Partner2Connect Digital Coalition

Annual Report 2025



ITU | Partner2Connect

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Acknowledgements

The International Telecommunication Union (ITU) extends its appreciation to the **492**[1] **entities** from across the globe whose **1060 pledges** continue to strengthen the Partner2Connect Digital Coalition (P2C). Each contribution reflects the shared commitment of a diverse and growing community dedicated to achieving universal, meaningful connectivity, and sustainable digital transformation. A special thank you goes to the **225 pledge-makers** who have so far reported on the implementation of their pledges. Your updates help P2C capture progress across different regions and stakeholders.

We also wish to thank our Member States, Sector Members, and partners across the United Nations system, whose collaboration brings the voices and priorities of countries at all stages of digital development into the heart of P2C. Finally, we extend special appreciation to our P2C Champions, whose leadership and advocacy continue to amplify the Coalition's impact and strengthen its global reach.



[1] The data presented refers to pledges and progress reports validated as of 31 December 2025.

Foreword by the ITU Secretary-General



Doreen Bogdan-Martin
Secretary-General, ITU

The past year has been a defining one for the Partner2Connect Digital Coalition. What began as an ambitious idea has grown into a thriving global community of action, united by the belief that digital inclusion can be a powerful force for development, opportunity, and progress.

Four years after launching, Partner2Connect (P2C) continues to serve as a strong example of collaboration, even as our world faces increased division and uncertainty.

2025 also saw the Coalition hit a remarkable milestone, mobilizing over USD 80 billion in pledges through 1060 commitments worldwide.

Beyond these impressive numbers, each pledge represents a concrete step towards expanding access to education, health care, digital skills, and economic opportunity, including for refugees and communities living in remote or hard-to-reach areas.

P2C was present wherever partnerships could accelerate impact: from community webinars and regional development forums, to matchmaking accelerators, reflecting strong collaboration across governments, UN agencies, and the private sector. Our engagement spanned global platforms including the World Summit on the Information Society (WSIS), AI for Good, United Nations conferences, major technology events, and Digital@UNGA. Complementing these efforts were continuous interactions through the Partner2Connect online platform, sustained pledge announcements and reporting, and the growing reach of our P2C Flash online magazine.

As we mark four years of Partner2Connect, I am proud and amazed at what bold and innovative partnerships can achieve: the transformation of commitments into collaboration, and pledges into progress we can see and feel as more communities are brought online meaningfully. But our work cannot and will not stop here. Reaching our collective goal of USD 100 billion in pledges will require renewed focus and determination from every member of the P2C community.

This Annual Report captures how far we have come together, the impact already being delivered, and the road ahead. As you explore these pages, whether you are a Partner2Connect pledger, partner, Champion, or supporter, please accept my sincere thanks for your trust, collaboration, and commitment.

Together, we are shaping a more inclusive digital future for generations to come.

Message from the Director of the ITU Telecommunication Development Bureau

In 2025, the Partner2Connect Digital Coalition continued to play a key role in the work of the Telecommunication Development Bureau by mobilizing partnerships and resources in support of universal and meaningful connectivity, particularly in Least Developed Countries, Landlocked Developing Countries, Small Island Developing States, and across the wider ITU membership.



Dr. Cosmas Luckyson Zavazava
Director, ITU Telecommunication Development Bureau

By the end of the year, Partner2Connect had mobilized 1,060 pledges, representing more than USD 80 billion in announced commitments from governments, the private sector, development banks, United Nations entities, and civil society. A significant share of these pledges targets priority countries and communities, reinforcing the Coalition's focus on connectivity, digital infrastructure, and skills development where needs are greatest.

Implementation remained the central priority throughout 2025. Matchmaking between country and regional needs, and existing pledges was strengthened to ensure that pledges translate into tangible projects on the ground. This focus is reflected in the progress achieved on reporting, with 50% of pledging entities now actively reporting on the status and results of implementation, strengthening transparency, accountability, and collective learning across the P2C community.

Matchmaking continued to be a cornerstone of this effort, within the ITU Regional Development Forums held between February and April in Amman, Jordan; Budapest, Hungary; Bangkok, Thailand; Asunción, Paraguay; Nairobi, Kenya; and Bishkek, Kyrgyz Republic. These forums brought together governments, regulators, industry, and development partners, facilitated by the Telecommunication Development Bureau.

Across all regions, discussions focused on infrastructure development for universal and meaningful connectivity and on partnerships for skills development in support of inclusive digital transformation. A consistent message was the need to accelerate delivery by moving decisively from pledges to implementation, leveraging the Partner2Connect platform, and public-private partnerships.

We look forward to continuing these efforts through Partner2Connect, with a strong focus on implementation, reporting, and partnerships that deliver tangible impact, ensuring that no one is left behind as we implement the WTDC-25 adopted Baku Action Plan.

Messages from the Partner2Connect Champions

P2C Champions continue to play a vital role in guiding the work of the Partner2Connect Digital Coalition. In addition to providing budgetary support for the P2C programme, in close collaboration with the P2C Secretariat, P2C Champions also help shape the Coalition's priorities and offer insight on how pledge mobilization and implementation can best support countries on their digital transformation journeys. Their leadership reflects a shared commitment to advancing universal and meaningful connectivity in a way that is inclusive, sustainable, and grounded in real-world needs.

Champions also help extend the reach of P2C by promoting its vision and activities across their networks and platforms. Whether engaging locally, regionally, or on the global stage, they serve as advocates for the growth of the Coalition and help ensure that its message resonates with diverse partners and communities.

We thank **Amazon**, the **Inter-American Development Bank (IDB)**, **Microsoft**, and **ZTE** for their continued support as P2C Champions, and warmly welcome **Google** as a new Champion in 2025. Their leadership, commitment, and vision remain essential to the work of the Coalition.





Amazon is proud to be a P2C Champion and shares the P2C Coalition's belief that digital technologies have the power to accelerate social and economic development. This includes providing meaningful broadband connectivity around the globe and helping to bridge the digital divide. We look forward to further collaboration with P2C.

Brian Huseman
Vice President, Public Policy and Community Engagement
Amazon

As a P2C Champion, the IDB is proud of tangible outputs resulting from the ITU-IDB P2C collaboration—mapping 22,000 points of interest including schools and health centers in Guatemala and launching Jamaica's Connectivity Mapping Project to guide broadband investments. These achievements reflect the power of the P2C platform, which connects global and regional actors to turn pledges into action. Joining P2C means joining a platform that accelerates universal, meaningful connectivity and sustainable digital transformation for all.

Emilio Pineda
Manager for the Institutions for Development Sector
InterAmerican Development Bank (IDB)

We must ensure the existing digital divide does not become an AI divide. Connectivity is the bedrock, which is why we are building infrastructure to connect the world. And technology also needs talent. As a proud P2C member, we are collaborating with the ITU to provide AI education for underserved youth, ensuring that future scientific innovations can emerge from every corner of the globe.

Melike Yetken Krilla
Head of International Organizations
Google

Technology is an engine of inclusion, which is why the work of the ITU to support its global diffusion is so important. Microsoft is proud to be a P2C Champion, and to have supported the program from the start, helping to foster more inclusive access to technology and the skills people need to put it to use. Together, we can strengthen global cooperation and widen the circle of opportunity so that many more people can benefit from the possibilities created in the AI era.

Christopher Sharrock
Vice President, UN Affairs and International Organisations
Microsoft

Despite all these uncertainties, we firmly believe in the power of human wisdom and collaboration. While making our way forward, we can, as always, seize opportunities amid challenges, thus bringing about a new round of evolution. To ride the digital wave, as a P2C Champion, ZTE will stick to its role as a driver of the digital economy, and strive for excellence while tackling the hardest challenges.

Ziyang Xu
Chief Executive Officer
ZTE

Executive summary

The Partner2Connect (P2C) Digital Coalition continued to scale its role in advancing universal, meaningful connectivity and sustainable digital transformation throughout 2025.
Connecting the remaining 2.2 billion people requires leadership and multi-stakeholder collaboration. P2C provides a global platform to announce voluntary commitments, foster partnerships, and accelerate collective action, supported by a self-reporting mechanism.

By joining P2C, stakeholders become part of:

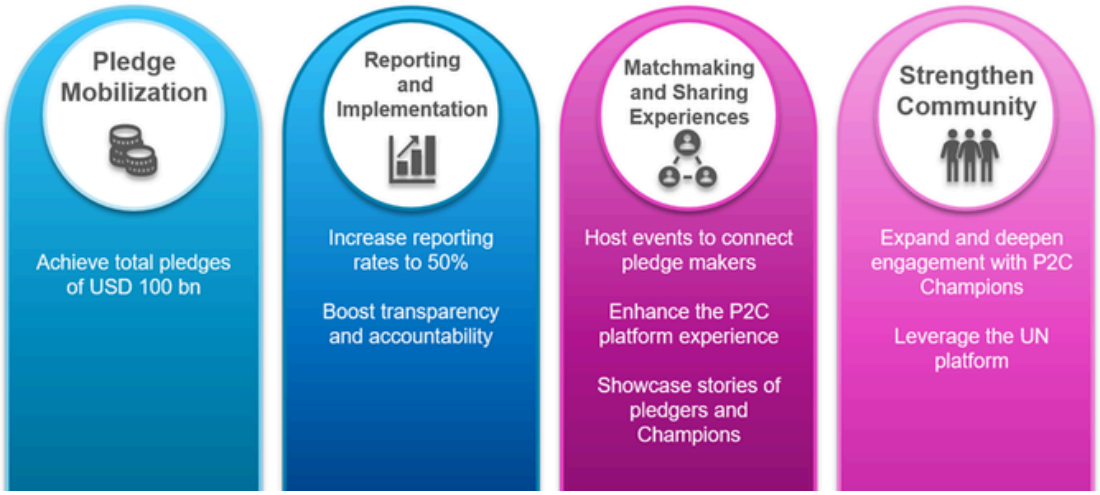
- A global network of commitments, mobilizing and aligning pledges while facilitating matchmaking between pledgers. P2C is not a funding mechanism and does not provide direct financial grants or investments.
- A platform to celebrate progress, showcasing milestones and impact at major global and regional events.
- A global community, connecting individuals and organizations committed to universal and meaningful connectivity, collaboration, and accelerated impact.

In 2025, Partner2Connect reinforced its global convening role through key moments aligned with the United Nations calendar.
In September 2025, **Digital@UNGA 2025** brought global leaders together in New York during UN High-Level Week under the theme "Digital for Good: For People and Prosperity", underscoring the need for collective action to ensure that digital technologies benefit everyone. This was complemented by a strong **Affiliate Sessions programme**, with **46 sessions led by more than 80 organizations**, which expanded the reach and impact of Digital@UNGA during UN High-Level Week.
Building on this momentum, a second **Digital@UNGA event was convened in December 2025 in the context of WSIS+20**, serving as the **Partner2Connect Annual Meeting** and providing a platform to take stock of progress and set priorities for the year ahead.

