



## Collection Methodology for Key Performance Indicators for Smart Sustainable Cities

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# Content

- Overview - United for Smart Sustainable Cities Initiative (U4SSC)
- Key Performance Indicators for Smart Sustainable Cities
- Dubai Case Study
- Singapore Case Study
- Other Reports
- How to Become Involved

# United 4 Smart Sustainable Cities (U4SSC)



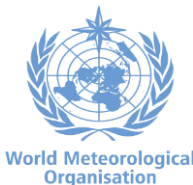
USSC is a **United Nations Initiative** coordinated by ITU and UNECE and supported by other 14 UN agencies to respond to the **Sustainable Development Goal 11: "Make cities and human settlements inclusive, safe, resilient and sustainable."**

It advocates for public policy to encourage the use of ICTs to facilitate and ease the transition to smart sustainable cities.

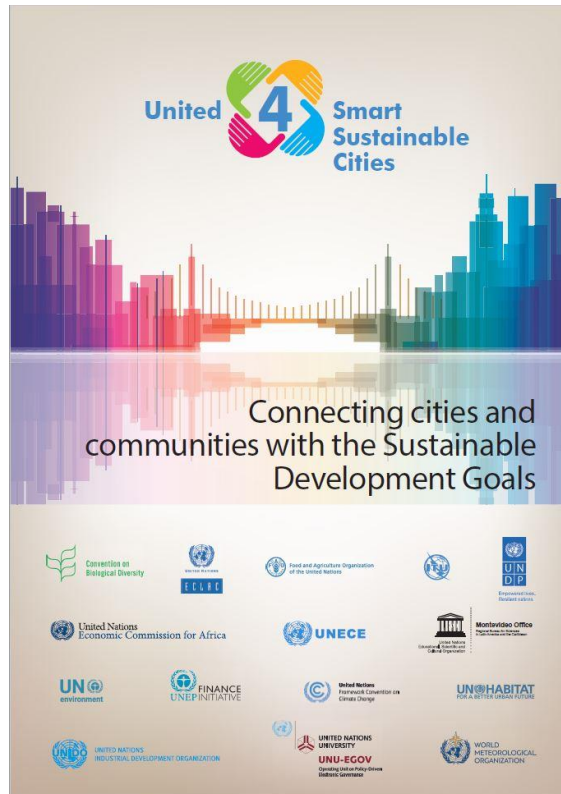
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Empowered lives.  
Resilient nations.



