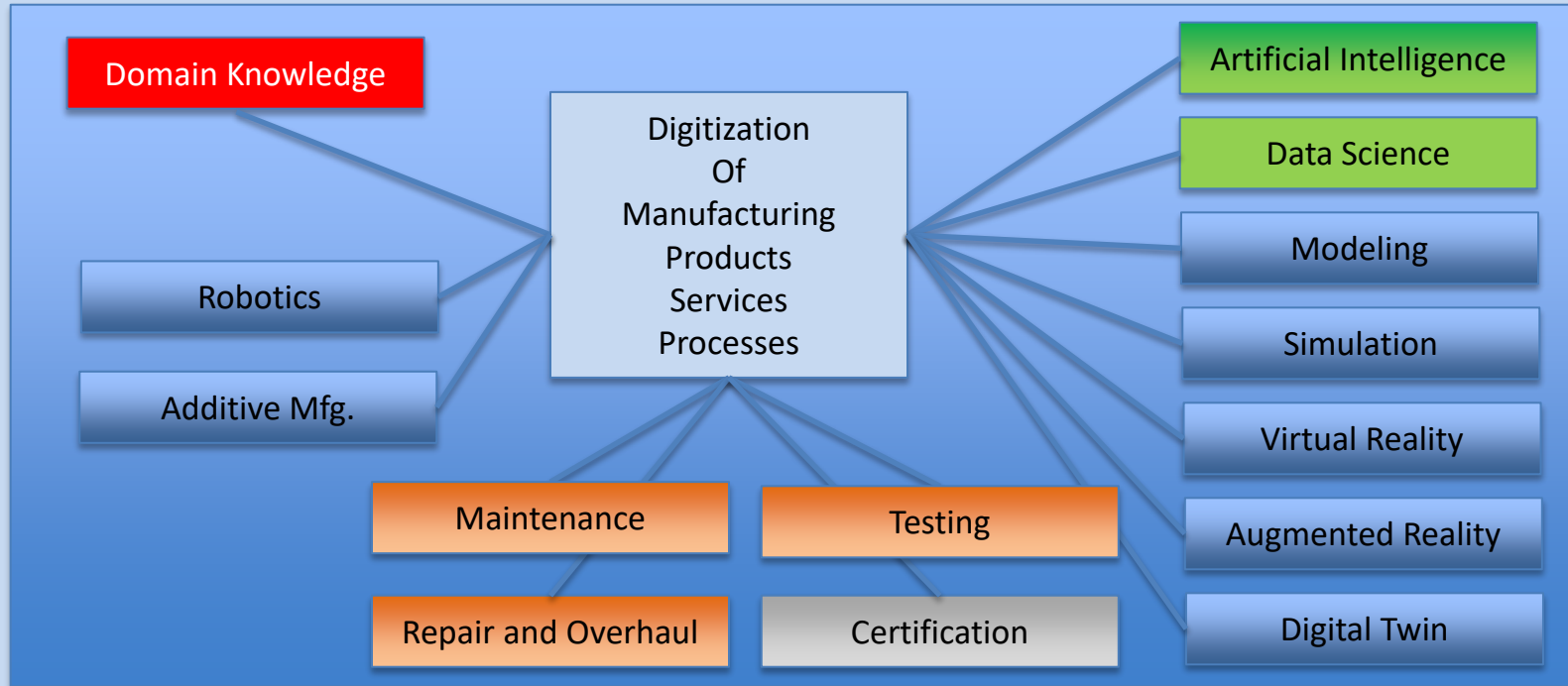
Technologies in Focus



Technologies in Focus



Technologies in Focus – Enablers



Technologies in Focus



Data is the new Oil

Data May Be The New
Oil But Artificial
Intelligence Is The
Engine That It Fuels



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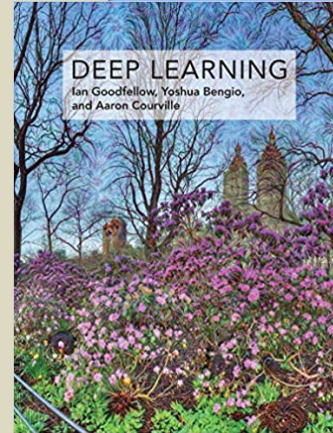