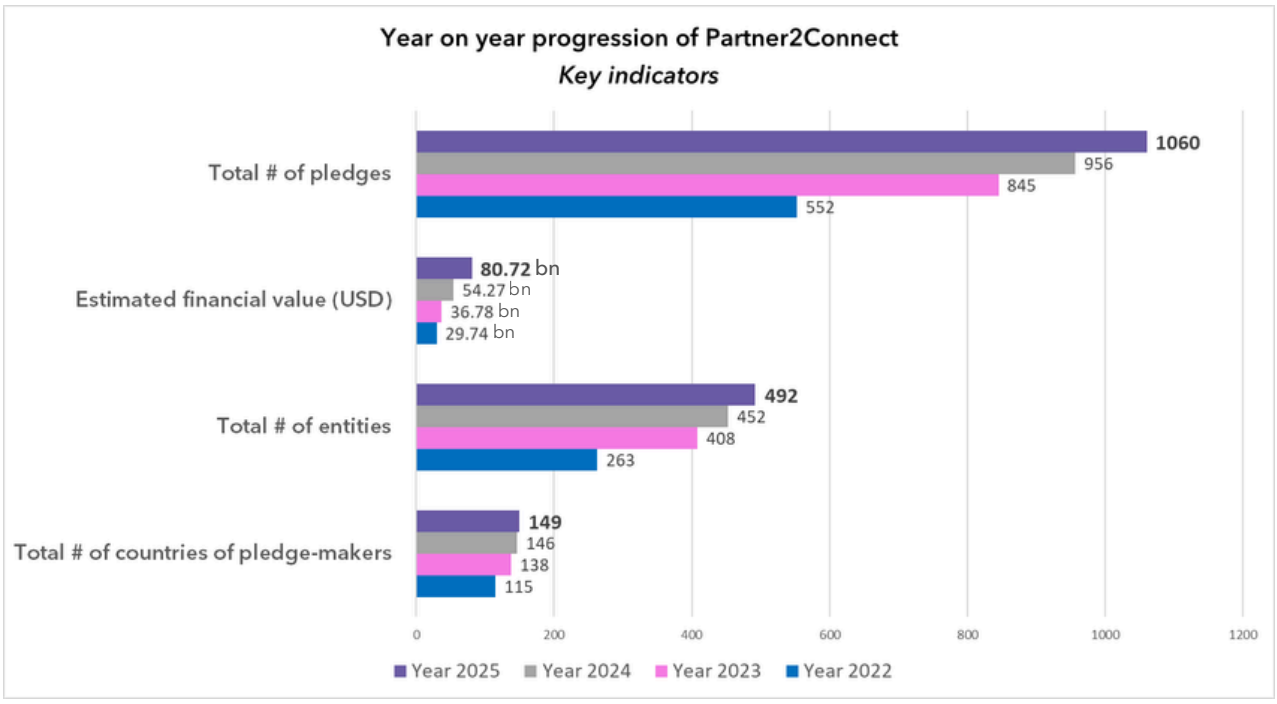
P2C core areas of work

To deliver on this mandate, the P2C Secretariat focuses on four core areas of work:

1. **Pledge mobilization.** Continuing to mobilize new commitments, with the collective goal of reaching USD 100 billion in contributions by the end of 2026, supported by targeted campaigns that highlight the power of collaboration.
2. **Reporting and implementation.** Strengthening transparency and accountability through increased reporting, improved tracking of commitments, and clearer visibility of results and impact on the ground.
3. **Matchmaking and sharing experiences.** Facilitating connections through high-level events and an enhanced online platform, enabling partnerships, sharing best practices, and accelerating implementation.
4. **Strengthening the community.** Expanding engagement with the P2C community and Champions, and leveraging the United Nations platform to maximize reach, visibility, and collective impact.



As of 31 December 2025, the P2C platform had received **1060 pledges** from **492 entities** across **149 countries**, with an estimated total value of **USD 80.72 billion**. Compared with 2024, this represents an **11% increase in the number of pledges**, a **49% increase in estimated pledged value**, alongside more moderate growth in both participation and geographical reach. These results reflect sustained momentum towards the Coalition's collective target of USD 100 billion in commitments by 2026.



Pledge mobilization

In 2025, pledges continued to be submitted under the **Partner2Connect Action Framework**, aligned with its four focus areas, ACCESS, ADOPTION, VALUE CREATION, and ACCELERATE. Across the portfolio, ACCESS and ADOPTION remained the most frequently targeted areas, while new pledges submitted in 2025 showed a growing emphasis on VALUE CREATION. Women continued to be the most frequently referenced beneficiary group, featured in 56% of all pledges, reflecting the Coalition's sustained focus on inclusive digital transformation. Throughout the year, Partner2Connect mobilized new commitments while maintaining active engagement with existing pledges. Governments led in terms of the number of new pledges submitted, while the private sector continued to account for the largest share of total pledged financial value.

Reporting and implementation

Progress in reporting and implementation marked a key milestone in 2025. Based on a refined methodology, progress information had been reported for **433** of the pledges submitted by 31 December 2024, corresponding to a **45% reporting rate** as of 31 December 2025. **50% of participating entities** had submitted reporting information, representing a clear improvement compared with 2024. While reporting gaps remain, particularly among pledges expected to conclude by 2025, trends point to improved reporting coverage and steady movement towards completion. The launch of P2C Flash further supported reporting and implementation by showcasing implementation updates, progress, and reported outcomes across the Coalition.

Matchmaking and sharing experiences

Matchmaking remained central to translating pledges into action. In 2025, P2C strengthened its convening role through global events, Matchmaking Roundtables at Regional Development Forums, and targeted country-level Matchmaking Accelerators in Guatemala and Jamaica. These efforts were complemented by the launch of new platform-based matchmaking functionality, enabling partners to identify collaboration opportunities beyond events.

Strengthening the community

P2C continued to evolve from a pledging platform into a collaborative community. Engagement with P2C Champions expanded, with Google joining alongside Amazon, Microsoft, the Inter-American Development Bank, and ZTE. Collaboration across the United Nations system deepened, moving from coordination towards joint delivery, particularly through country-level matchmaking and alignment with global frameworks such as WSIS, the Global Digital Compact, and the SDGs.

P2C key facts and figures

01 As of 31 December 2025, 1,060 pledges had been submitted with an estimated value of USD 80.72 billion. While the number of pledges increased by 11% compared with 2024, the estimated pledged value grew by 49%.

02 In 2025, government entities regained the leading position in terms of the number of new pledges submitted, surpassing the private sector.

03 Across all pledges, the private sector continued to account for the largest share of estimated pledged value, amounting to USD 58.86 billion, compared with USD 18.44 billion from governments.

04 Women continued to be the most frequently referenced beneficiary group, included in 56% of all pledges.

05 Using the refined methodology introduced in 2025, reporting and implementation performance improved, with a 45% reporting rate by pledge and 50% of participating entities having submitted reporting information.

06 55% of pledges expected to conclude by 2025 have not yet reported implementation information indicating that reporting delays remain a key constraint on full implementation visibility.

07 Among pledges with reported information, higher completion rates are observed among government, academic, and international organization pledges.

08 Africa and Asia and the Pacific remain the most frequently targeted regions for implementation, while the Americas have overtaken Europe as a result of new pledges submitted in 2025.

Key 2025 milestones



February 2025 - P2C surpasses 1000 pledges
The Coalition reached a major milestone with more than 1000 pledges submitted on the P2C platform.

February 2025 - Launch of P2C Flash
P2C launched P2C Flash, an online magazine designed to highlight pledge implementation, progress, and impact across the P2C community.

April 2025 - Completion of six Matchmaking Roundtables at the ITU Regional Development Forums, supporting country and regional collaboration.

May 2025 - Guatemala. The first in-person P2C Matchmaking Accelerator brought together national authorities, partners, and the UN system around Guatemala's digital transformation priorities, followed by a second accelerator on **1 October 2025 in Jamaica**.

July 2025 - Launch of P2C Matchmaking functionality.
The P2C Matchmaking functionality was introduced, enabling pledges to identify potential partners on the basis of shared priorities.

September 2025 - Digital@UNGA 2025 convened global leaders to showcase the power of digital for good, complemented by a successful **Affiliate Sessions** programme with 46 sessions led by more than 80 organizations, significantly expanding reach and impact during UN High-Level Week.

October 2025 - USD 80 billion in commitments reached marking continued momentum towards the USD 100 billion goal.

December 2025 - 45% reporting rate achieved
P2C reached a 45% reporting rate, with 50% of participating entities having submitted reporting information.

Partner2Connect progress review by core area

To deliver on its renewed mandate, the Partner2Connect Secretariat focuses on four core areas of work that guide all activities and initiatives.

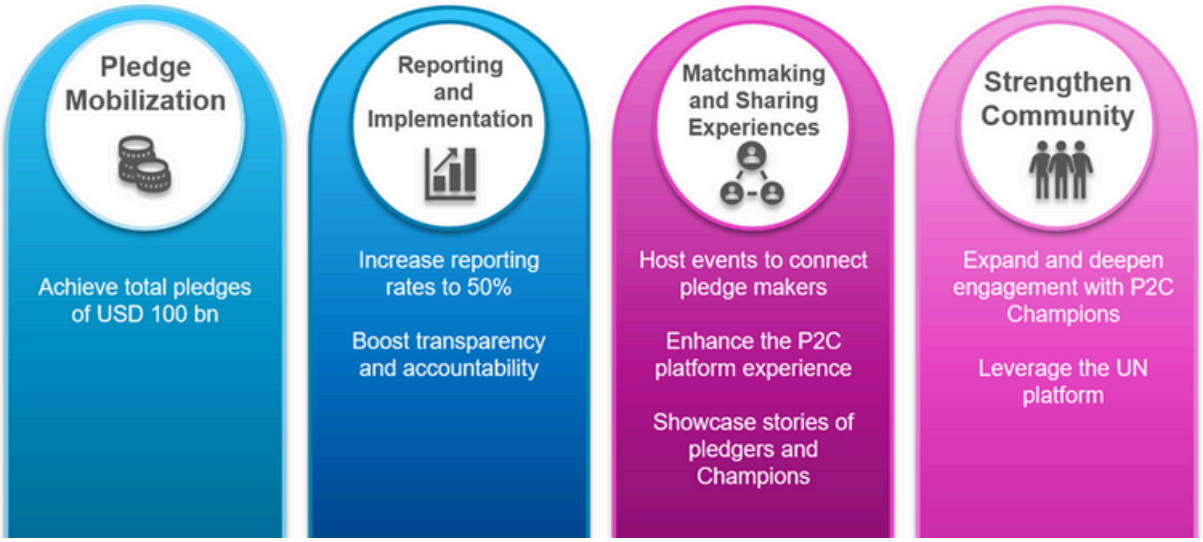
1. **Pledge mobilization** drives the collective effort to reach USD 100 billion in commitments by the end of 2026, supported by targeted campaigns that highlight the power of collaboration.