# U4SSC publications

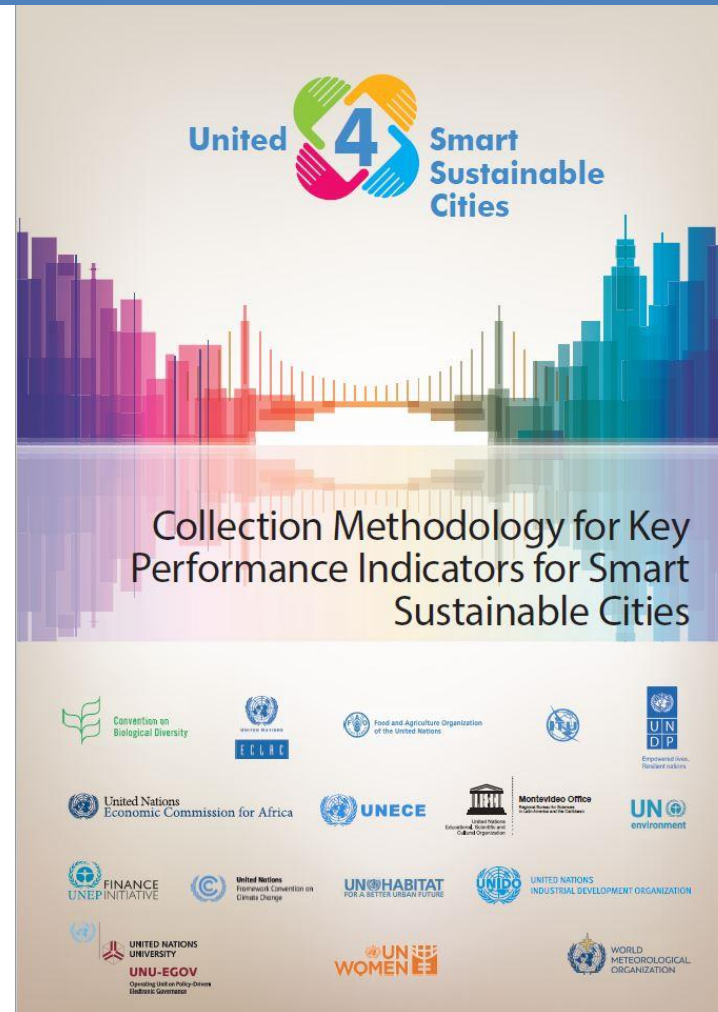


Available for free on the U4SSC website:  
<http://itu.int/go/U4SSC>

# U4SSC current work

- Guidelines on tools and mechanisms to finance SSC projects
- Guidelines on strategies for circular cities
- City science application framework
- Blockchain 4 cities
- Guiding principles for artificial intelligence in cities - New
- The impact of Artificial Intelligence and cognitive computing in Cities - New
- The impact of data processing and computation in cities - New
- The impact of sensing technologies and IoT in cities - New

# U4SSC Key Performance Indicators for Smart Sustainable Cities



<https://www.itu.int/en/publications/Documents/tsb/2017-U4SSC-Collection-Methodology/index.html>

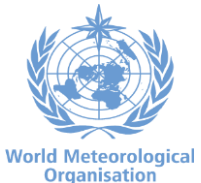
# U4SSC Key Performance Indicators for Smart Sustainable Cities

The U4SSC Initiative has developed a set of international **key performance indicators (KPIs) for Smart sustainable cities (SSC)** to establish the criteria to evaluate ICT's contributions in making cities smarter and more sustainable, and to provide cities with the means for self-assessments.

**Over 50 cities worldwide are already implementing these KPIs**



Empowered lives.  
Resilient nations.



# Implementing Key Performance Indicators for Smart Sustainable Cities Worldwide



Over 50 cities are implementing these KPIs



# Objectives

These indicators have been developed to provide cities with a consistent and standardized method to collect data and measure performance and progress to:

Achieving the Sustainable Development Goals

Becoming a smarter city

Becoming a more sustainable city

Cities will be able to:

- Compare their progress over time
- Compare their performance to other cities
- Through analysis and sharing allow for the dissemination of best practices
- Set standards for progress in meeting the SDGs

# KPIs Principles

- **Comprehensiveness:** The set of indicators should cover all the aspects of SSC.
- **Availability:** The KPIs should be quantitative and the historic and current data should be either available or easy to collect.
- **Simplicity:** The concept of each indicator should be simple and easy to understand for the urban stakeholders.
- **Timeliness:** This refers to the ability to produce KPIs with respect to emerging issues in SSC construction.



# KPIs Structure

54 Core Indicators + 37 advanced Indicators

20 Smart + 32 Structural + 39 Sustainable

132 Data Collection Points

3 Dimensions

Dimension

Economy

Environment

Society and Culture

Sub-  
dimension

- ICT
- Productivity
- Infrastructure

- Environment
- Energy

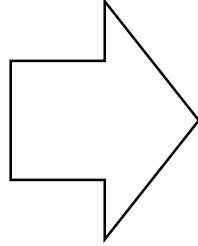
- Education, Health and Culture
- Safety, Housing and Social Inclusion

# KPIs Structure (2)

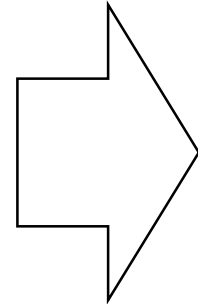
Dimension	Economy	Environment	Society and Culture
Sub-dimension	<ul style="list-style-type: none"><li>▪ ICT</li><li>▪ Productivity</li><li>▪ Infrastructure</li></ul>	<ul style="list-style-type: none"><li>▪ Environment</li><li>▪ Energy</li></ul>	<ul style="list-style-type: none"><li>▪ Education, Health and Culture</li><li>▪ Safety, Housing and Social Inclusion</li></ul>
Category	<ul style="list-style-type: none"><li>▪ ICT Infrastructure</li><li>▪ Water and Sanitation</li><li>▪ Drainage</li><li>▪ Electricity Supply</li><li>▪ Transport</li><li>▪ Public Sector</li><li>▪ Innovation</li><li>▪ Employment</li><li>▪ Waste</li><li>▪ Buildings</li><li>▪ Urban Planning</li></ul>	<ul style="list-style-type: none"><li>▪ Air Quality</li><li>▪ Water and Sanitation</li><li>▪ Waste</li><li>▪ Environmental Quality</li><li>▪ Public Space and Nature</li><li>▪ Energy</li></ul>	<ul style="list-style-type: none"><li>▪ Education</li><li>▪ Health</li><li>▪ Culture</li><li>▪ Housing</li><li>▪ Social Inclusion</li><li>▪ Safety</li><li>▪ Food Security</li></ul>