Technologies in Focus



*Ian Goodfellow
Yoshua Bengio
Aaron Courville*

Technical
Foundations
of ML

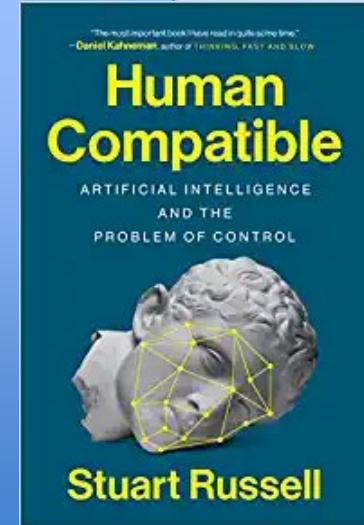


Technologies in Focus



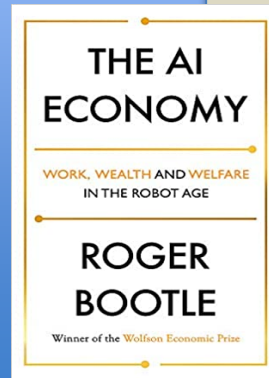
Stuart Russell

The weaknesses in AI/ML, the consequences, and how to fix them.



Technologies in Focus

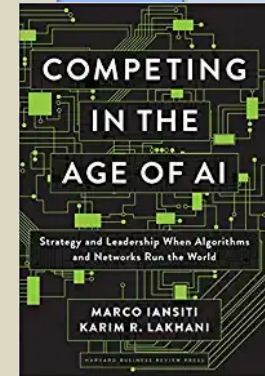
Economic
and
Business
Views



Roger Bootle



Marco Iansiti

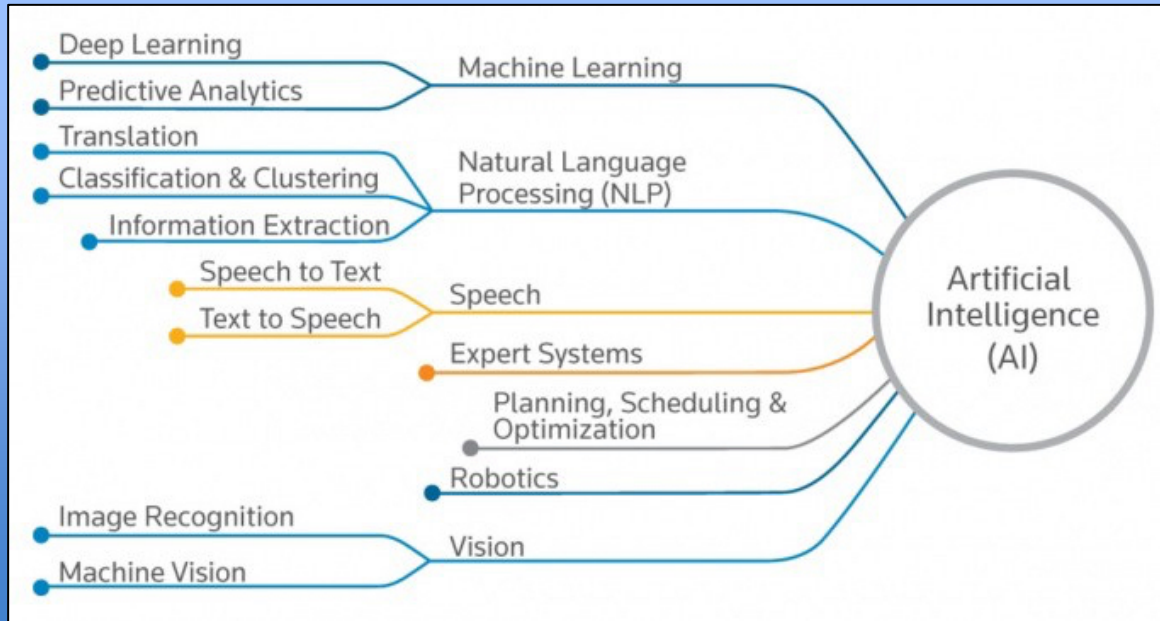


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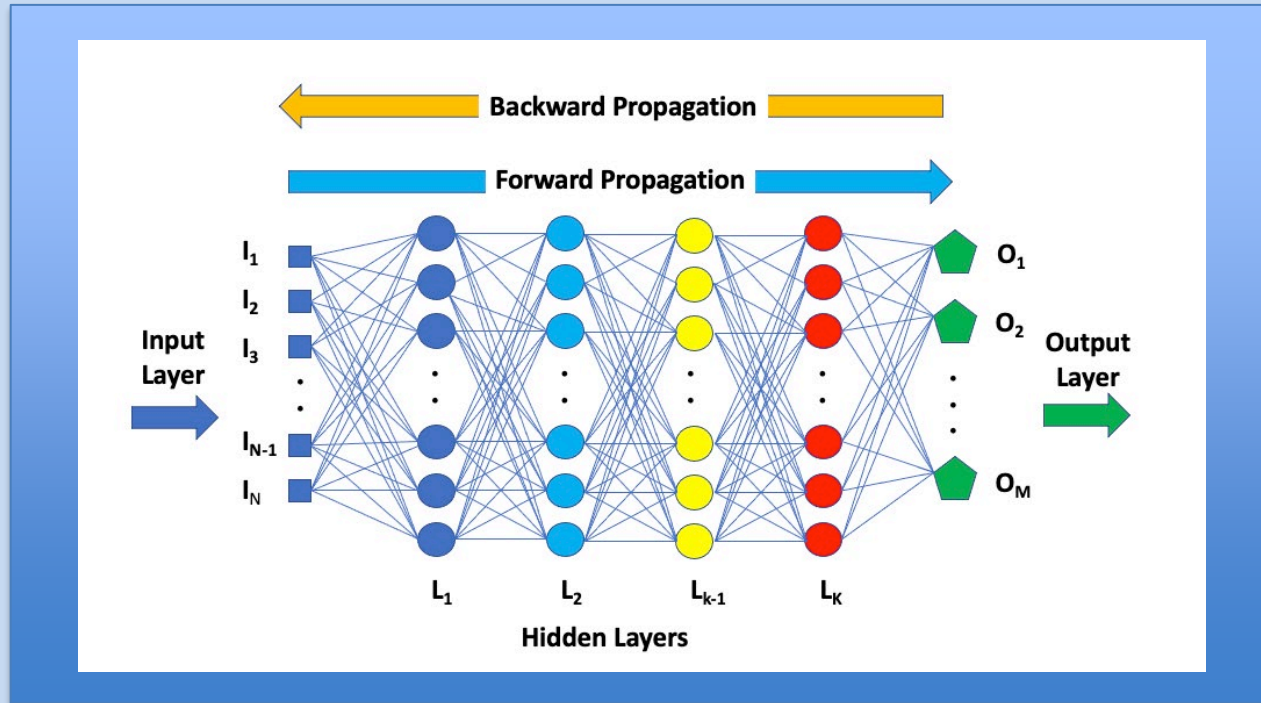
Industrial Transformation and the Digital Revolution