2. **Reporting and implementation** strengthen transparency and accountability through improved tracking and clearer visibility of results and impact on the ground.

3. **Matchmaking and sharing experiences** connect stakeholders through high-level events and an enhanced online platform, enabling partnerships, knowledge exchange, and faster implementation.

4. **Strengthening the community** deepens engagement with the P2C community and Champions, leveraging the United Nations platform to maximize reach, visibility, and collective impact.

The sections below provide a detailed review of progress achieved across each of these four core areas.



Core area one - Pledge mobilization

In 2025, pledges continued to be submitted under the **Partner2Connect Action Framework**, aligned with its four focus areas, ACCESS, ADOPTION, VALUE CREATION & ACCELERATE. As of 31 December 2025, the P2C pledging platform had received a total of 1,060 pledges, valued at USD 80.72 billion, from 492 entities across 149 countries.

Compared with 2024, the number of pledges increased by 11%, rising from 956 pledges reported in the 2024 Annual Report to 1060. Over the same period, the estimated financial value of pledges increased by 49%, from USD 54.27 billion to USD 80.72 billion.

Participation also expanded, with the number of contributing entities increasing by 9%, from 452 to 492, while the number of countries represented among pledge makers increased by 3%, from 146 to 150.

P2C 2025 pledge mobilization milestones

Pledge mobilization was a core priority throughout 2025. Between January and March 2025, 65 new pledges were submitted by 30 entities across 22 countries, representing a 35% increase in the number of pledges compared with the previous quarter.

During the same period, the total estimated financial value of pledges increased from USD 54.27 billion to over USD 73 billion, an increase of nearly USD 19 billion. In February 2025, the platform recorded its 1000th pledge, marking a key milestone in P2C's journey.

Pledge mobilization
2025 at a glance

1060
Pledges received
11% increase from 2024

USD 80.72bn
Estimated financial value
49% increase from 2024

492
Participating entities
9% increase from 2024

149
Countries of pledge-makers
3% increase from 2024

Several large pledges contributed substantially to this early-year growth. These included commitments of USD 10 billion from MTN Group for digital connectivity in Africa and USD 2 billion from Globalstar for satellite infrastructure, both announced at Mobile World Congress 2025 (MWC-25), as well as financial updates from VEON and the Government of Malaysia.

Additional contributions announced at the P2C Annual Meeting 2024, held in January 2025, were made by the Islamic Development Bank, Vodafone, India's Department of Telecommunications, and the UN Joint SDG Fund, alongside a larger number of smaller-scale yet impactful pledges.

Pledge mobilization continued throughout the year. In July 2025, at the P2C High-Level Dialogue held in the context of the WSIS+20 High-Level Event 2025, P2C announced that the total estimated financial value of pledges recorded on the platform had exceeded USD 75 billion.

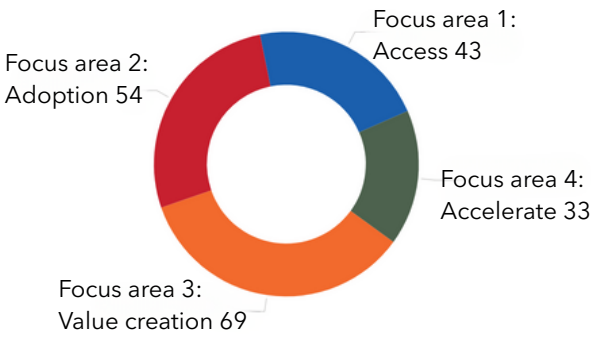
By October 2025, the platform crossed the USD 80 billion threshold following the submission of a new pledge by Microsoft. The pledge, announced at the Digital UNGA Anchor Event, is part of the new Microsoft's Elevate initiative which will help 20 million people earn an in-demand AI skilling credential over the next two years, backed by a USD 4 billion investment.

Overall, the increase in pledge value during 2025 reflected a combination of new high-value commitments and updates to the financial values of previously submitted pledges. These updates resulted from systematic follow-up by the P2C Secretariat throughout the year.



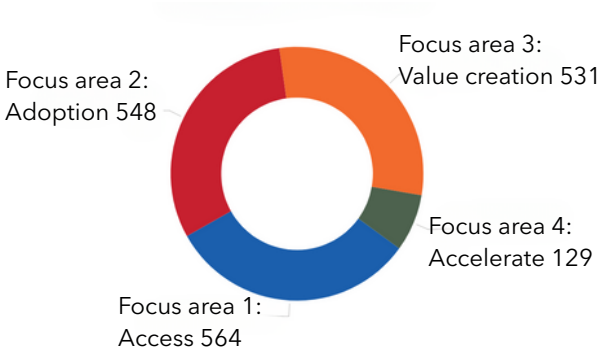
Pledges by focus areas

2025 pledges



In 2025, VALUE CREATION (69 pledges) emerged as the most frequently targeted[2] focus area among new pledge submissions, followed by ADOPTION (54 pledges) and ACCESS (43 pledges), while ACCELERATE (33 pledges) accounted for a smaller but increased share compared with the overall P2C dataset. This marks a shift from previous years, when ADOPTION and ACCESS consistently represented the most targeted focus areas among new pledges.

All pledges



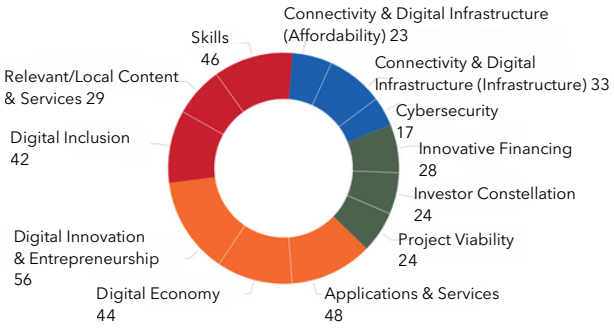
Of the 1060 cumulative P2C pledges, however, ACCESS and ADOPTION remain the most targeted focus areas overall, followed closely by VALUE CREATION, while ACCELERATE continues to account for a smaller share of focus area selections. This indicates that, while the 2025 submissions introduced a stronger emphasis on value creation, the cumulative pledge base continues to be anchored in access- and adoption-related activities.

As of 31 December 2025, across all P2C pledges, ACCESS accounted for 564 pledges, associated with an estimated USD 59.99 billion in pledged value. ADOPTION followed closely, with 548 pledges linked to an estimated USD 36.16 billion. VALUE CREATION accounted for 531 pledges, with an estimated pledged value of USD 33.65 billion, while ACCELERATE was associated with 129 pledges and an estimated USD 20.57 billion.

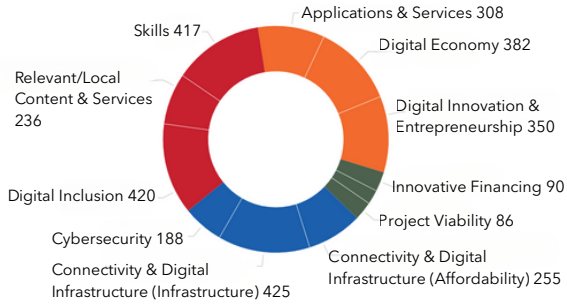
[2]A single pledge may be associated with more than one focus area; as a result, the same pledge may be counted under multiple focus areas.

Pledges by pillars

2025 pledges



All pledges



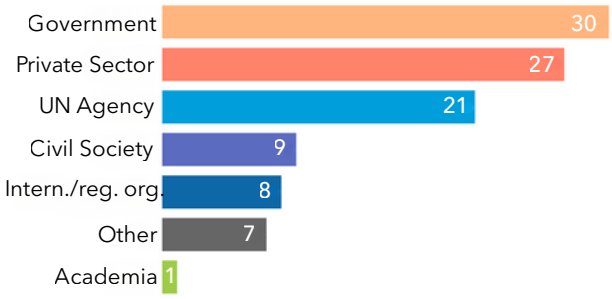
In 2025, pledges submitted to the P2C platform most frequently targeted pillars associated with VALUE CREATION, in particular Digital Innovation and Entrepreneurship, Applications and Services, and the Digital Economy. These pillars featured more prominently than Skills and Digital Inclusion, which had been more central in earlier reporting periods. The Connectivity and Digital Infrastructure pillars, including infrastructure and affordability, accounted for a comparatively smaller share among new submissions.

Across all 1060 P2C pledges, Connectivity and Digital Infrastructure (Infrastructure), Digital Inclusion, and Skills continue to represent the most frequently targeted pillars overall, followed closely by the Digital Economy and Digital Innovation and Entrepreneurship. Applications and Services and Relevant or Local Content and Services also account for a substantial share of pillar selections, while Innovative Financing, Project Viability, and Investor Constellation remain more specialized pillars within the overall pledge base. This distribution highlights the continued centrality of connectivity, inclusion, and skills within P2C.

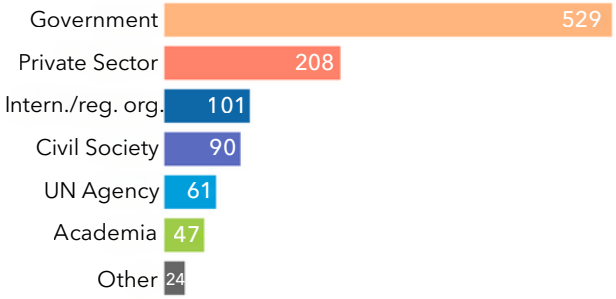
Across all P2C pledges, pillars related to Connectivity and Digital Infrastructure (Infrastructure) account for the largest share, with an estimated USD 46.37 billion, reflecting the capital-intensive nature of infrastructure-related commitments. Skills and Digital Inclusion follow, with estimated pledged values of USD 33.74 billion and USD 31.86 billion, respectively. Substantial pledged value is also associated with the Digital Economy (USD 26.71 billion) and Digital Innovation and Entrepreneurship (USD 30.46 billion). These figures already point to a significant scale of investment, even though approximately half of P2C pledges still do not include an estimated financial value or report a value of zero, underscoring the importance of the Secretariat's continued efforts to encourage more complete financial reporting. While pillars such as Applications and Services, Relevant or Local Content and Services, and Connectivity and Digital Infrastructure (Affordability) are associated with lower overall pledged values, they nonetheless play a critical role in delivering inclusive and meaningful connectivity.

