



Anatel's ESG Climate Seal

**Brazilian National
Telecommunications Agency
(Anatel)**

September 25th, 2025



Climate Seal ESG (Anatel & IDB)

- ❖ **Launched in 2025** under principles of responsive regulation
- ❖ **Goal:** Climate-focused certification for telecom providers and ICT subsectors with strong ESG (Environmental) practices
- ❖ **Tools:** indicators, reporting templates, training
- ❖ **Impact:** boost climate strategies, transparency & coordinated ICT regulation



Sector Diagnosis: Landscape

Comprehensive Scope

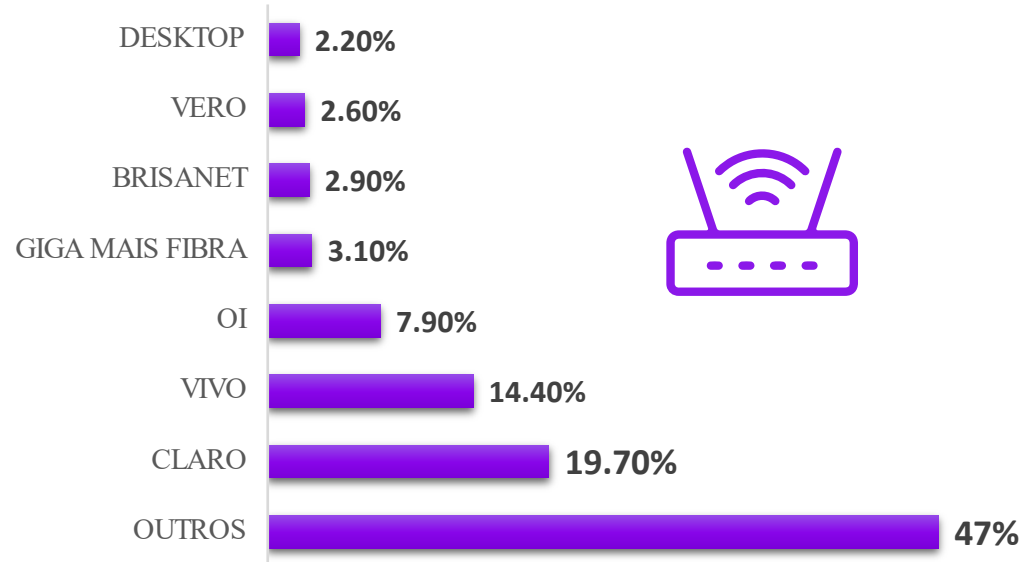
- ❖ Fixed & Mobile Service Providers
- ❖ Broadband Service Providers
- ❖ Equipment Manufacturers
- ❖ Data Centers

87 Companies Participated

- ❖ 78 in quantitative phase (survey)
- ❖ 9 in qualitative phase (interviews)

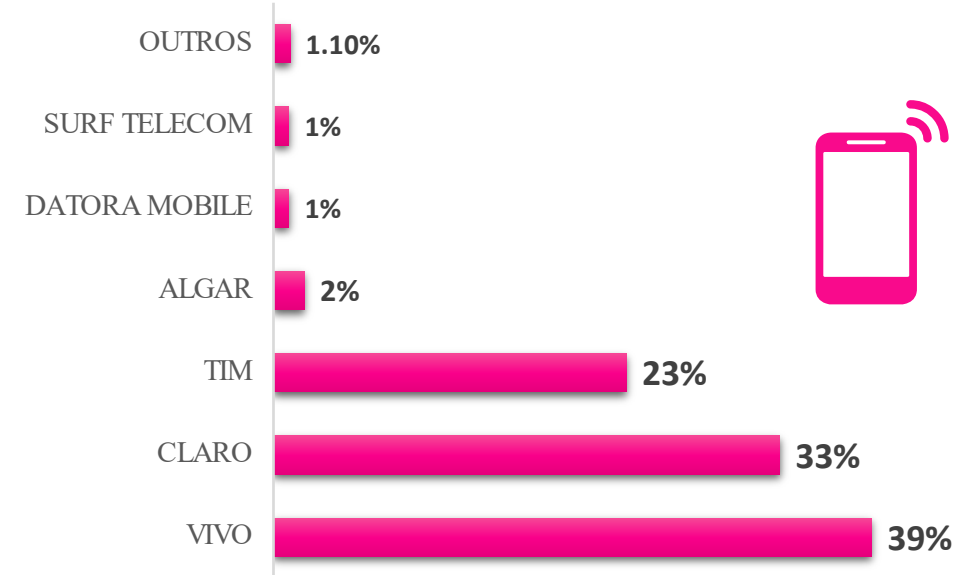
Market share of telecom services providers in Brazil