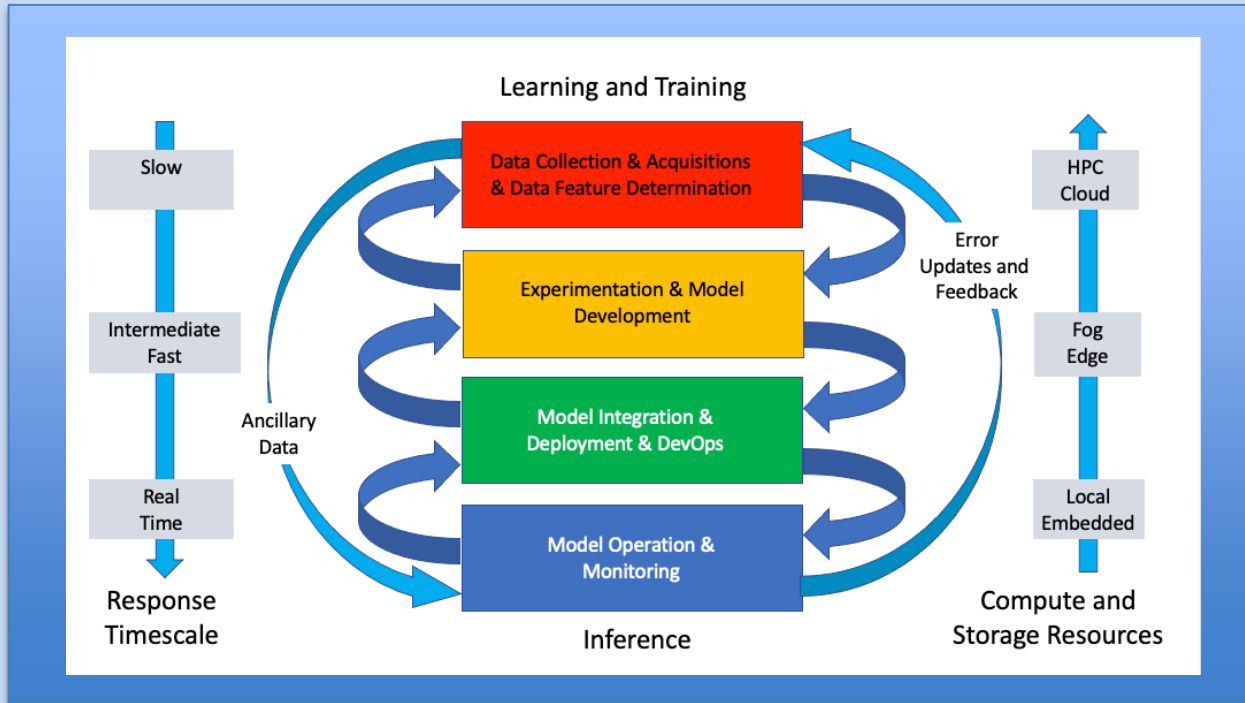
Technologies in Focus – Artificial Intelligence



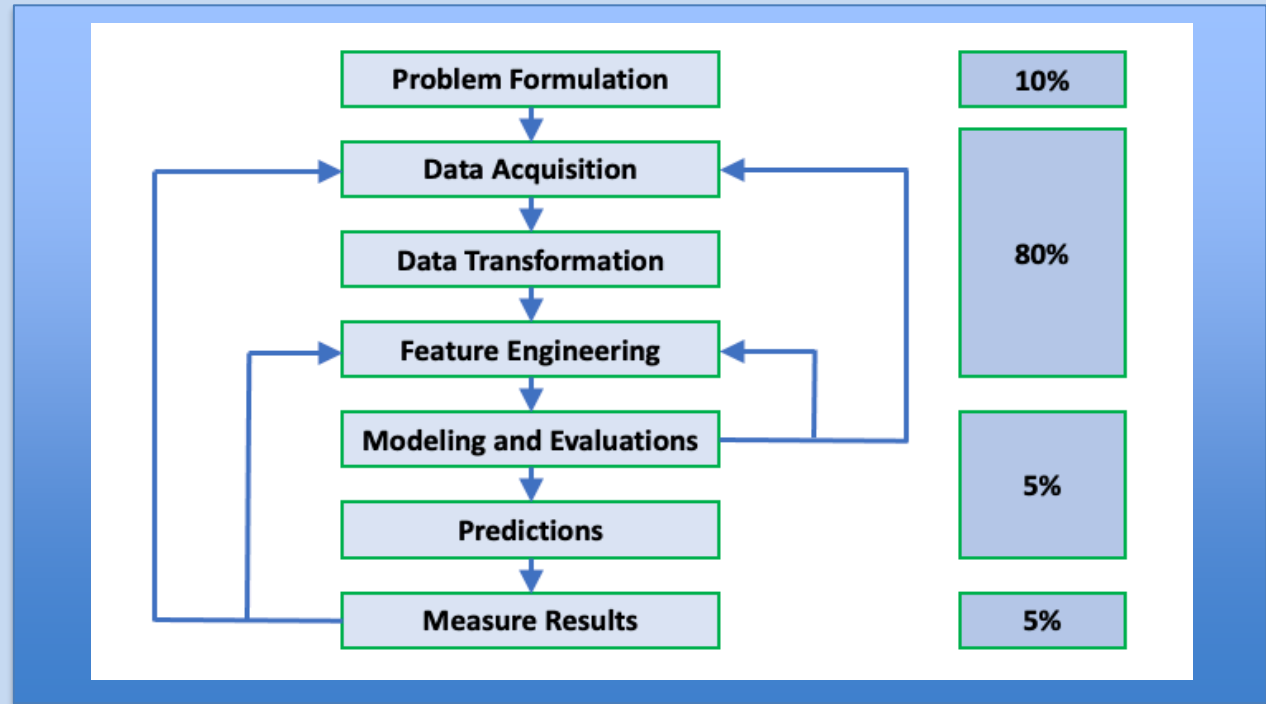
Technologies in Focus – Artificial Intelligence