Pledges by sector

2025 pledges



All pledges



In the 2024 Annual Report, the private sector was identified as the leading contributor of new pledges by number. In 2025, this trend shifted back, with government entities submitting 30 new pledges, compared with 27 from the private sector. These pledges were submitted by 13 government entities and 23 private-sector entities, indicating a higher average number of pledges per government entity.
As in 2024, the private sector continued to account for the largest share of the estimated financial value of new pledges, with USD 18.82 billion pledged, while governments ranked second with USD 2.12 billion.

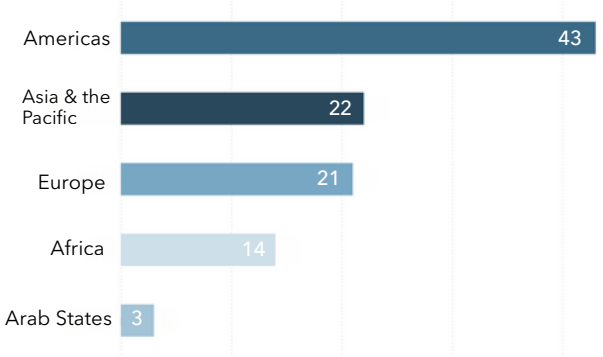
As of 31 December 2025, across all 1060 pledges, government entities accounted for the largest number submitted to the P2C platform, with a total of 529 pledges. The private sector ranked second, with 208 pledges, followed by international or regional organizations (101 pledges), civil society organizations (90 pledges), and UN agencies (61 pledges). Academia (47 pledges) and entities classified as "other" (24 pledges) contributed a smaller number of pledges overall.

While governments submitted a slightly higher number of new pledges than the private sector in 2025, the private sector continues to account for the largest share of estimated pledged value across all P2C pledges, with commitments totalling USD 58.86 billion as of 31 December 2025. Governments follow with an estimated USD 18.44 billion in pledged value.

This contrast reflects a consistent pattern across the P2C platform: government entities remain the most active contributors by number of pledges, while private-sector pledges tend to mobilize higher financial volumes on average. International and regional organizations, civil society, UN agencies, and academia complement these efforts, contributing to coordination, implementation, capacity-building, and innovation. These trends highlight the complementary contributions of public- and private-sector actors in advancing digital connectivity and digital transformation.

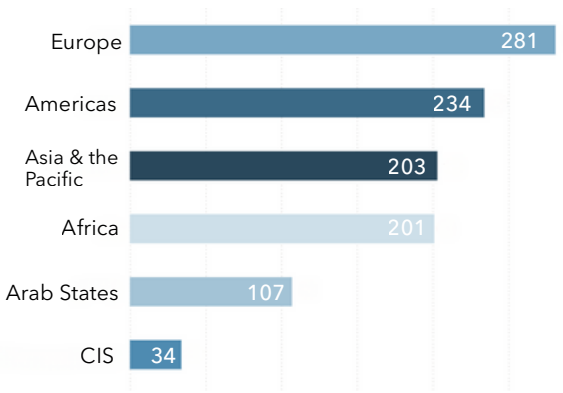
Pledges by region of origin

2025 pledges



In 2025, new pledges to the P2C platform were most frequently submitted by entities from the Americas, which accounted for 43 pledges, followed by Asia and the Pacific (22 pledges) and Europe (21 pledges). Africa contributed 14 new pledges, while the Arab States accounted for 3 pledges during the year. No new pledges were submitted from CIS countries in 2025. In terms of estimated pledged value, the Americas accounted for the largest share of new commitments, followed by Africa and Asia and the Pacific.

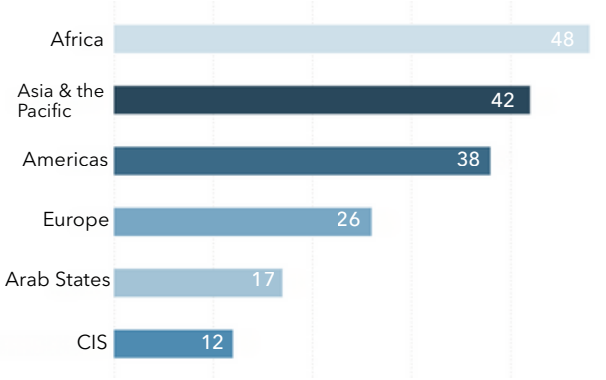
All pledges



Across all 1060 P2C pledges, Europe remains the leading region of origin, with 281 pledges, followed by the Americas (234 pledges), Asia and the Pacific (203 pledges), and Africa (201 pledges). The Arab States contributed 107 pledges, while CIS countries accounted for a smaller number of submissions (34 pledges). In terms of estimated value of pledges, Europe also ranks first, followed by Asia and the Pacific and the Americas, with Africa close behind.

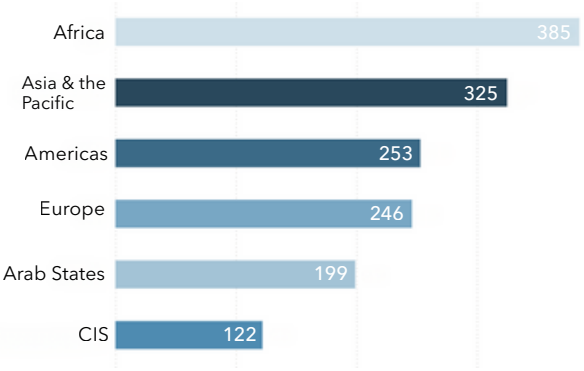
Pledges by region of implementation

2025 pledges



In 2025, new pledges to the P2C platform were most frequently submitted by entities from the Americas, which accounted for 43 pledges, followed by Asia and the Pacific (22 pledges) and Europe (21 pledges). Africa contributed 14 new pledges, while the Arab States accounted for 3 pledges during the year. No new pledges were submitted from CIS countries in 2025. In terms of estimated pledged value, the Americas accounted for the largest share of new commitments, followed by Africa and Asia and the Pacific.

All pledges



Of the 1060 cumulative P2C pledges, Africa is the region most frequently identified for implementation, followed by Asia and the Pacific, confirming the pattern observed in the 2024 Annual Report. Beyond these two regions, the shift in ranking reflects pledges submitted in 2025, with the Americas overtaking Europe as the third most frequently indicated region of implementation.

In terms of estimated pledged value, Africa also accounts for the largest share (USD 43.36 billion), followed by Asia and the Pacific (USD 34.11 billion) and the Arab States (USD 31.22 billion). The Americas and Europe are associated with estimated pledged values of USD 30.68 billion and USD 18.27 billion, respectively[3].

As of 31 December 2025, the Partner2Connect platform continued to show a strong concentration of pledges targeting Least Developed Countries (LDCs), Landlocked Developing Countries (LLDCs), and Small Island Developing States (SIDS). Of the 1060 cumulative pledges submitted through the P2C platform, 322 pledges indicate implementation in LDCs, 276 pledges in LLDCs, and 160 pledges in SIDS. In value terms, these pledges amount to an estimated USD 29.56 billion targeting LDCs, USD 30.01 billion targeting LLDCs, and USD 25.98 billion targeting SIDS.

[3]A single pledge may be associated with more than one region; as a result, pledge counts and financial values may not be exclusive to a single region.

Core area two - Reporting and implementation

In the 2024 Annual Report, reporting and implementation were presented as a core area of the P2C Secretariat's work.

As of 31 December 2024, 38% of pledges had been reported on[4], highlighting the scale of implementation already under way. The 2024 report also set an ambition to raise the pledge reporting rate to 50% by the end of 2026.

The pledge reporting rate presented in this report reflects a refined methodology introduced in 2025 to better account for the time required between pledge submission and the start of implementation. Reporting coverage is therefore calculated based on pledges submitted up to 31 December 2024, recognizing that pledges submitted more recently are not expected to report immediately following submission. This approach avoids underestimating reporting performance for pledges that are still in early stages of implementation.

On this basis, of the 957[5] pledges submitted by 452 entities by 31 December 2024, **433 pledges** had reported implementation or progress information as of 31 December 2025, corresponding to a **45% reporting rate** by pledge. **50% of participating entities** had submitted reporting information, representing an increase compared with 2024, when 38% of pledges and 40% of participating entities had reported.

Pledge reporting
2025 at a glance

957
Pledges eligible for reporting

433
Pledges reported
45% reporting rate
(+7% percentage points from the 2024 Annual Report)

225
Reporting entities
50% of participating entities
(+10% points from the 2024 Annual Report)

Reporting based on pledges submitted up to 31 December 2024, allowing a one-year period before reporting on implementation

[4]The reporting rate for 2025 is calculated on the basis of 957 pledges submitted up to 31 December 2024, reflecting adjustments resulting from pledge management and validation processes completed during 2025. Reporting rates presented in the 2024 Annual Report were calculated on the basis of 956 pledges validated as of 31 December 2024.

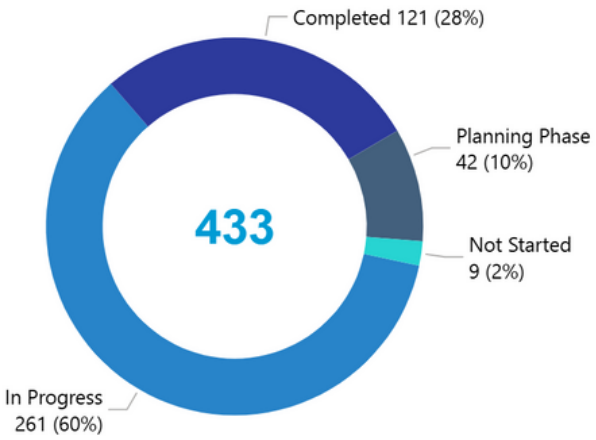
[5]A pledge is considered reported when at least one update on implementation status has been submitted through the P2C reporting mechanisms. The P2C Secretariat will continue to encourage pledgers to report on their commitments in order to further strengthen data coverage and analytical insights in future reporting cycles.

Data reported by pledgers further indicate that almost USD 8.96 billion in cumulative implementation expenditure had been reported as of 31 December 2025, compared with USD 6.7 billion reported as of 31 December 2024.

Work on pledge reporting and implementation in 2025 included strengthened follow-up with pledgers by the P2C Secretariat, in collaboration with ITU regional offices, with particular attention given to pledges that had reached their stated completion date. In addition to the online reporting form, email-based confirmation of completed pledges was accepted to facilitate reporting.