# KPI Examples

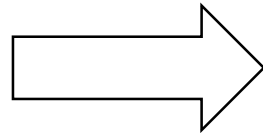
**Description and  
Categorization of the KPI**



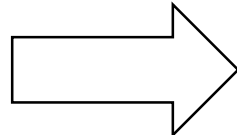
**Rationale – why we included it  
Benchmarking – what are  
good trends**



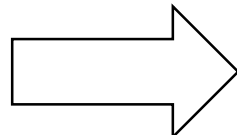
**Sources – where we found it**



**How to calculate and units**



**Sources and SDG**



Dimension	Society and Culture				
Sub-Dimension	Safety, Housing and Social Inclusion				
Category	Safety				
KPI Name	Traffic Fatalities				
KPI No.	SC: SH: SA: 9C	Type:	Core	Type:	Structural
Definition / Description	Traffic fatalities per 100,000 inhabitants.				
Rationale / Interpretation / Benchmarking	<p>Road traffic injuries claim more than 1.2 million lives each year and have a huge impact on health development and overall quality of life. They are the leading cause of death among the youth (15 -29 years), and cost governments approximately 3% of overall national GDP.</p> <p>Despite this massive and largely preventable human and economic toll, action to combat this global challenge has been insufficient.</p> <p>The definition of a road traffic fatality for harmonization of surveillance is “any person killed immediately or dying within 30 days as a result of a road traffic injury accident”. (WHO, 2015)</p> <p>The choice of 30 days is based on research which shows that most people who die as a result of a crash succumb to their injuries within 30 days of sustaining them.</p> <p>A declining trend should be pursued with lower percentages indicating better road safety.</p>				
Source(s)	<p>WHO Global status report on road safety 2015. Retrieved from <a href="http://www.who.int/violence_injury_prevention/road_safety_status/2015/en/">http://www.who.int/violence_injury_prevention/road_safety_status/2015/en/</a></p> <p>WHO Global status report on road safety 2009. Retrieved from <a href="http://www.who.int/violence_injury_prevention/road_safety_status/2015/en/">http://www.who.int/violence_injury_prevention/road_safety_status/2015/en/</a></p>				
Methodology	<p>Calculate as:</p> <p>Numerator: Number of traffic fatalities.</p> <p>Denominator: One 100,000<sup>th</sup> of the city’s population.</p>				
Unit	Number / 100,000 inhabitants				
Data Sources / Relevant Databases	<p>Data can be collected from local transportation and emergency departments and local hospitals.</p> <p>The World Health Organization can also provide adequate data on traffic fatalities.</p>				
SDG Reference(s)	SDG Indicator 3.6.1: Death rate due to road traffic injuries.				

# U4SSC KPIs Advantages



- The **first and only** International Standard supported by **16 United Nations Agencies and Programmes**;
- **Policy tool**;
- **General screening** of the city that allows to identify the **areas of improvement** and give cities the opportunity to **assess its own progress**;
- Allows cities to develop **better strategies** for the management of the city;
- Provide cities with the possibility to compare itself with other cities allowing an **International Collaboration**;
- Help cities to **achieve the Sustainable Development Goals**.

# U4SSC KPIs Implementation

U4SSC COMMITMENT

U4SSC TEMPLATES

IDENTIFY DATA SOURCES

COLLECT DATA

VERIFY DATA

REPORTS / BENCHMARKS

# Implement these KPIs now and measure the smartness and sustainability of your city

“You cannot manage what you cannot measure”

-Peter Drucker

Therefore.....