Technologies in Focus – Artificial Intelligence



Technologies in Focus – Artificial Intelligence



Technologies in Focus – Artificial Intelligence

Focusing just on ML aspects of AI

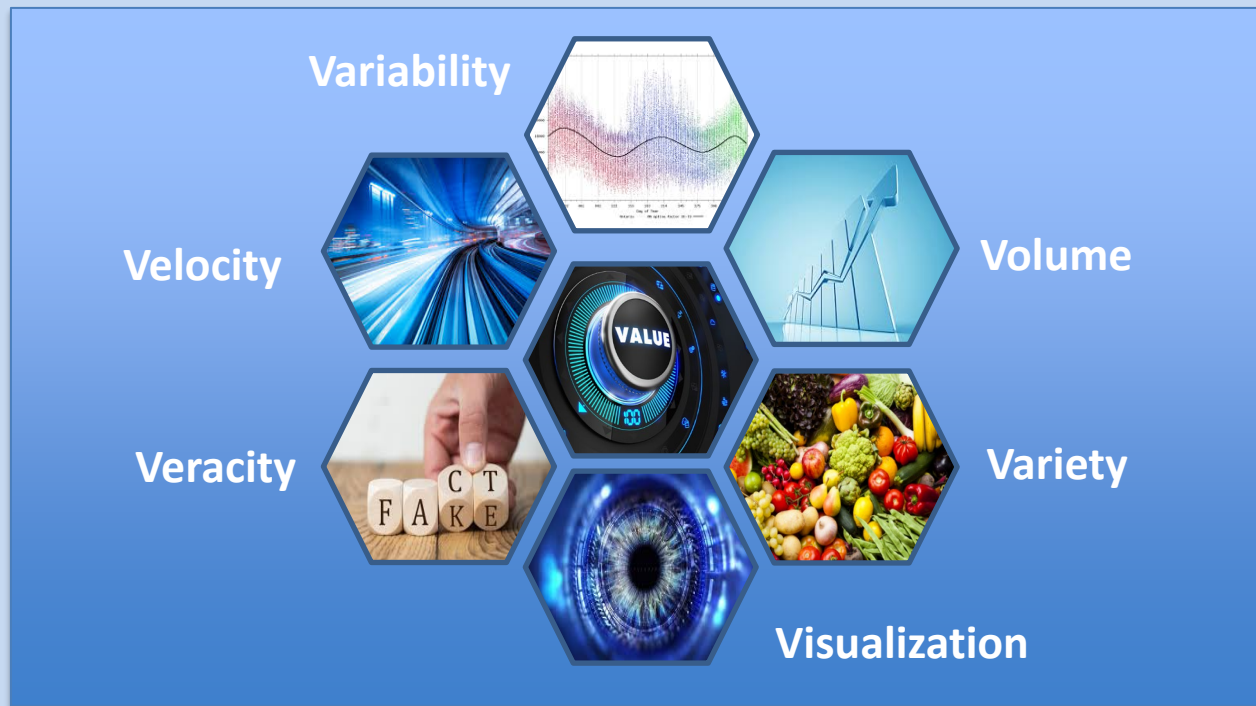
- Great at pattern recognition but does not lead to cause and effect understanding
- Useful done in conjunction with modelling and emulation methods and domain expertise for intuition – they provide constraints and commonsense
- ML results sometimes fail – how can we understand why and how can we fix it?