Fixed Broadband Providers



- Highly fragmented market
- Top 3 (Claro, Vivo, Oi) = ~40 % share
- 60 % shared by >10,000 small ISPs
- Small ISPs: early ESG maturity

Mobile Broadband Providers



- Highly concentrated market
- Top 4 providers = 96% share
- High ESG maturity
- Active in voluntary GHG disclosure programs

Brazilian TIC Sector Diagnosis: Methodology

Primary Data Collection

- ❖ Quantitative survey (e-questionnaire)
- ❖ Qualitative interviews (in-depth)
- ❖ National representative
- ❖ Local strategies developed
- ❖ Global strategies applied in Brazil



Diagnosis: Climate Profile Assessment

Key Dimensions

1. **Governance & Control** – dedicated ESG teams, leadership, training, policies
2. **Climate Strategy** – Paris Agreement alignment, science-based targets (SBTi), renewable energy, carbon off-set
3. **Monitoring & Transparency** – GHG monitoring, use of global reporting standards (GRI, CDP, IFRS, SASB)
4. **Waste Management** – policies for electronic waste & recycling



Diagnosis: Levels of Commitment

Advanced

- ❖ Formalized processes, clear targets, GHG monitoring, transparent disclosure

Moderate

- ❖ Some ESG initiatives, but partial or not formalized, monitoring irregular

Low/Nonexistent

- ❖ Limited or no ESG strategy, weak governance, lack of disclosure





Institutional Profile

Institutional Profile

by Revenue

- ❖ **Large companies (R\$500 M– 1B+):**
higher ESG maturity (25–75%)
- ❖ **Mid/ Small companies (<R\$300 M):**
low maturity (4–8%), high variability
- ❖ **Key finding**
Some small companies shows innovative ESG practices aligned with best in class

Annual Revenue	#	%	Maturity	
>R\$ 1 billion	12	14%	Advanced:	75%
			Moderate:	25%
			None/ Low:	0%
From R\$ 500 M to R\$ 1B	4	5%	Advanced:	25%
			Moderate:	50%
			None/ Low:	25%
From R\$ 4,8M to R\$ 300 M	25	29%	Advanced:	8%
			Moderate:	24%
			None/ Low:	68%
Up to R\$ 4,8M	37	46%	Advanced:	4%
			Moderate:	15%
			None/ Low:	80%
Total	87	100 %	—	

Advanced: clear transition plan, formal targets, regular monitoring, internal incentives

Moderate: initiatives exist, but partial or without measurable targets

Low/None: no defined strategy or only rudimentary practices

Institutional Profile

- ❖ **Equipment Manufacturers & Data Centers** lead in ESG organizational structures
- ❖ **Telecom Operators:** half of them have ESG function in top management, but mid-management is most common
- ❖ **Others (services):** lowest formal ESG function (~30 %), governance varies widely

ESG Structure

Economic Activity	#	%	Maturity	
Telecommunications Operators	67	77%	Advanced: Moderate: None/ Low:	13% 21% 66%
Equipment Manufacturers	8	9%	Advanced: Moderate: None/ Low:	38% 13% 50%
Data Center Operators	2	2%	Advanced: Moderate: None/ Low:	50% 50% 0%
Others (complementary services)*	10	11%	Advanced: Moderate: None/ Low:	10% 20% 70%
Total	87	100 %	—	

Complementary service providers to the telecom/tech ecosystem (e.g., consulting, applied tech, management solutions, services for specific audiences like public bodies).