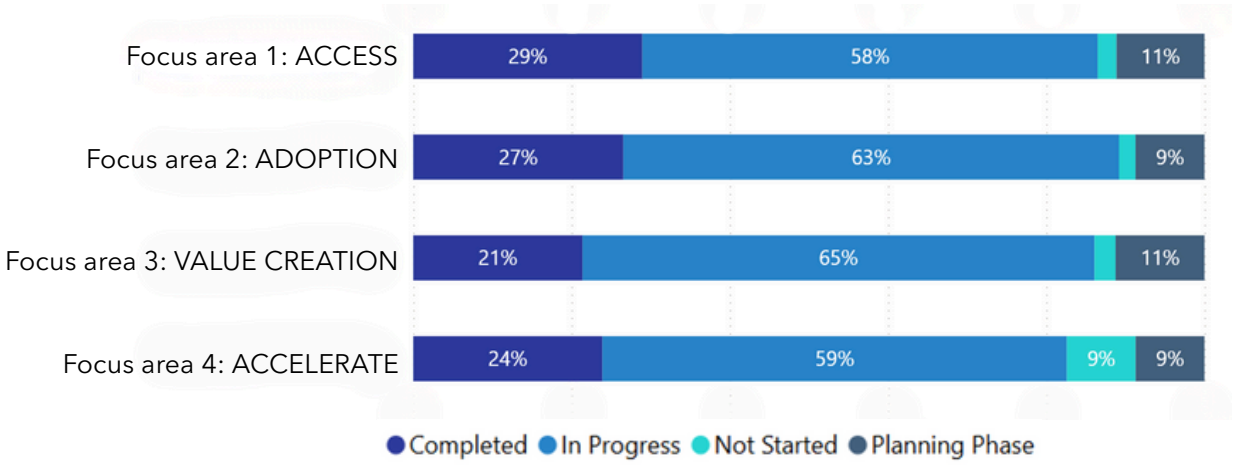


Pledges reported by implementation status



As of 31 December 2025, information on implementation progress had been received for 433 pledges submitted from the launch of P2C up to 31 December 2024. Of these, 261 pledges (60%) were reported as in progress, 121 pledges (28%) as completed, 42 pledges (10%) as being in the planning phase, and 9 pledges (2%) as not yet started. Of those reported as in progress, 46% were in the early to middle stages of implementation, while 49% had reached advanced stages, including around 26% that were close to completion.

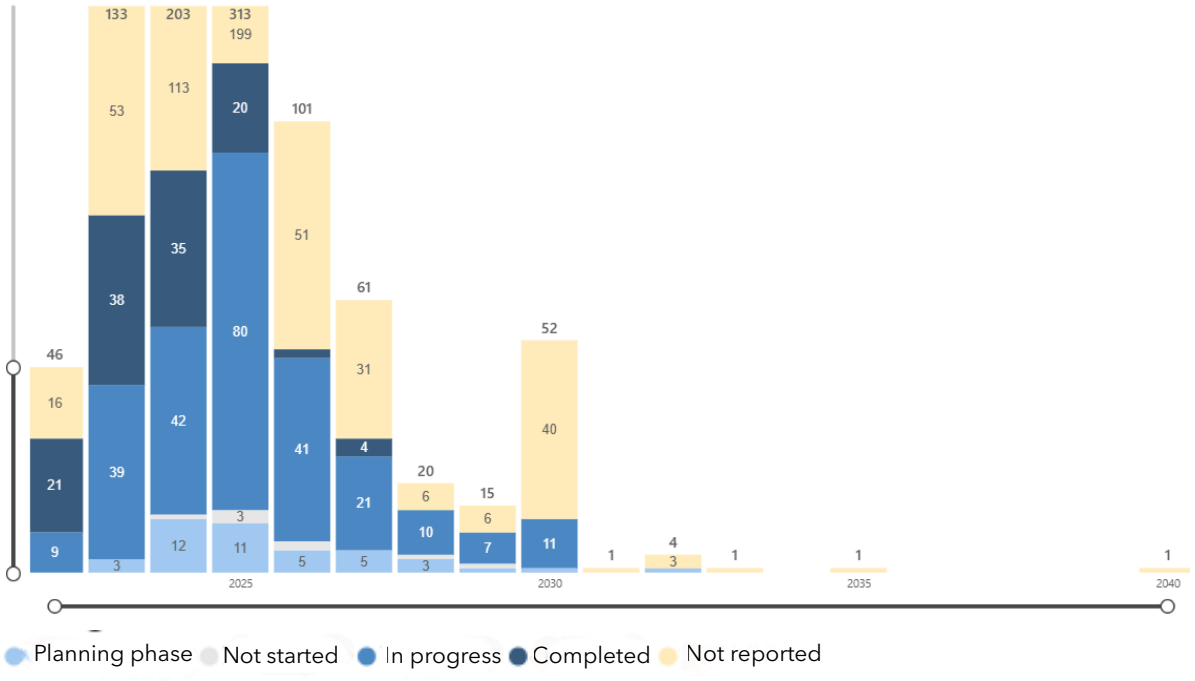
Implementation status by P2C focus area



In terms of implementation status by P2C focus area, ACCESS recorded the highest share of completed pledges, with 29% reported as completed, followed by ADOPTION at 27%, ACCELERATE at 24%, and VALUE CREATION at 21%.

Across all focus areas, the largest proportion of reported pledges was in progress. VALUE CREATION had the highest share of pledges in progress (65%), followed by ADOPTION (63%), ACCELERATE (59%), and ACCESS (58%).

Pledges reported by planned completion date

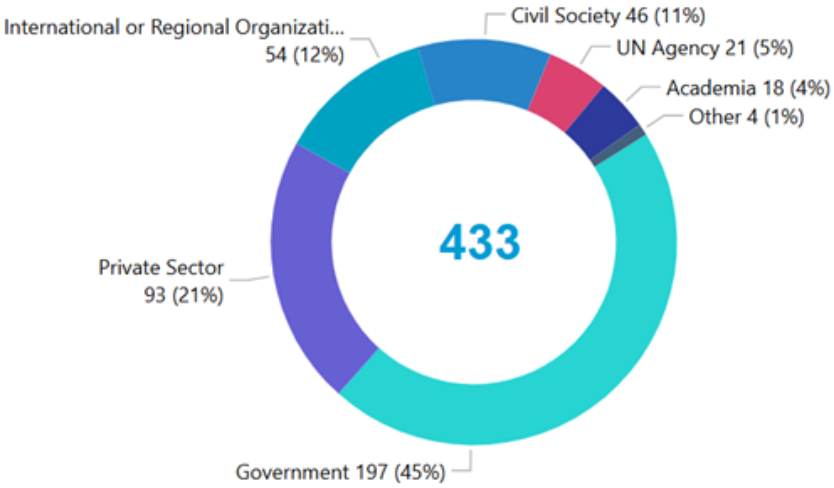


Among the 433 pledges that had reported implementation information, 313 pledges had a planned completion date of 2025 or earlier. Of these, 114 pledges (36%) were reported as completed, while 200 pledges (64%) remained in progress, in the planning phase, or not yet started.

More broadly, 695 of the 957 pledges submitted by 31 December 2024 were expected to reach completion by 2025. As of 31 December 2025, however, 381 of these pledges (55%) had not yet reported implementation information.

Compared with the 2024 Annual Report, an improvement is observed in 2025, with more pledges reporting implementation progress and a higher number of pledges marked as completed. While many pledges expected to conclude by 2025 have not yet submitted reporting information, the data show gradual progress towards implementation. The remaining gap primarily suggests reporting delays rather than an absence of implementation activity.

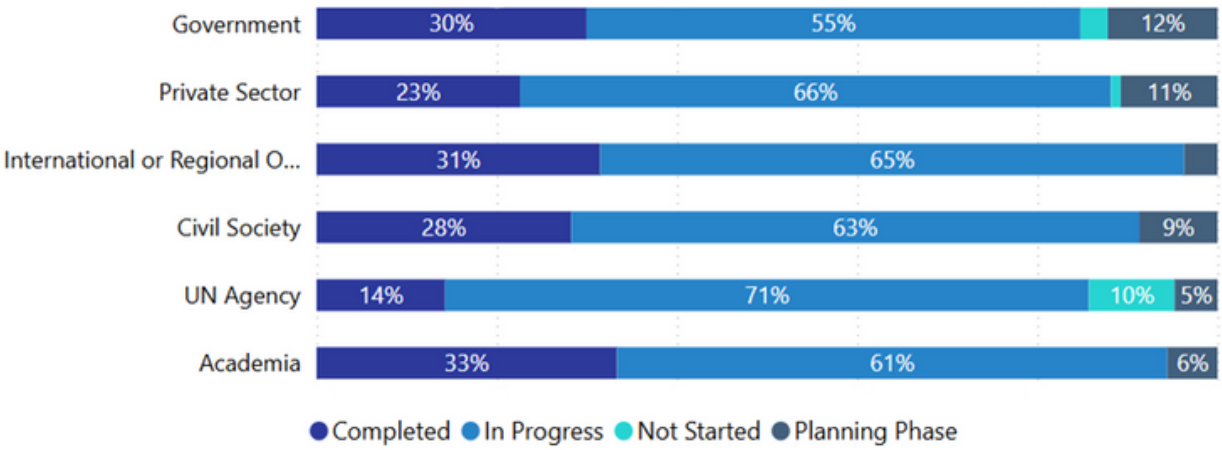
Progress by sector



Of the 433 pledges that have reported implementation or progress information since the launch of P2C, government entities accounted for the largest share, with 197 reported pledges (45%). The private sector represented the second-largest group, with 93 reported pledges (21%).

International or regional organizations contributed 54 reported pledges (12%), followed by civil society organizations with 46 pledges (11%). UN agencies accounted for 21 reported pledges (5%), while academia and other entities represented smaller shares, with 18 pledges (4%) and 4 pledges (1%), respectively.

Implementation status by sector



Of the 433 pledges reported, most were at an active stage of implementation across sectors as of 31 December 2025. Private-sector pledges showed the highest share of implementation underway, with 66% reported as in progress and 23% completed. Government pledges also demonstrated strong progress, with 55% in progress and 30% completed, alongside a limited share remaining in the planning phase.

International and regional organizations combined a relatively high completion rate (31%) with 65% of pledges in progress. Civil society pledges were predominantly in progress (63%), with 28% completed, while UN agency pledges showed a higher concentration at the in-progress stage (71%). Academic institutions reported one of the highest completion shares (33%), alongside 61% of pledges in progress.