Technologies in Focus – Data Science and Engineering

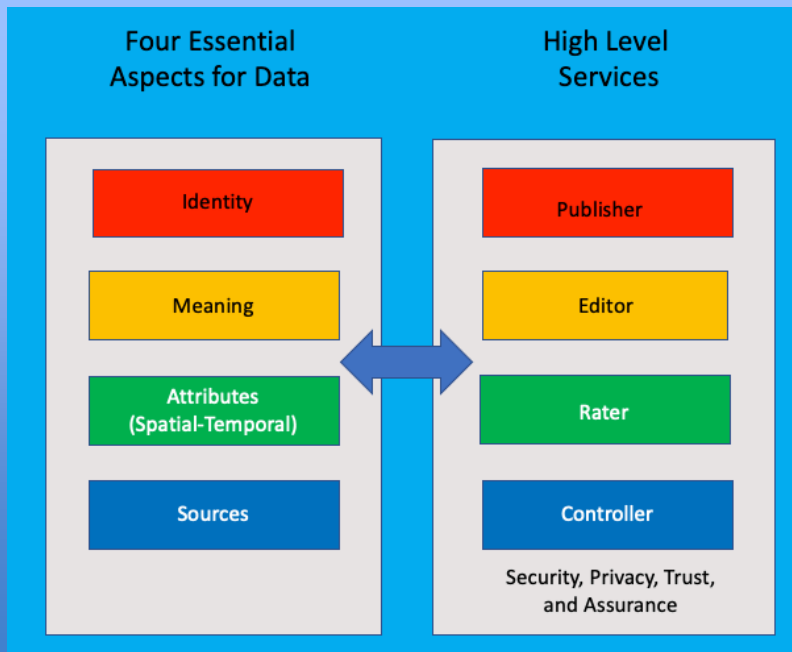


- Over 90% of Data Stored Digitally was created in the last two years
- Between 2% and 4% of that Data was used
- Less than 0.1% of that data was analyzed
- Between 25million and 50 million people around the world were involved in collecting and curating data.