Climate Strategy

Climate Strategy

- ❖ **Large companies (>R\$ 1Bi):**
robust transition plans & SBTi-aligned targets
- ❖ **Mid-sized (R\$500 M– R\$ 1Bi):**
advanced disclosures, but still on implementation of best practices
- ❖ **Small (<R\$300 M):**
high variability, need support to standardization & strategy to call to action

Annual Revenue	#	%	Climate Maturity	
>R\$ 1 billion	12	14%	Advanced:	42%
			Moderate:	33%
			None/ Low:	25%
From R\$ 500 M to R\$ 1B	4	5%	Advanced:	25%
			Moderate:	25%
			None/ Low:	50%
From R\$ 4,8M to R\$ 300 M	25	29%	Advanced:	8%
			Moderate:	4%
			None/ Low:	88%
Up to R\$ 4,8M	37	46%	Advanced:	2%
			Moderate:	13%
			None/ Low:	85%
Total	87	100%	—	

Advanced: transition plan aligned with 1.5°C, formal targets, regular monitoring, incentives

Moderate: initiatives exist, but limited or without measurable targets

Low/None: no defined climate strategy or only basic practices

Climate Investment

- ❖ **Alignment with SDGs** rises with company size & sector relevance
- ❖ **Telecom & Data Centers:** lead with established practices
- ❖ **Equipment Manufacturers:** >50 % focused on product life cycle sustainability
- ❖ **Smaller & complementary firms:** uneven progress, need stronger frameworks

Economic Activity	#	%	Climate Maturity	
Telecommunications Operators	67	77%	Advanced:	9%
			Moderate:	13%
			None/ Low:	78%
Equipment Manufacturers	8	9%	Advanced:	25%
			Moderate:	13%
			None/ Low:	63%
Data Center Operators	2	2%	Advanced:	100%
			Moderate:	0%
			None/ Low:	0%
Others (complementary services)*	10	11%	Advanced:	10%
			Moderate:	0%
			None/ Low:	90%
Total	87	100%	—	

Complementary service providers to the telecom/tech ecosystem (e.g., consulting, applied tech, management solutions, services for specific audiences like public bodies).

Supply Chain Engagement



Supply Chain Engagement

- ❖ **~40 % apply environmental criteria** (emissions, energy, waste)
- ❖ **Still early use in supplier selection/ evaluation**
- ❖ **70 % engaged firms promote collaboration** (training, policies)

Annual Revenue	#	%	SCEngagement	
>R\$ 1bi	12	14%	Performs: Engagement: Investment:	50 % 83% 0 %
From R\$ 500 M to R\$ 1B	4	5%	Performs: Engagement: Investment:	50 % 50 % 0 %
From R\$ 4,8 M to R\$ 300 M	25	29%	Performs: Engagement: Investment:	56% 14% 21%
Up to R\$ 4,8M	37	46%	Performs: Engagement: Investment:	35% 15% 15%
Total	87	100 %	—	

Average result of the indicated supplier engagement initiatives.

Supply Chain Engagement

Product Life Cycle Management

- ❖ **50 %** of Data Centers & Manufacturers monitor life cycle
- ❖ **Only 21%** of Telecom Operators do the same

Economic Activity	#	%	Engagement	
Telecommunications Operators	67	77%	Performs: Engagement: Investment:	40 % 22% 11%
Equipment Manufacturers	8	9%	Performs: Engagement: Investment:	38% 67% 33%
Data Center Operators	2	2%	Performs: Engagement: Investment:	50 % 0 % 0 %
Others (complementary services)*	10	11%	Performs: Awareness: Investment:	40 % 25% 50 %
Total	87	100 %	—	

Complementary service providers to the telecom/tech ecosystem (e.g., consulting, applied tech, management solutions, services for specific audiences like public bodies).

The image is a composite of two scenes. The top scene features several white wind turbines on a grassy hill under a blue sky with white clouds. The bottom scene shows a solar farm with rows of blue photovoltaic panels in a field of tall grass and shrubs. In the background of the solar farm, there are rolling hills and a small industrial building. A dark green horizontal band with the text "Emissions & Energy" in white serif font separates the two scenes.

Emissions & Energy

Emissions & Energy

Emissions (GHG)

- ❖ Only 16% of firms report GHG inventories (~20.4MtCO₂e), mostly large companies
- ❖ 98% of Scope 3 emissions reported by Equipment Manufacturers

Energy

- ❖ 45% monitor energy (~8.5B MWh); >90% of large firms do so
- ❖ 46% of firms forecasts increase in renewable energy investments (including mid/ small companies)

Economic Activity	Emissions Scopes (tCO ₂ e)		
	3	2	1
Data Center Operator	5%	6%	89%
Telecommunications Operators	84%	4%	12%

Economic Activity	Energy (MWh)			
	Grid	Self Generation	Fossil Fuels	Free Market
Data Center Operator	50%	0%	0%	50%
Telecommunications Operators	61%	19%	2%	20%
Others	73%	0%	0%	27%



