Annex I









for Portuguese speaking African countries



6 - 10 May 2013







Day 1: Goal: Introduction to the appropriate use of cost controls as a strategic regulatory tool	
08.30-09.00	Delegate registration
09.00-10.30	Session1: • Welcome, introduction, expectations, team building
10.30-10.45	Coffee Break
10.45-12.30	Understanding the process of liberalisation and regulation and the place of regulatory accounting and cost modelling within it Presentation by: Mr. Pedro Seixas
12.30-14.00	Lunch Break
14.00-15.15	Regional case studies: A review and critique of policy and regulatory approaches to regulatory costing Presentation by: Mr. Pedro Seixas
15.15-15.30	Coffee Break

15.30-17.00

Session 4:

Overcoming barriers and bottlenecks: Practical approaches to cost-based price regulation

Presentation by: Mr. Pedro Seixas

Day 2:

Goal: Understanding the regulatory process for cost accounting and cost modeling

09.00-10.30 Session 5: Costing concepts (FAC, LRIC, top-down, bottom-up etc.) and their regulatory function Presentation by: Mr. Pedro Seixas Coffee Break 10.30-10.45 10.45-12.30 Session 6: Practical exercise 1: Calculation of call termination costs using different cost concepts. Establishing the background; preparing the calculations in working Presentation by: Mr. Pedro Seixas 12.30-14.00 Lunch break 14.00-15.15 Session 7: Practical exercise 1: Calculation of call termination costs using different cost concepts. Presenting and discussing the findings. Presentation by: Mr. Pedro Seixas 15.15-15.30 Coffee Break 15.30-16.30 Session 8: The seven habits of effective cost-based regulation. Presentation by: Mr. Pedro Seixas 16.30-17.00 Session 9: Introduction to Practical exercise 2: including bedtime reading! Presentation by: Mr. Pedro Seixas

Day 3:

Goal: Understanding how to manipulate input assumptions and obtain appropriate results from cost models

09.00-10.30	 Session 9 (continued): Practical exercise 2: manipulating input data and assumptions to obtain the desired results from a cost model. Establishing the background, preparing the calculations in working groups. Presentation by: Mr. Pedro Seixas
10.30-10.45	Coffee Break
10.45-12.30	 Session 10: Practical exercise 2: manipulating input data and assumptions to obtain the desired results from a cost model. Presenting and discussing the findings. Presentation by: Mr. Pedro Seixas
12.30-14.00	Lunch Break
14.00-15.15	The regulatory process for cost accounting and cost modeling - What is involved and how should it to be addressed? Presentation by: Mr. Pedro Seixas
15.15-15.30	Coffee Break
15.30-16.30	Common pitfalls in regulatory cost modeling - Regional and international case study examples. Presentation by: Mr. Pedro Seixas
16.30-17.00	Session 12: • Introduction to the ITU training cost model and to Practical Exercise 3 - including bedtime reading! Presentation by: Mr. Pedro Seixas
	Day 4:
Goal: Ad	apting the ITU training cost model for use in HIPSSA Member States
09.00-10.30	 Practical exercise 3: Using the training cost model as part of a hypothetical regulatory procedure to establish costs and prices for wholesale and retail mobile services. Establishing the background, preparing the calculations in working groups. Presentation by: Mr. Pedro Seixas
10.30-10.45	Coffee Break

10.45-12.30	 Practical exercise 3: Using the training cost model as part of a hypothetical regulatory procedure to establish costs and prices for wholesale and retail mobile services. Presenting and discussing the findings. Presentation by: Mr. Pedro Seixas 	
12.30-14.00	Lunch Break	
14.00-15.15	 Session 15: Country-by-country analysis for each member state attending the workshop: Description of current situation, successes and challenges (by local representative and regional experts). Presentation by: Mr. Pedro Seixas Critique if current situation, identification of gaps and how to fill them (by international and regional experts) Presentation by: Mr. Pedro Seixas 	
15.15-15.30	Coffee Break	
15.30-16.45	 Session 16: Country-by-country analysis (continuation of Session 15 for any remaining countries). Presentation by: Mr. Pedro Seixas 	
16.45-17.00	Session 16 (continued): • Introduction to Practical exercise 4: Including bedtime reading! Presentation by: Mr. Pedro Seixas	
Day 5: Goal: Consolidate learning outcomes, effective use of cost models in price regulation		
09.00-10.30	 Practical exercise 4: Using the ITU training model as a basis to develop cost estimates for member states in the HIPSSA region Presentation by: Mr. Pedro Seixas 	
10.30-10.45	Coffee Break	
10.45-12.15	 Session 18: Practical exercise 4: Using the ITU training model as a basis to develop cost estimates for member states in the HIPSSA region (Cont'd) Presentation by: Mr. Pedro Seixas 	

12.15-14.00	Lunch Break
14.00-15.30	Session 19:
	 Plenary session: Summary of learning points; open discussion Presentation by: Mr. Pedro Seixas
	Conclusion of workshop and delivery of Certificates