Technologies in Focus – Data Science and Engineering



Technologies in Focus – Data Science and Engineering

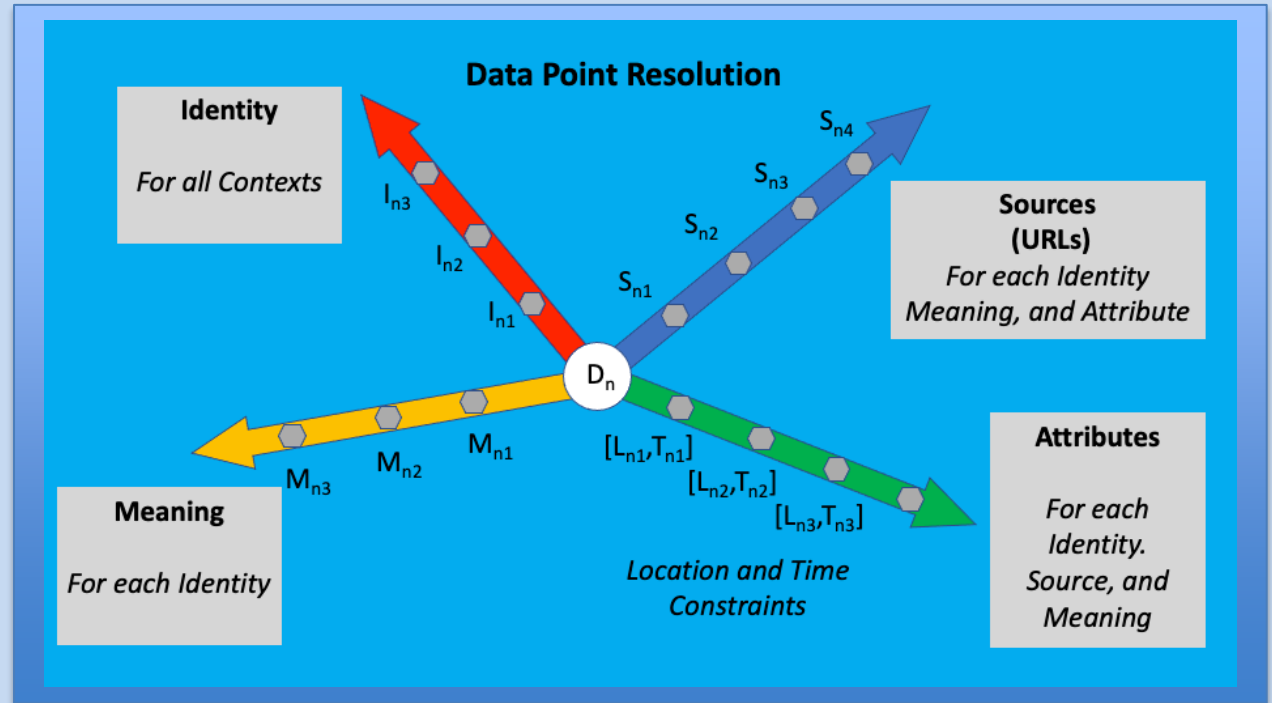


Essential
Services
To
Make the Data
Useful

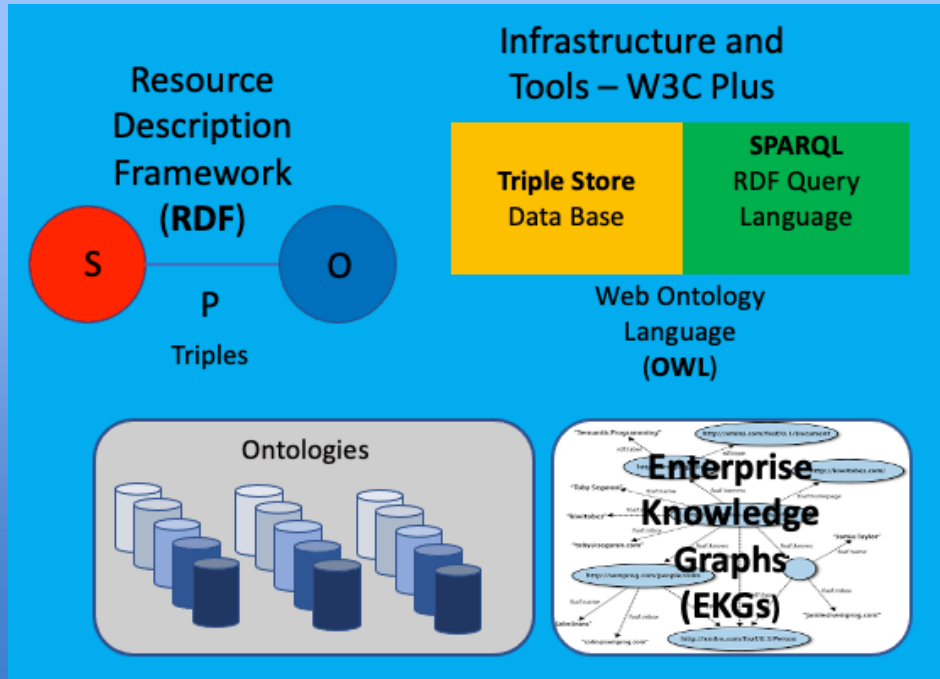
Technologies in Focus – Data Science and Engineering