Recycling and Waste Disposal

Recycling and Waste Disposal

Recycling & Collection Process

- ❖ **Large operators:**
broader coverage (all e-waste)
- ❖ **Small/ medium:**
focus mainly on own products

Annual Revenue	#	%	Collection Process
>R\$ 1bi	12	14%	92%
From R\$ 500 M to R\$ 1B	4	5%	75%
From R\$ 4,8M to R\$ 300 M	25	29%	64%
Up to R\$ 4,8M	37	46%	54%
Total	87	100%	63%

Recycling and Waste Disposal

Declared Practices

- ❖ **Recycling:** 68% (most common),
Reuse: 53% (Telecom: 57%),
Proper disposal: 49%
- ❖ **Manufacturers:** 83% has recycling processes (above average)
- ❖ **~50% of companies with collection process** offer incentives (financial/ non-financial)

Economic Activity	#	%	Collection Process
Telecommunications Operators	67	77%	64%
Equipment Manufacturers	8	9%	88%
Data Center Operators	2	2%	50%
Others (complementary services)*	10	11%	40%
Total	87	100%	63%

Complementary service providers to the telecom/tech ecosystem (e.g., consulting, applied tech, management solutions, services for specific audiences like public bodies).

The data collection methodology



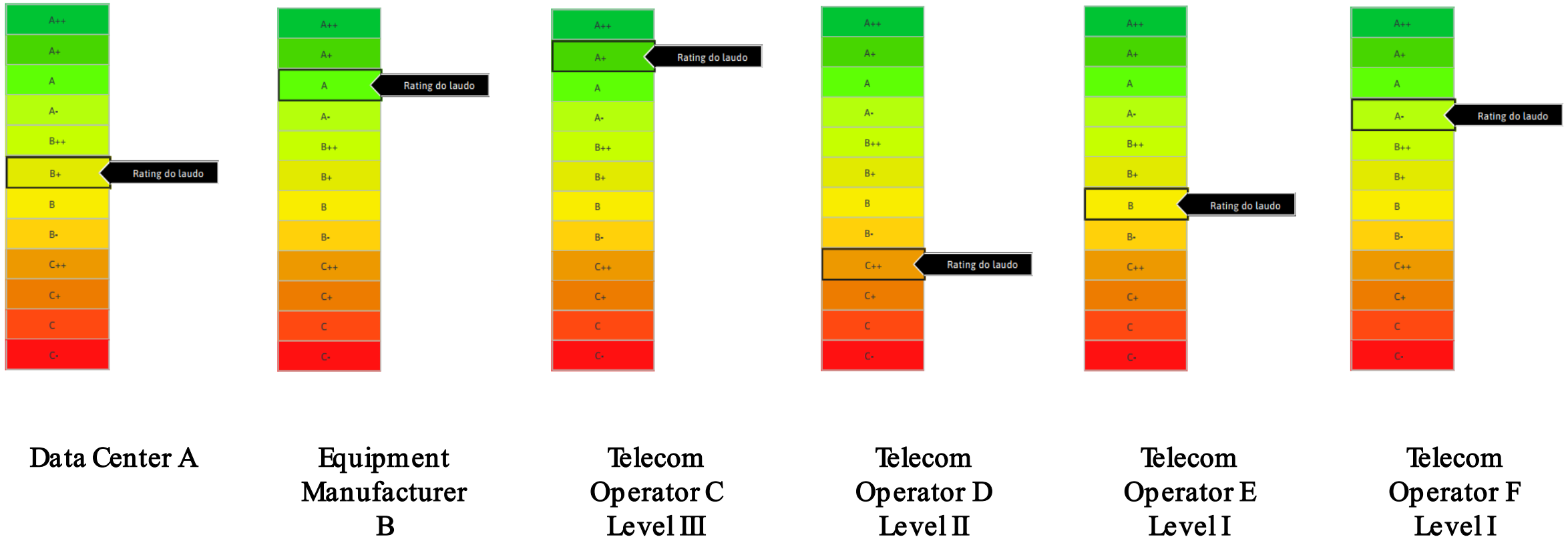
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Blue print report: Climate Seal Pilot Project

