# IoT and new "values"

What kind of values should the IoT business model provide for successful implementation?



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## The economic impact point

Potential economic impact of IoT in 2025, including consumer surplus, is \$3.9 trillion to \$11.1 trillion

Low estimate 📃 High estimate

Size in 2025<sup>1</sup> \$ billion, adjusted to 2015 dollars

Settings		Total = \$3.9 trillion–11.1 trillion				Major applications
<b>.</b> )	Human			170– 1,590		Monitoring and managing illness, improving wellness
	Home	200– 350				Energy management, safety and security, chore automation, usage-based design of appliances
SHOP	Retail environments		410– 1,160			Automated checkout, layout optimization, smart CRM, in-store personalized promotions, inventory shrinkage prevention
	Offices	70– 150				Organizational redesign and worker monitoring, augmented reality for training, energy monitoring, building security
	Factories				1,210– 3,700	Operations optimization, predictive maintenance, inventory optimization, health and safety
K	Worksites		160– 930			Operations optimization, equipment maintenance, health and safety, IoT-enabled R&D
	Vehicles		210– 740			Condition-based maintenance, reduced insurance
	Cities			930– 1,660		Public safety and health, traffic control, resource management
(	Outside		560- 850			Logistics routing, autonomous cars and trucks, navigation

Value as a result of the savings function obtained due optimization processes

Value as a result of the function of a born **NEW VALUE** as a result of the processes

Which methodology to use due measuring the direct effects of the IoT on the economy?

How to define and thus quantify the IoT?

1 Includes sized applications only. NOTE: Numbers may not sum due to rounding.



#### In seeking of the sense and definition





## Prerequisites for the emergence of the IoT



**Big Data** 

Intelligent Services

Personalization of Services

Mobility of Services

Portability of Services



#### American Council for an Energy-Efficient Economy (ACEEE):

- best practices in building operations have been shown to cut energy consumption by 10–20%
- U.S. Department of Energy:
- equipment retrofits cost approximately **20-times** more than low-cost operational measures
- a perfectly tuned building will see energy efficiency degrade by 10–30% each year that not only ensures that the 10-20% of energy savings are realized, but that they are maintained going forward

As a concrete example, two 200-ton centrifugal chillers serving a 162,930-square-foot office building. IoT data revealed that many hours were spent with both chillers operating simultaneously at less than 45% capacity each. The analysis showed that savings of about 5 percent could be achieved by operating a single chiller at 90% load instead of both at 45% load. Annual *energy savings* would be about 34,500 kilowatt-hours (kWh), or about \$2,800 per year at \$0.08 per kWh.

Further analysis revealed *additional savings*. By shutting down one chiller, the auxiliary chilled-water and condenser-water pumps that served it could also be shut down. This would yield additional savings of about 14,100 kWh or \$1,100 annually, bringing the overall savings from improved chiller sequencing to about \$3,900 per year



Transformation drivers for new values

Transformation of technological processes

Transformation of maintenance processes

Transformation of usage processes

Transformation of development processes

Transformation of project processes

Transformation of economic processes



#### More value from IoT could be created in advanced economies, but the number of deployments could be higher in the developing world



NOTE: Numbers may not sum due to rounding

SOURCE: McKinsey Global Institute analysis