**You cannot improve it!**





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# **Implementing ITU-T International Standards to Shape Smart Sustainable Cities**

## **Case Study - Dubai**

# Implementing ITU-T International Standards to Shape Smart Sustainable Cities – Case Study - Dubai

- **First City to Pilot Test KPIs**
- **These indicators are contained in Recommendation ITU-T L.1601: *Key performance indicators related to the use of information and communication technology in smart sustainable cities*, and in Recommendation ITU-T L.1602: *Key performance indicators related to the sustainability impacts of information and communication technology in smart sustainable cities*.**
- **Provided Feedback to Improve KPIs**
- **Updated KPIs a Direct Result of Dubai Feedback**

# Implementing ITU-T International Standards to Shape Smart Sustainable Cities – Case Study - Dubai

## The case of Dubai



## Dubai Reports Results from Implementing ITU's Key Performance Indicators for Smart Sustainable Cities

New case study shares insight into the experience of the Smart Dubai initiative

IoT/Smart Cities

Geneva, 21 December 2016



**The Case of Dubai** details Dubai's ambitious and trailblazing journey towards becoming a smart city, a venture worthy of emulation by other aspiring smart cities around the world.

Available for free on the ITU-T SSC website: <http://itu.int/go/ITU-T-SSC>

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# **Implementing ITU-T International Standards to Shape Smart Sustainable Cities**