Challenges faced

Across the pledges reported as not yet completed, the main challenges faced relate to funding, regulation, infrastructure, capacity, and coordination. The most frequently reported challenges include:

- Funding constraints, including both insufficient resources for implementation and challenges in securing sustainable, long-term financing.
- Delays in regulatory approvals and administrative processes.
- High costs of infrastructure deployment, particularly in rural, remote, or hard-to-reach areas.
- Limited, unreliable, or non-broadband connectivity, affecting implementation timelines.
- Shortages of technical expertise and skilled human resources.
- Limited institutional capacity to manage projects, platforms, or data systems.
- Coordination challenges among ministries, agencies, operators, and other stakeholders.
- Limited engagement from partners or service providers in some contexts.
- Challenges reaching target communities or countries, particularly in LDCs and other vulnerable settings.

Positive outcomes

Pledgers reported several unexpected positive outcomes beyond their original objectives. Selected examples are highlighted below.

- Women's leadership grew beyond the programme goal, with participants using new digital engagement skills to drive community action and take on leadership roles.
- Digital inclusion was redefined beyond connectivity, with stakeholders recognizing that accessibility, skills, and usable public services are equally essential.
- Training spread faster than expected, with countries that were previously less engaged requesting follow-up support and longer-term partnerships.
- Infrastructure roll-out became more efficient than planned, because coordination across utilities, transport agencies, regulators, and local authorities improved.
- A one-off cybersecurity initiative became a lasting platform, bringing stakeholders together and leading to continued regional collaboration and joint action.
- A digital device registration system delivered greater benefits than expected, improving market compliance, increasing public revenue, and strengthening mobile network service quality.

Core area three - Matchmaking and sharing experiences

In addition to serving as a platform for the mobilization and announcement of pledges, P2C also promotes matchmaking and partnerships between P2C pledgers. In 2025, Partner2Connect strengthened this role through a rich mix of global events, regional development forums, country-level matchmaking accelerators, and online community webinars. The sections that follow highlight these efforts, from P2C's presence at major United Nations and ICT events to dedicated matchmaking roundtables, accelerators in Guatemala and Jamaica, new platform-based matchmaking tools, and regular community webinars that keep the Coalition connected between milestones.

P2C global events highlights

January 2025 | Partner2Connect Annual Meeting (2024)

Geneva, Switzerland

The Partner2Connect Annual Meeting convened global leaders and partners to review progress, celebrate new pledges, and accelerate action towards universal meaningful connectivity. Held at ITU headquarters with virtual participation, the meeting highlighted implementation, sustainability, and collaboration, reinforcing P2C's role in mobilizing partnerships and advancing a more inclusive and sustainable digital future.



March 2025 | Mobile World Congress

Barcelona, Spain

New commitments from mobile and satellite industry leaders announced at MWC25 brought total Partner2Connect pledges to USD 73 billion, strengthening momentum towards universal and meaningful connectivity and highlighting the role of digital infrastructure investment in closing the digital divide. [Press release]



July 2025 | WSIS+20 High-Level Event 2025
Geneva, Switzerland

Highlighting how the WSIS process and the Partner2Connect (P2C) Digital Coalition work hand in hand to drive digital transformation beyond 2025, the Partner2Connect High-Level Dialogue showcased progress in country-level implementation and mobilized new commitments and partnerships, bringing total pledges to over USD 75 billion.



July 2025 | AI for Good Global Summit
Geneva, Switzerland

Will AI narrow digital divides or deepen them? With leaders from technology, government, and civil society, this P2C Interactive Workshop mobilized collaboration around inclusive AI priorities, including education, linguistic diversity, gender equity, and trusted governance, and positioned connectivity and partnership as prerequisites for AI that works for everyone.



August 2025 | Third UN Conference on Landlocked Developing Countries
Awaza, Turkmenistan

The pivotal role of digital connectivity in advancing inclusion and development in landlocked developing countries (LLDCs) was the focus of the side event "Bridging the Digital Divide in LLDCs through Partner2Connect", held as part of the Connectivity Track at the Third United Nations Conference on Landlocked Developing Countries (LLDC3). The session highlighted Partner2Connect as a key platform for mobilizing resources, partnerships, and targeted commitments, thereby advancing efforts to accelerate affordable and meaningful connectivity in LLDCs.



September 2025 | Digital@UNGA Anchor Event

New York, USA



At the Digital@UNGA Anchor Event, "Digital for Good: For People and Prosperity", the need for collaborative action to ensure that technology benefits everyone was reinforced, reflecting a mission at the heart of Partner2Connect. During the event, P2C Champion Microsoft announced a USD 4 billion pledge through its Elevate initiative to equip 20 million people with AI skills. This major commitment marked an important milestone for the Coalition, bringing total pledges to over USD 80 billion. [Press release]

Alongside the Digital@UNGA 2025 Anchor Event, a dynamic programme of 46 Affiliate Sessions brought the spirit of Digital for Good to life throughout UN High-Level Week in September 2025. Hosted by more than 80 organizations from governments, UN entities, the private sector, civil society, academia, and youth networks, these sessions expanded the Digital@UNGA platform across New York and beyond.

Delivered in in-person, hybrid, and virtual formats, they showcased how digital technologies are advancing universal and meaningful connectivity, sustainable digital transformation, and inclusive development across sectors, from AI and digital public infrastructure to education, health, climate action, trade, and digital rights.

The full programme and session outcomes are available here and here.

With sincere thanks to the Affiliate Session organizers. The success of the Digital@UNGA 2025 Affiliate Sessions was made possible thanks to the leadership and commitment of a diverse group of organizers, including:

Access Partnership, ADIFEVEA World, AI Commons, AI Safety Connect, AlSabah AlArabi, Amazon, APCO, Arab Media Union, Association for Progressive Communication (APC), AT&T, Australia, Breakthrough Social Enterprise, Business Council for International Understanding (BCIU), Cambridge, Catalink, Center for Programming and Digital Creativity "KIBERone Banja Luka", cBrain, Civitas ID, Coalition for Digital Environmental Sustainability (CODES), Compiler, Concordia, Consulate General of Denmark in New York, Coursera Inc., Creators Union of Arab, Data2X, Data Privacy Brasil, Decentralization Research Center, Devex, Digital Public Goods Alliance, Digital Rights Zimbabwe, Diplomatic Courier, Euro Mediterranean Network for AI Governance (EuroMedAI), European Union, FAR.AI, Federal Ministry of Communications, Innovation and Digital Economy of Nigeria, Foreign Policy, German Environment Agency (UBA), Global Partnership for Education (GPE), Global Partnership for Sustainable Development Data, Global Solutions Initiative, Google, Government of Brazil, Government of Canada, Government of the Democratic Republic of the Congo, Government of Morocco, Government of Nepal, Government of Sierra Leone, Government of Singapore, GSMA, Humane Intelligence, iamtheCODE, IEEE Standards Association,

International Chamber of Commerce (ICC), International Telecommunication Union (ITU), International Trade Centre (ITC), International Federation of Red Cross and Red Crescent Societies (IFRC), Lenovo, Mastercard, Microsoft, Nokia, Novartis Foundation, OECD, Oracle, Project Liberty Institute, SAP SE, Saudi Data and Artificial Intelligence Authority (SDAIA), Society for Technology and Development (Mandi), South Africa, Switzerland, Tech Salon, Technokreshy Montanus Private Limited, The Aapti Institute, The Future Society, The GovLab, The World Bank, UN Development Programme (UNDP), UN Environment Programme (UNEP), UN Industrial Development Organization (UNIDO), UN Trade and Development (UNCTAD), UN Women, UNESCO, UNICEF, Vodafone Foundation, VeryPay, World Digital Technology Academy (WDTA), World Meteorological Organization (WMO), Youth for Privacy.

November 2025 | Second World Summit for Social Development

Doha, Qatar

Digital connectivity was positioned as a cornerstone of social justice and inclusive sustainable development during the side event "Connectivity for Social Justice and Inclusive Sustainable Development", held as part of the Second World Summit for Social Development (WSSD2). Under the Summit theme of harnessing technology and artificial intelligence for social development, P2C was featured at this ITU-organized side event, which explored how universal meaningful connectivity, including space-enabled solutions, can advance social justice and sustainable development.



Partner2Connect Annual Meeting 2025

15 December 2025, New York, USA

The Digital@UNGA WSIS+20 Edition, held on 15 December 2025 at UN Headquarters in New York, highlighted public–private cooperation to connect some of the world's hardest-to-reach communities and hosted the 2025 Partner2Connect (P2C) Digital Coalition Annual Meeting.



The P2C Annual Meeting provided an opportunity to review advances in pledge mobilization and implementation, announce new commitments, and highlight ongoing partnerships supporting universal and meaningful connectivity. With more than USD 80 billion mobilized through over 1000 pledges, the session reflected the steady engagement across the P2C community and the continued focus on translating commitments into action.

Opening Act II of the event, Doreen Bogdan-Martin emphasized that Partner2Connect provides a practical framework to turn the WSIS vision into concrete action, matching digital transformation needs with real resources, partnerships, and investments. She highlighted P2C's rapid growth into a global movement and underscored the urgency of accelerating delivery, with 2.2 billion people still offline and the 2030 window narrowing fast.

P2C and the WSIS Process

The meeting also underlined the close relationship between Partner2Connect and the World Summit on the Information Society (WSIS) process. WSIS provides the global framework for a people-centred, inclusive and development-oriented information society; Partner2Connect serves as an action-oriented mechanism that helps advance this vision through concrete commitments and partnerships.

P2C pledges are categorized under the eleven WSIS Action Lines, which guide UN efforts to harness rapidly evolving digital technologies for human development. By aligning pledges with the WSIS Action Lines, P2C helps ensure that investments and partnerships contribute to a coherent global effort to advance inclusive, meaningful connectivity.

P2C Champions driving impact at scale

In a rapid-fire exchange at the P2C Annual Meeting, P2C Champions showcased how large-scale investments, skills development, and partnerships are already delivering results.



Christopher Hemmerlein
Senior Manager, Public Policy
Amazon

He highlighted the company's dual focus on connectivity and digital skills. He shared progress on Amazon's low-Earth orbit satellite initiative and emphasized that connectivity without skills is insufficient. Amazon's pledge to train over 29 million people worldwide reflects its belief that digital infrastructure and human capacity must advance together to unlock real opportunity.



Zhiping Summer Chen
Vice President
ZTE

She outlined the company's sustained annual investment of USD 400 million in digital infrastructure. She showcased initiatives to expand broadband and mobile coverage, particularly in remote areas, and emphasized greener, more resilient networks that form the foundation for AI-enabled services in education, health care, and public administration.