Telecom						Manufactures		Datacenters	
Level III		Level II		Level I		Level III		Level III	
Dimension / Subdimension	Perg.	Dimension / Subdimension	Perg.	Dimension / Subdimension	Perg.	Dimension / Subdimension	Perg.	Dimension / Subdimension	Perg.
Envorimental	34	Envorimental	32	Envorimental	25	Envorimental	31	Envorimental	28
Supply Chain Engagement	3	Supply Chain Engagement	3	Supply Chain Engagement	2	Supply Chain Engagement	4	Supply Chain Engagement	4
Actions for Climate Risk Adaptation and Mitigation	4	Actions for Climate Risk Adaptation and Mitigation	4	Actions for Climate Risk Adaptation and Mitigation	4	Actions for Climate Risk Adaptation and Mitigation	4	Actions for Climate Risk Adaptation and Mitigation	3
Methodologies for Carbon Emissions Calculation and Reduction Strategies	6	Methodologies for Carbon Emissions Calculation and Reduction Strategies	5	Methodologies for Carbon Emissions Calculation and Reduction Strategies	2	Methodologies for Carbon Emissions Calculation and Reduction Strategies	7	Methodologies for Carbon Emissions Calculation and Reduction Strategies	5
Energy Consumption	4	Energy Consumption	4	Energy Consumption	3	Energy Consumption	4	Energy Consumption	4
Energy Efficiency	2	Energy Efficiency	2	Energy Efficiency	1	Energy Efficiency	2	Energy Efficiency	2
Use of Advanced Technologies for Energy Management	5	Use of Advanced Technologies for Energy Management	5	Use of Advanced Technologies for Energy Management	4	Use of Advanced Technologies for Energy Management	4	Use of Advanced Technologies for Energy Management	2
Network and Energy Infrastructure Management	3	Network and Energy Infrastructure Management	3	Network and Energy Infrastructure Management	3	Circular Economy and E-Waste Reduction	6	Circular Economy and E-Waste Reduction	3
Circular Economy and E-Waste Reduction	7	Circular Economy and E-Waste Reduction	6	Circular Economy and E-Waste Reduction	6	Social	3	Water Use and Water Resources Management	5
Social	5	Social	5	Social	5	Promotion of Meaningful Connectivity – Digital Empowerment	2	Social	2
Promotion of Universal Connectivity	2	Promotion of Universal Connectivity	2	Promotion of Universal Connectivity	2	Promotion of Meaningful Connectivity – Protection and Security	1	Promotion of Meaningful Connectivity – Protection and Security	2
Promotion of Meaningful Connectivity – Digital Empowerment	2	Promotion of Meaningful Connectivity – Digital Empowerment	2	Promotion of Meaningful Connectivity – Digital Empowerment	2	Governance	17	Governance	18
Promotion of Meaningful Connectivity – Protection and Security	1	Promotion of Meaningful Connectivity – Protection and Security	1	Promotion of Meaningful Connectivity – Protection and Security	1	Climate Governance Structuring	8	Climate Governance Structuring	8
Governance	16	Governance	14	Governance	11	Risk and Opportunity Management	1	Risk and Opportunity Management	2
Climate Governance Structuring	8	Climate Governance Structuring	5	Climate Governance Structuring	5	Adherence to Global ESG Commitments	3	Adherence to Global ESG Commitments	3
Risk and Opportunity Management	1	Risk and Opportunity Management	1	Risk and Opportunity Management	1	Use of International Framework References	1	Use of International Framework References	1
Adherence to Global ESG Commitments	3	Adherence to Global ESG Commitments	3	Adherence to Global ESG Commitments	2	Transparency and Regularity in Environmental and Climate Data Disclosure	4	Transparency and Regularity in Environmental and Climate Data Disclosure	4
Use of International Framework References	1	Use of International Framework References	1	Transparency and Regularity in Environmental and Climate Data Disclosure	3				
Transparency and Regularity in Environmental and Climate Data Disclosure	3	Transparency and Regularity in Environmental and Climate Data Disclosure	4						

Climate Seal: Pilot project preliminary results



Final Remarks

- ❖ **ICT sector:** key for digital transformation, but with climate challenges (GHG emissions, energy consumption, circular economy)
- ❖ **Emission reduction** requires rigorous monitoring & joint public-private action
- ❖ **Anatel-IDB partnership:** results expected by late 2025 → basis for long-term regulatory strategies





Thank you



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Conexão: Nosso presente para o futuro.