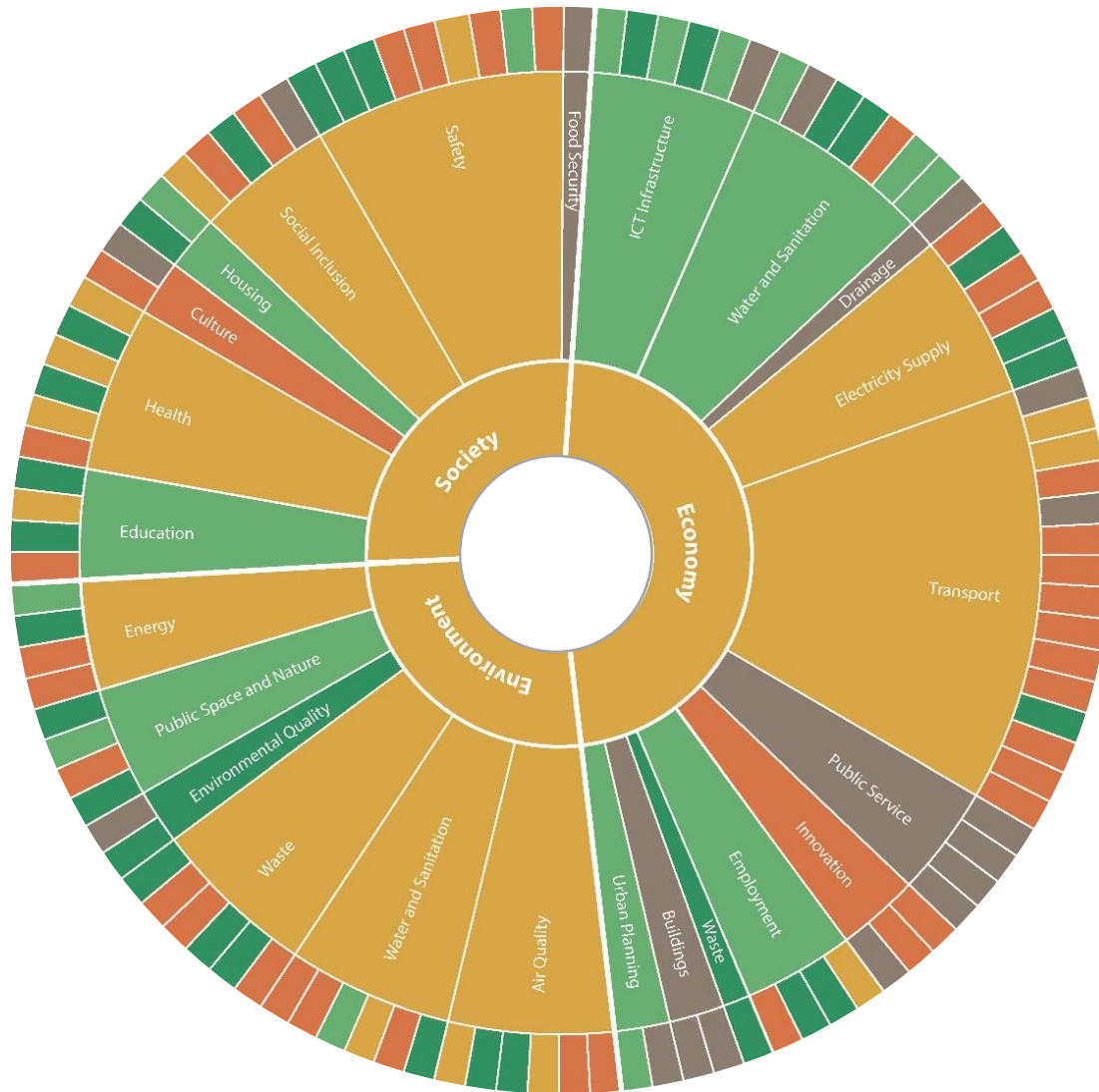
## **Case Study - Singapore**



# Implementing ITU-T International Standards to Shape Smart Sustainable Cities - KPI Reporting and Verification

	Total	Reported	Verified	% KPIs Verified
<b>Economy</b>				
Core KPIs	23	23	23	100%
Advanced KPIs	22	22	22	100%
<b>Environment</b>				
Core KPIs	12	11	11	92%
Advanced KPIs	5	5	5	100%
<b>Society &amp; Culture</b>				
Core KPIs	19	19	19	100%
Advanced KPIs	10	9	9	90%
<b>Overall</b>				
Core KPIs	54	53	53	98%
Advanced KPIs	37	36	36	97%
<b>Total</b>	<b>91</b>	<b>89</b>	<b>89</b>	<b>98%</b>

# Implementing ITU-T International Standards to Shape Smart Sustainable Cities - Benchmarking



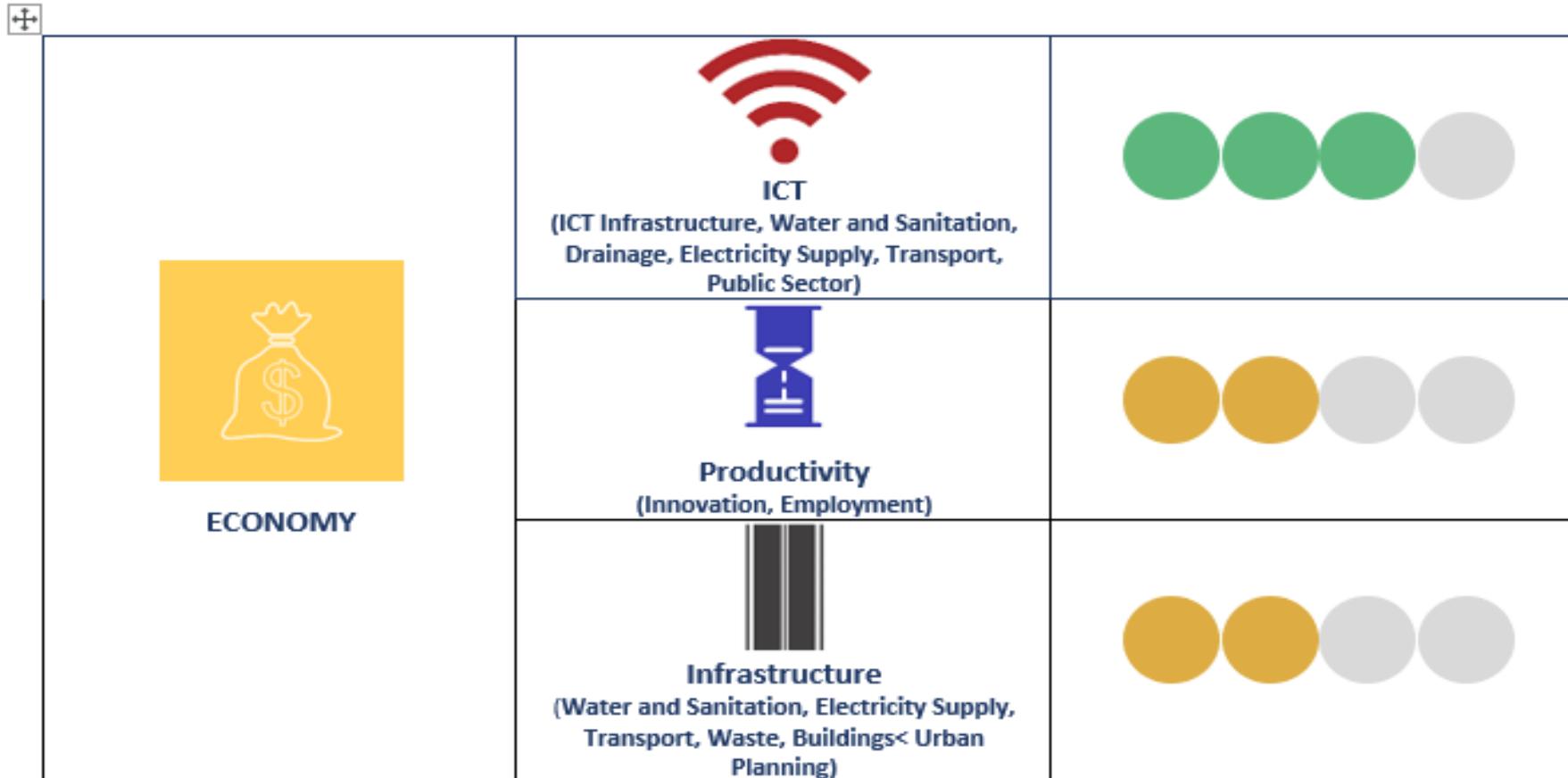
*Performance to Benchmarks – Dimensions*  
*- Categories*  
*- KPIs*