The Atomic
Building Blocks
Are In The
Data

And Its
Resolution



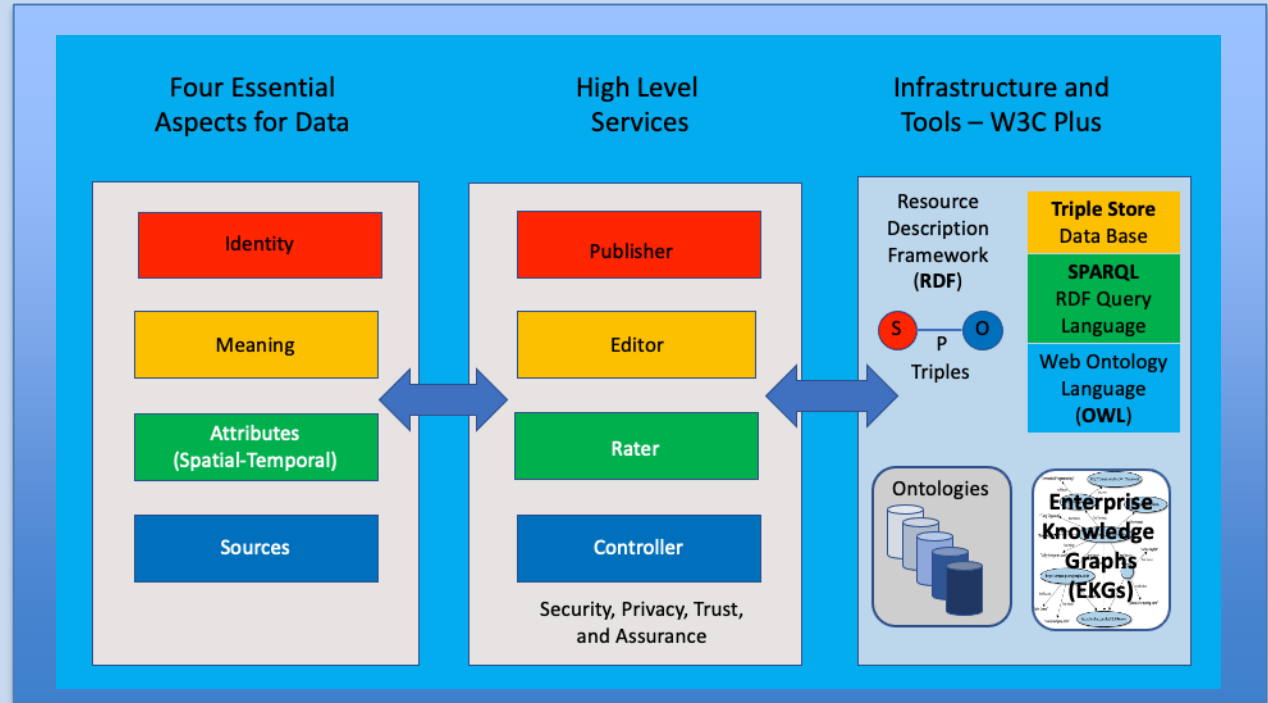
Technologies in Focus – Data Science and Engineering



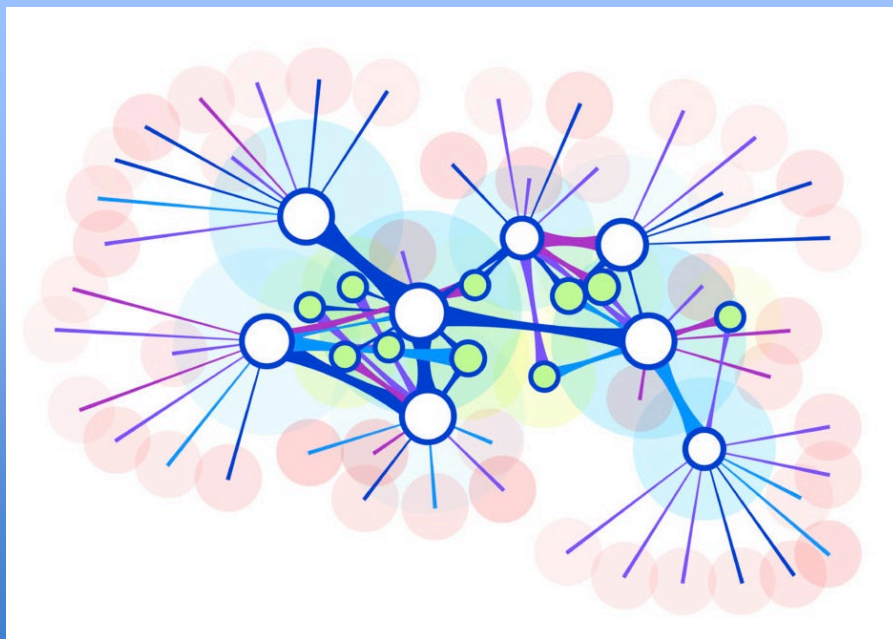
Established Foundations

Technologies in Focus – Data Science and Engineering

A System View



Technologies in Focus – Data Science and Engineering



The Value of Enterprise Graph Technology

- Uncovering of Relationships and Patterns
- Feature extraction
- Elimination of silos
- Reuse of Data
- Fact and data-based decision making