Melike Yetken Krilla
Head of International Organizations, Google

She highlighted the company's investments in global connectivity infrastructure, including subsea cables that have already brought over 100 million first-time users online. She also showcased Google's work on digital skills, multilingual access, and AI-enabled tools, underscoring partnerships with ITU and the will.i.am Foundation to equip young people, particularly in Africa, with future-ready skills.



Christopher Sharrock
Vice President, UN Affairs and International Organizations
Microsoft

He reflected on Microsoft's long-standing engagement with Partner2Connect since its inception. He highlighted the company's USD 4 billion "Elevate" initiative to expand access and skills for 20 million people, as well as the Airband programme, which has already exceeded its connectivity targets in Africa. He emphasized that closing the digital and AI divide requires addressing infrastructure, affordability, devices, and skills together, through strong partnerships.



Emilio Pineda
Manager, Institutions for Development Sector
Inter-American Development Bank (IDB)

He showcased IDB's USD 1 billion P2C commitment supporting digital infrastructure, regulatory modernization, and ecosystem development across Latin America and the Caribbean. He highlighted tangible outcomes from P2C Matchmaking Accelerators, including new national connectivity plans, data-driven investment tools, and concrete partnerships mobilized in countries such as Guatemala and Jamaica.



Flavia Alves
Director and Head of International Institutions
Meta

A key highlight of Act II was the announcement by **Flavia Alves**, Director and Head of International Institutions at Meta, who confirmed Meta's decision to join Partner2Connect as a new P2C Champion. She announced major long-term investments in submarine cable infrastructure across all regions, including Africa, Asia, the Americas, Europe, and the Middle East. These investments are expected to improve connectivity for millions of people, support AI-enabled innovation, and generate significant economic impact, reinforcing the role of infrastructure as the backbone of inclusive digital transformation.

P2C Matchmaking Roundtables at Regional Development Forums (RDFs) and P2C Matchmaking Accelerators

February – April 2025 | P2C Matchmaking Roundtable at the Regional Development Forums (RDFs)

In 2025, Partner2Connect (P2C) continued to leverage the ITU Regional Development Forums (RDFs) as key platforms for matchmaking and partnership-building, embedding dedicated P2C Matchmaking Roundtables across all regions. Building on earlier editions, the 2025 roundtables further integrated P2C into ITU's core regional dialogue, strengthening the link between country priorities, regional initiatives, and partner pledges in an implementation-oriented manner.

The RDFs bring together governments, regulators, industry, development partners, and the ITU Telecommunication Development Bureau (BDT) to advance Regional Initiatives and implement the Kigali Action Plan. Across Africa, the Americas, the Arab States, Asia-Pacific, Europe, and the Commonwealth of Independent States (CIS), the P2C Matchmaking Roundtables created structured spaces where Member States could articulate concrete needs and pledge-makers could present solutions, resources, and expertise aligned with those priorities.



Discussions focused on two areas central to P2C's mission: infrastructure development for universal and meaningful connectivity, and partnerships for skills development to support inclusive digital transformation. While regional priorities varied, common challenges emerged, including infrastructure gaps, affordability, last-mile connectivity, digital skills, cybersecurity, and the use of emerging technologies such as satellite connectivity and artificial intelligence.

A consistent message across all regions was the importance of implementation. Discussions emphasized the need to move from commitments to delivery, using P2C to scale collaboration, mobilize blended financing, and support public–private partnerships.
Learn more about the ITU Regional Development Forums here.

May 2025 | Guatemala P2C Matchmaking Accelerator

Guatemala is advancing its digital development agenda while addressing persistent infrastructure gaps, particularly in rural and underserved areas. In this context, the P2C Matchmaking Accelerator, held on 14 May 2025, was organized in close collaboration with the Telecommunication Development Bureau (BDT) of ITU, the Government of Guatemala, and P2C Champion Inter-American Development Bank (IDB). The Accelerator provided a focused platform to align national priorities with partner expertise, financing, and technical support in order to advance the country's digital transformation goals.

With the support of SBA Communications, the Guatemala P2C Matchmaking Accelerator took place on the occasion of the Telecom Connect Summit 2025. The Accelerator convened over sixty-five participants and twenty-two speakers from government, industry, civil society, international organizations, and the United Nations system. A central moment of the session was the official presentation of Guatemala's National Connectivity Plan, developed through close technical collaboration with ITU teams, including the Future Networks & Spectrum Management Division (FNS), whose work on digital infrastructure mapping and connectivity planning informed the national vision discussed during the Accelerator.

The event also benefited from strong coordination across the United Nations system, with engagement from UNDP, the United Nations Resident Coordinator, UNICEF, and the Joint SDG Fund, reinforcing alignment between connectivity efforts and broader development and humanitarian priorities.

The Accelerator was designed as a results-driven matchmaking exercise, combining plenary discussions with targeted breakout sessions that surfaced specific opportunities for collaboration, particularly around digital infrastructure deployment, data collection, and connectivity in municipalities.



> *We have found that the P2C platform itself is an excellent tool offering transparency, visibility, and the ability to connect with partners and resources that can truly make a difference. CTU is proud to be part of this movement, and we look forward to helping translate these pledges into an impactful initiative for the region*
>
> **Rodney Lewis**
> Business Development Specialist,
> Caribbean Telecommunications Union

October 2025 | Jamaica P2C Matchmaking Accelerator

Jamaica continues to advance its digital transformation agenda while addressing persistent challenges related to connectivity, affordability, and digital skills. In this context, the P2C Matchmaking Accelerator, held on 1 October 2025 during CTU ICT Week, brought together nearly 40 participants representing 20 organizations from government, the private sector, civil society, international development partners, and the United Nations system to align priorities, partnerships, and technical solutions in support of universal meaningful connectivity in Jamaica and the wider Caribbean.

A central feature of the session was the presentation of the Jamaica Connectivity Mapping Project, led by ITU's Future Networks & Spectrum Management Division (FNS), in close collaboration with P2C Champion Inter-American Development Bank (IDB). The initiative demonstrated how data-driven mapping and geospatial analysis can support broadband planning, guide infrastructure investment, and inform national policy decisions, while opening new avenues for collaboration with public, private, and humanitarian partners.

Structured as a dynamic matchmaking exercise, the Accelerator combined rapid-fire exchanges with targeted breakout discussions focused on two priority areas: Access, addressing affordable and resilient connectivity through coordinated investment and infrastructure planning; and Adoption, supporting community empowerment through digital skills, cybersecurity awareness, and improved access to digital services.
Several promising collaborations emerged, including initiatives to strengthen digital learning, explore connectivity solutions for humanitarian operations and service delivery, and advance digital trade facilitation.

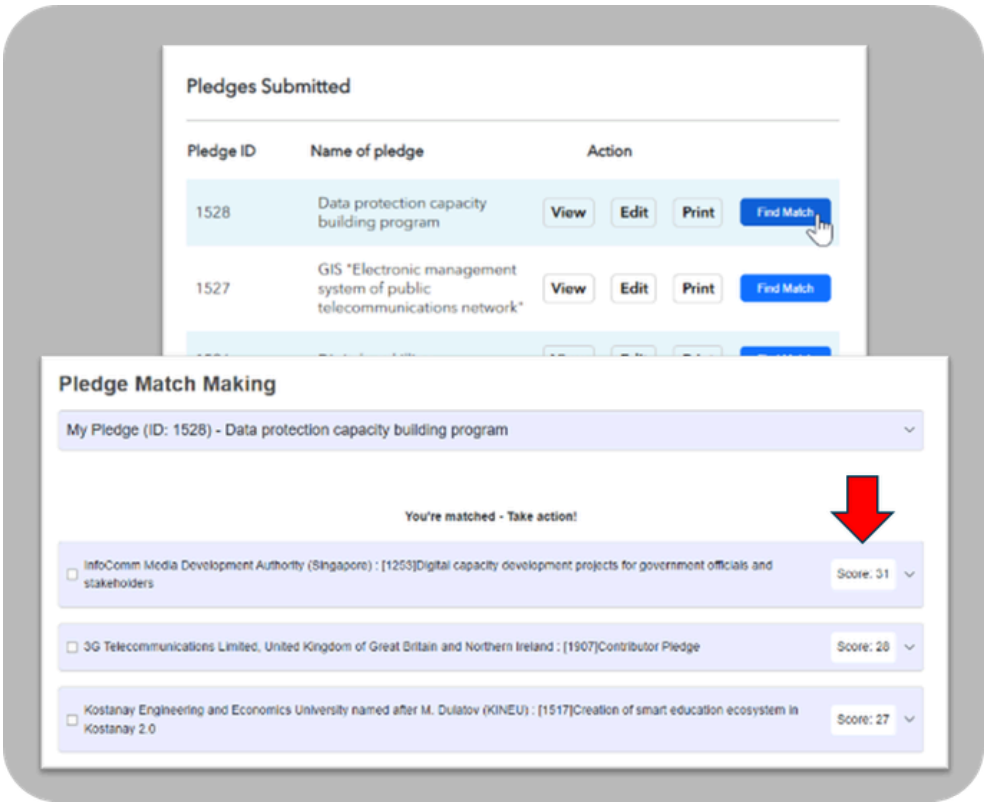


Enabling matchmaking through platform improvements

While P2C Matchmaking Accelerators and roundtables demonstrate the value of convening stakeholders in person, collaboration within the Partner2Connect Digital Coalition increasingly continues through the P2C platform itself.

In 2025, P2C introduced new platform-based matchmaking functionality to support collaboration beyond events, enabling partners to explore synergies on an ongoing basis. Using information provided through the pledge submission process, the platform generates potential matches and highlights alignments between those offering solutions and those seeking partners to address connectivity and digital development challenges.

Matches are generated through a scoring mechanism that reflects the degree of overlap between pledges, including regions or countries of implementation, thematic focus, and objectives. This structured approach helps partners identify the most relevant opportunities for collaboration, while the P2C Secretariat plays a facilitation role, supporting introductions and ensuring consent-based engagement between matched pledges.



P2C Community Webinars

April and November 2025 | Online



Alongside in-person events and matchmaking accelerators, Partner2Connect (P2C) sustained engagement across the Coalition in 2025 through two P2C Community Webinars, held in April and November. These virtual sessions provided regular touchpoints for sharing experiences, highlighting progress, and maintaining momentum towards the USD 100 billion goal between major milestones.

The April Community Webinar focused on taking stock of early-year achievements, welcoming new pledges, and sharing implementation updates from across the P2C community. It also served as a forward-looking moment, linking ongoing pledge activity with upcoming milestones such as the P2C Interactive Workshop at the AI for Good Global Summit, and previewing the Guatemala P2C Matchmaking Accelerator. Pledge spotlights showcased progress in areas including satellite connectivity, digital infrastructure investment, and affordable device access, reinforcing peer learning.