# Implementing ITU-T International Standards to Shape Smart Sustainable Cities - Snapshot Report

## Performance to Benchmarks – Sub Dimensions




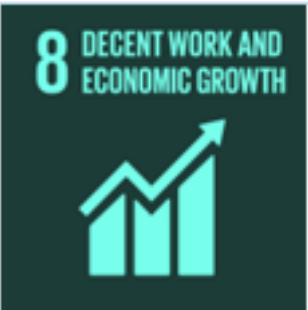



●●●● 95%+ Target   ●●●● 66 – 95% of Target   ●●●● 33-66% of Target   ●●●● Less than 33% of Target







# Implementing ITU-T International Standards to Shape Smart Sustainable Cities - Fact Sheet

SDG Goal	KPI	Result	Performance to Benchmark
	Informal Settlements	0.04 %	
	Housing Expenditure	13.93 %	
	Gender Income Equity (ratio of Female : Male)	0.62	
	Gini Coefficient	0.23	

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# How to Get Involved

# U4SSC Call for Experts

- **The impact of Artificial Intelligence and Cognitive Computing in Cities**
- **The impact of Data Processing and Computation in Cities**
- **The impact of Sensing Technologies and IoT in Cities**
- **Blockchain 4 cities**
- **<https://www.itu.int/en/ITU-T/ssc/united/Pages/default.aspx>**

# KPIs Project for Smart Sustainable Cities to Reach SDGs



- To support cities in the implementation and use of the SSC KPIs
- To test and verify the applicability of SSC-KPIs in several cities of the world.
- To develop a global **Smart Sustainable Cities (SSC) Index**.

Join this Project now!

Dubai

Montevideo

Singapore

Maldonado

Valencia

Manizales

Wuxi

Pully

Foshan

Guangshan

Kairouan

Bizerte

Moscow

and many others...

**Thank you!**

**More information can be found at:**

**<https://www.itu.int/en/ITU-T/ssc/united/Pages/default.aspx>**

**u4ssc@itu.int**

**John Smiciklas**

**U4SSC KPI Verifier**

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## **Appendix**

# **KPIs in Detail**

# ECONOMY

## ICT – Core Indicators

### **Household Internet Access**

Percentage of households with Internet access.

### **Fixed Broadband Subscriptions**

Percentage of households with fixed (wired) broadband.