The November Community Webinar marked a key moment in the Coalition's trajectory, celebrating the milestone of surpassing USD 80 billion in pledges and reinforcing collective momentum towards the USD 100 billion target by 2026. Its "In Focus" segment highlighted WSIS+20, situating P2C's work within the broader context of two decades of global digital cooperation and upcoming United Nations review processes. The session also showcased new P2C platform functionality to enable continuous matchmaking and launched a renewed reporting campaign to accelerate pledge implementation.

Across both editions, Community Webinars played a complementary role to P2C's matchmaking and partnership activities. By combining pledge spotlights, progress updates, thematic discussions, and clear calls to action, they helped sustain dialogue across regions, encouraged reporting and follow-up, and reinforced P2C's identity as an active, engaged community working collectively to advance universal meaningful connectivity and sustainable digital transformation.

P2C Flash – connecting pledges, partners, and impact

Launched in February 2025, P2C Flash is a new P2C communication channel, presented in an online magazine format, supporting matchmaking and the sharing of implementation experiences across the Coalition. P2C Flash provides a dedicated space to showcase new pledges, highlight progress, and surface opportunities for collaboration.

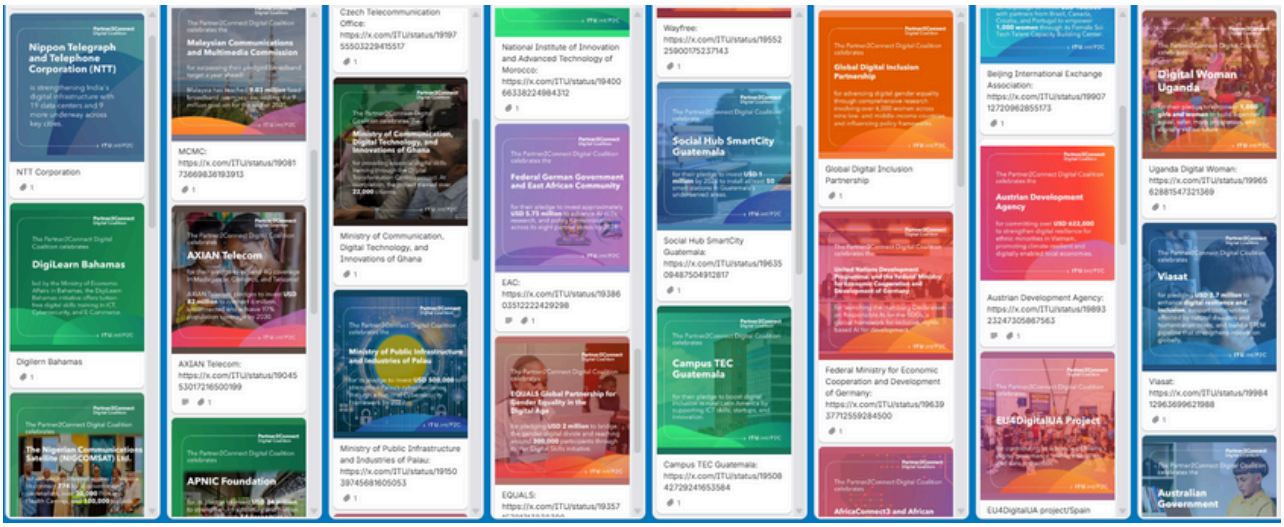


By turning written commitments into feature articles, it helps partners better understand who is doing what, where, and how, creating clear entry points for follow-up, peer learning, and partnership development.

Throughout 2025, P2C Flash featured a wide range of pledges and initiatives across eight editions, highlighting community-led efforts ranging from digital infrastructure deployment and digital skills programmes to connectivity solutions supporting underserved and crisis-affected communities. Regular editions, complemented by targeted social media highlights, helped sustain engagement between major events, encouraged pledgers to share progress updates, and supported the deeper implementation of existing commitments.

As P2C continues to evolve, P2C Flash has become a core tool for strengthening and amplifying impact. By linking reporting with visibility, learning, and collaboration, it supports the Coalition's transition from a pledging platform to a collaborative ecosystem driving universal, meaningful connectivity, and sustainable digital transformation.

Explore all P2C Flash editions here.



Core area four - Strengthening the community

This core area focuses on strengthening the Partner2Connect community so that P2C is not only a pledging platform, but also a shared home for collaboration on connectivity and digital transformation. In 2025, P2C continued to evolve from "platform" to "community," driven by deeper engagement with Champions, stronger links across the United Nations ecosystem, and a growing focus on shared responsibility for implementation and impact.

Engagement with P2C Champions

The P2C Champions remained central to shaping the Coalition's direction and community dimension. In 2025, Google joined the Coalition as a P2C Champion, alongside Amazon, Microsoft, the Inter-American Development Bank (IDB), and ZTE, bringing the total to five. To support this growth, P2C also introduced a Champion observer mechanism, allowing interested organizations to participate more closely before formally joining as Champions.

P2C Champions were regularly engaged throughout the year to provide strategic guidance on P2C priorities and activities, including through the biannual P2C Global Advisory Board meetings. They played visible roles at key moments in the P2C calendar, such as the joint Champion interventions during the 2025 P2C Annual Meeting at the Digital@UNGA WSIS+20 Edition, and their participation in P2C sessions at the WSIS+20 High-Level Event and the AI for Good Global Summit.

Collaboration with IDB was particularly instrumental in the delivery of the P2C Matchmaking Accelerators in Guatemala and Jamaica, and in preparations for the upcoming Accelerator in Ecuador in early 2026. These engagements underlined the Champions' dual role as strategic advisors and active contributors to community building and implementation on the ground.



Engagement across the United Nations ecosystem

P2C further strengthened its role within the UN system as an action-oriented mechanism supporting global digital cooperation frameworks, including the WSIS process, the Global Digital Compact, and the SDGs. To reinforce this alignment, two new questions were added to the pledge submission process. Pledgers are now invited to identify the WSIS Action Lines to which their pledge contributes and to indicate alignment with the Global Digital Compact objectives. These enhancements improved coherence with global frameworks and enabled clearer tracking of how P2C pledges contribute to shared international goals.

In 2025, collaboration with UN partners moved from coordination to joint delivery on the ground. The P2C Matchmaking Accelerators in Guatemala and Jamaica were prepared and implemented in close cooperation with UNDP, the UN Resident Coordinator system, UNICEF, and the UN Joint SDG Fund, ensuring that connectivity discussions and partnerships were firmly anchored in wider development and humanitarian priorities. Across the UN system, 62 pledges from 30 UN entities, with a combined value of over USD 164 million, have been submitted to the P2C platform. The UN Joint SDG Fund alone submitted 21 pledges worth USD 54.67 million in support of digital transformation for the SDGs, underscoring how UN partners are using P2C as a shared platform to frame, communicate, and advance their digital commitments.

Community engagement for inclusive impact

Connectivity for refugees and displaced people emerged as a key focus of P2C's community work in 2025. A notable example was the Connectivity for Refugees Roundtable, held in Geneva in partnership with UNHCR, which highlighted humanitarian connectivity efforts and pledges exceeding USD 60 million, together with ITU field activities in locations such as the Farchana refugee camp in Chad.

Discussions showed how digital connectivity supports education, livelihoods, access to services, and protection in crisis contexts, and how P2C can help align pledges with country needs and humanitarian priorities.

Building on this momentum, P2C supported preparations for a joint ITU, UNHCR, and GSMA mission to Chad, designed to demonstrate how the Connectivity for Refugees initiative can translate global commitments into tangible impact in refugee-hosting areas. By engaging partners already active in supporting connectivity for refugees and displaced people, the Coalition helped connect pledges to concrete opportunities to expand coverage, improve affordability, and strengthen the enabling environment in some of the most vulnerable settings.

2026 outlook

Building on the strong momentum of 2025, during which more than USD 80 billion in commitments were mobilized through 1060 pledges, P2C is moving into its final year of this first phase with sustained momentum and commitment

This forward momentum is underpinned by a renewed and strengthened mandate from the ITU membership. At the World Telecommunication Development Conference 2025, Member States reaffirmed the strategic role of Partner2Connect as a core ITU platform to mobilize cooperation, partnerships, and resources for universal and meaningful connectivity, particularly for Least Developed Countries, Landlocked Developing Countries, Small Island Developing States, countries in transition, and underserved populations. This mandate aligns closely with the outcomes of the WSIS+20 review, which reaffirm the importance of a people-centred, inclusive, and development-oriented information society, grounded in multi-stakeholder cooperation and strengthened international collaboration.

Preparing for 2026: the road to USD 100 billion

Pledge mobilization will remain a central priority in 2026. Coordinated efforts will continue to engage governments, the private sector, development banks, United Nations entities, and civil society, with a focus on high-impact commitments that advance connectivity, affordability, digital skills, and digital public infrastructure. Alongside mobilizing new pledges, greater emphasis will be placed on highlighting existing commitments, celebrating leadership, and inspiring the P2C community to scale up ambition and delivery.

From commitments to impact

In parallel, Partner2Connect will further strengthen its focus on implementation, matchmaking, and reporting. Building on the milestone reached in 2025, with 50% of pledging entities actively reporting, P2C will continue to enhance transparency, accountability, and collective learning. Increased attention will be given to linking pledges with real-world outcomes, elevating human stories, and consolidating evidence of impact on the ground. These efforts will contribute meaningfully to global digital policy discussions, including follow-up processes related to WSIS+20 and the Global Digital Compact.

Global moments to advance the mandate

Throughout 2026, Partner2Connect will continue to be highlighted across major global and regional platforms convened by the International Telecommunication Union and its partners, including: high-level ITU conferences such as the BDT Regional Development Forums, the World Telecommunication/Information and Communication Technology Policy Forum (June), the AI for Good Global Summit (July), Digital@UNGA (September), and the ITU Plenipotentiary Conference (November); WSIS-related forums; and other high-level United Nations

processes and major technology and development events. These moments will serve as opportunities to showcase progress, announce new commitments, and reinforce the spirit of the WTDC-25 resolutions and the WSIS+20 outcomes, translating policy vision into coordinated action.

A community united by shared values

In a world facing growing geopolitical divisions, Partner2Connect stands as testimony to the power of collaboration and partnerships. Connectivity is a powerful enabler of development, inclusion, and opportunity, and it can only be achieved through multi-stakeholder cooperation. Guided by its renewed mandate, P2C will continue to strengthen its global community of action, turning commitments into progress that can be seen, measured, and felt, ensuring that no one is left behind as we move towards 2026 and beyond.