### **Wireless Broadband Subscriptions**

Wireless broadband subscriptions per 100 000 inhabitants.

### **Wireless Broadband Coverage**

Percentage of the city served by wireless broadband (3G and 4G).

### **Dynamic Public Transport Information**

Percentage of urban public transport stops for which traveller information is dynamically available to the public in real time

### **Traffic Monitoring**

Percentage of major streets monitored by ICT.

### **Smart Water Meters**

Percentage implementation of smart water meters.

### **Smart Electricity Meters**

Percentage implementation of smart electricity meters.

# ECONOMY

## ICT – Advanced Indicators

### **Availability of WIFI in Public Areas**

Number of public WIFI hotspots in the city.

### **Intersection Control**

Percentage of road intersections using adaptive traffic control or prioritization measures.

### **Demand Response Penetration**

Percentage of electricity customers with demand response capabilities.

### **Open Data**

Percentage and number of inventoried open datasets that are published.

### **Water Supply ICT Monitoring**

Percentage of the water distribution system monitored by ICT.

### **e- Government**

Number of public services delivered through electronic means.

### **Drainage / Storm Water System ICT Monitoring**

Percentage of drainage / storm water system monitored by ICT.

### **Public Sector e-Procurement**

Percentage of public sector procurement activities that are conducted electronically.

### **Electricity Supply ICT Monitoring**

Percentage of electricity supply system monitored by ICT.



# ECONOMY

## Productivity – Core Indicators

### **R&D Expenditure**

Research and Development expenditure as a percentage of city GDP.

### **Unemployment Rate**

Percentage of the total city labour force that is unemployed.

### **Patents**

Number of new patents granted per 100 000 inhabitants per year.

### **Youth**

### **Unemployment Rate**

Percentage of the city youth labour force that is unemployed.

## Productivity – Advanced Indicators

### **Small and Medium-Sized Enterprises**

Percentage of small and medium-sized enterprises (SMEs).

### **Tourism Sector Employment**

Percentage of the city labour force working in the tourism sector.

### **ICT Sector Employment**

Percentage of the city labour force working in the ICT sector.

# ECONOMY

## Infrastructure – Core Indicators

### **Basic Water Supply**

Percentage of households with access to a basic water supply.

### **Electricity System Outage Frequency**

Average number of electrical interruptions per customer per year.

### **Public Transport Network**

Length of public transport network per 100 000 inhabitants.

### **Wastewater Collection**

Percentage of households served by wastewater collection.

### **Potable Water Supply**

Percentage of households with a safely managed drinking water service.

### **Electricity System Outage Time**

Average length of electrical interruptions.

### **Bicycle Network**

Length of bicycle paths and lanes per 100 000 population.

### **Household Sanitation**

Percentage of households with access to basic sanitation facilities.

### **Water Supply Loss**

Percentage of water loss in the water distribution system.

### **Access to Electricity**

Percentage of households with authorized access to electricity.

### **Solid Waste Collection**

Percentage of households with regular solid waste collection.

### **Public Transport Network Convenience**

Percentage of the city population that has convenient access (within 0.5 km) to public transport.

### **Transportation Mode Share**

Percentage of people using various forms of transportation to travel to work (public transportation, personal vehicles, bicycles, walking, paratransit)

### **Travel Time Index**

Ratio of the travel time during the peak periods to travel time at free flow periods.

### **Shared Bicycles**

Number of shared bicycles per 100 000 inhabitants.

### **Shared Vehicles**

Number of shared vehicles per 100 000 inhabitants.

### **Low-Carbon Emission Passenger Vehicles**

Percentage of low-carbon emission passenger vehicles.

### **Public Building Sustainability**

Percentage area of public buildings with recognized sustainability certifications for ongoing operations.

### **Integrated Building Management Systems in Public Buildings**

Percentage area of public buildings using integrated ICT systems to automate building management

### **Pedestrian Infrastructure**

Percentage of the city designated as a pedestrian / car free zone.

### **Urban Development and Spatial Planning**

Existence of urban development and spatial planning strategies or documents at the city level

# ENVIRONMENT

## Environment – Core Indicators

### **Air Pollution**

Air Quality Index based on reported value for: Particulate matter (PM2.5)

; NO2 (nitrogen dioxide); SO2 (sulphur dioxide); and, O3 (ozone).

### **Drinking Water Quality**

Percentage of households covered by an audited Water Safety Plan.

### **Wastewater Treatment**

Percentage of wastewater receiving treatment.

### **Green Areas**

Green areas per 100 000 inhabitants.

### **GHG Emissions**

Greenhouse gas (GHG) emissions per capita.

### **Water Consumption**

Water consumption per capita.

### **Solid Waste Treatment**

Percentage of solid waste.

### **EMF Exposure**

Percentage of mobile network antenna sites in compliance with EMF exposure guidelines.

### **Freshwater Consumption**

Freshwater consumption.

# ENVIRONMENT

## Environment – Advanced Indicators

### **Noise Exposure**

Percentage of inhabitants exposed to excessive noise levels.

### **Green Area Accessibility**

Percentage of inhabitants with accessibility to green areas.

### **Protected Natural Areas**

Percentage of city area protected as natural sites.

### **Recreational Facilities**

Area of total public recreational facilities per 100 000 inhabitants.

# ENVIRONMENT

## Energy – Core Indicators

### **Renewable Energy Consumption**

Percentage of renewable energy consumed in the city.

### **Electricity Consumption**

Electricity consumption per capita.

### **Residential Thermal Energy Consumption**

Residential thermal energy consumption per capita.

### **Public Building Energy Consumption**

Energy consumption of public buildings.

# Society and Culture

## Education, Health and Culture – Core Indicators

### **Student ICT Access**

Percentage of students with classroom access to ICT facilities.

### **Life Expectancy**

Average life expectancy.

### **Cultural Expenditure**

Percentage expenditure on cultural heritage.

### **School Enrollment**

Percentage of school-aged population enrolled in schools.

### **Maternal Mortality Rate**

Maternal deaths per 100 000 live births.

### **Higher Education Degrees**

Higher level education degrees per 100 000 inhabitants.

### **Physicians**

Number of physicians per 100 000 inhabitants.

### **Adult Literacy**

Adult literacy rate.

## Society and Culture

### Education, Health and Culture – Advanced Indicators

#### **Electronic Health Records**

Percentage of city inhabitants with electronic health records.

#### **In-Patient Hospital Beds**

Number of in-patient public hospital beds per 100 000 inhabitants.

#### **Health Insurance/Public Health Coverage**

Percentage of inhabitants covered by basic health insurance or a public health system.

#### **Cultural Infrastructure**

Number of the cultural institutions per 100 000 inhabitants.



# Society and Culture

## Safety, Housing and Social Inclusion – Core Indicators

### **Informal Settlements**

Percentage of inhabitants living in slums, informal settlements or inadequate housing.

### **Police Service**

Number of police officers per 100 000 inhabitants.

### **Fire Service**

Number of firefighters per 100 000 inhabitants.

### **Violent Crime Rate**

Violent crime rate per 100 000 inhabitants.

### **Gender Income Equity**

Ratio of average hourly earnings of female to male workers.

### **Gini Coefficient**

Income distribution in accordance with Gini coefficient.

### **Poverty**

Percentage of inhabitants living in poverty.

### **Voter Participation**

Percentage of the eligible population that voted during the last municipal election.

### **Natural Disaster Related Deaths**

Number of natural disaster related deaths per 100 000 inhabitants.

### **Disaster Related Economic Losses**

Natural disaster related economic losses as a percentage of the city's GDP.

### **Emergency Service Response Time**

Average response time for Emergency Services.

### **Traffic Fatalities**

Traffic fatalities per 100 000 inhabitants.

## Society and Culture

### Safety, Housing and Social Inclusion – Advanced Indicators

#### **Housing Expenditure**

Percentage expenditure of income for housing.

#### **Resilience Plans**

Implementation of risk and vulnerability assessments for disaster mitigation.

#### **Local Food Production**

Percentage of local food supplied from within 100 km of the urban area.

#### **Child Care Availability**

Percentage of pre-school age children (0-3) covered by (public and private) day-care centres.

#### **Population Living in Disaster Prone Areas**

Percentage of inhabitants living in a zone subject to natural hazards.

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**For more information,  
please contact:  
u4ssc@itu.int**