

## ITU Regional Workshop

"Mobile Payments: The Issues and Prospects for the Development"

 with an emphasis on developments in Africa and Middle East and recommendations

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### **Today's Discussion**



#### Three parts:

- •The mobile payment success stories are real but they are also the exception and limited in scope
- Learning the right lessons calls for clear definition of policy objectives and regulatory frameworks
- •Finally, we have to recognize that technology selection plays a major role in achieving maximum success

### Difference between M-money and M-wallets



### **M-Money**

- Contingent, private debt owned by the issuer to the user
- Not backed by government of industry guarantees
- Transferred by way of a token or part of a token, cf Bitcoin
- Often implemented on mobiles by SMS
- Regulation restricts amounts due to the dangers presented by such a system

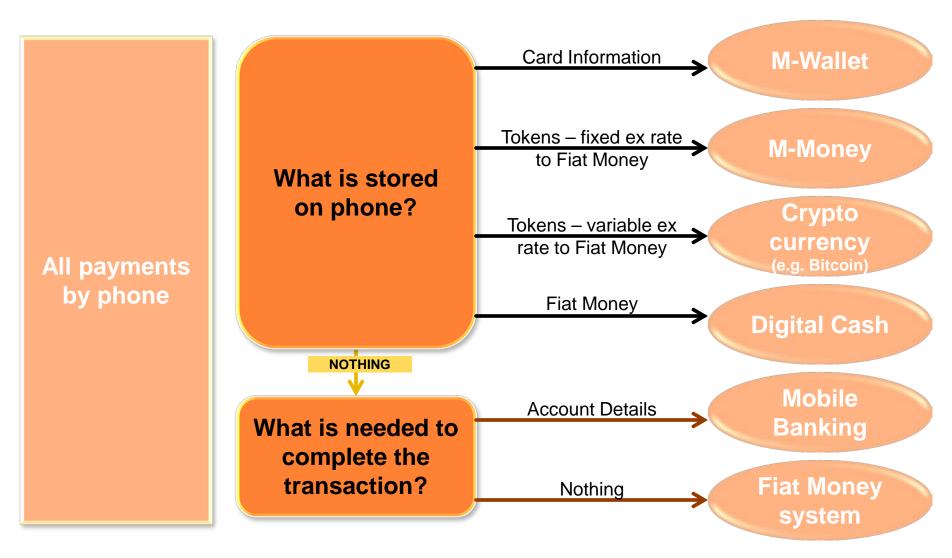
#### **M-Wallets**

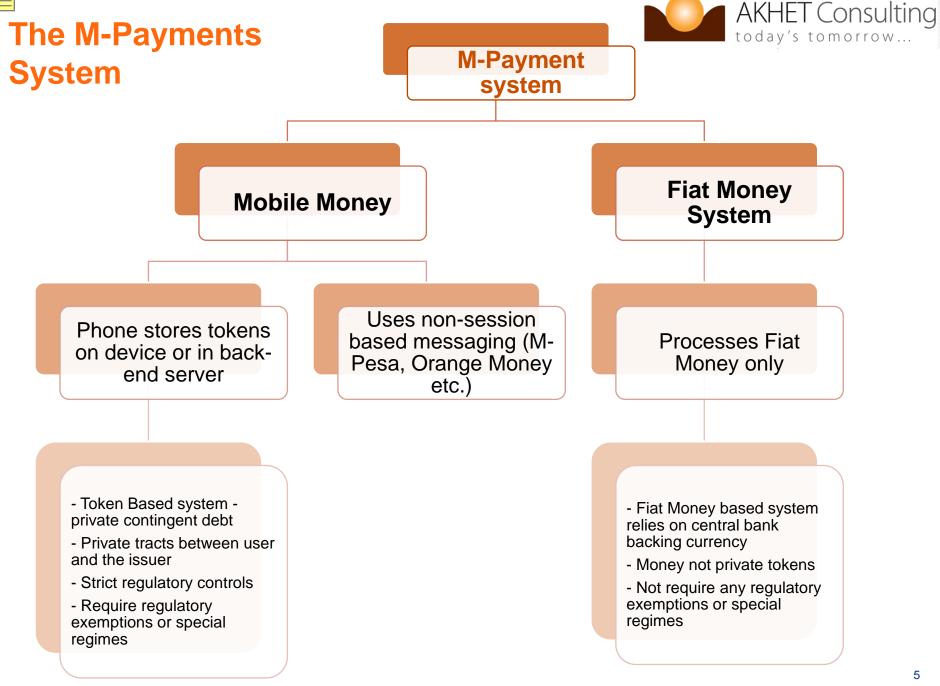
- Facsimile of wallets, namely cards
- Can store card details in the wallet,
   or can store a token with card details
   on system provider's server
- Operate using existing payment methods
- Pre-paid m-wallet cards contingent debt in a pre-paid account
- Usually more expensive to use than m-money
- Existing card security issues





## **The M-Payments Universe**







## AKHET Consulting

### International Experience with Mobile Payments

## Apps

- Bank customer checks balances and pay bills
- Only with bank accounts
- User to enter payee's account details
- Personal ID issues

# Mobile Wallets

- Payments quicker than swipe
- Expensive particularly for smaller transactions
- Security concerns

## Mobile Money Solutions

- Moves money among banked and unbanked and small merchant payments
- Raise monetary policy and security concerns

# Real Innovation

 Payments systems designed to meet existing financial regulations and policy requirements



#### **E-Money Enablers**

- Very low cost to operate
  - No transaction limits except imposed by providers and/or national law
- Smartphone penetration increasing
  - enables providers to offer flexible and secure services that target various demographics
  - smartphone platforms provide greater flexibility and power than standard feature phones, and
  - services that provider offers reflect this
- 3G/Wi-Fi is widespread
  - 4G/4G LTE services/IP networks and interconnectivity
    - enable providers to break free from bottleneck imposed by existing networkbased services
    - IP offers a more secure and more robust service
      - security is independent of the network layer and
      - avoids the restrictions presented by SMS and USSD-based services

#### **Mobile Money Solution Providers**



## Service perspective - banks (or consortia including banks) are 'natural owners' of payment space:

- Balance sheet efficiency
- •Skills in security and regulatory compliance
- Trusted and well-known brands
- •Need for partners in many circumstances
- But banks need the right technology platform to support innovation
- Multi-channel delivery

- Security and regulatory compliance
- Integrate with core systems
- Address network requirements of open system
- Cost competitive
- Customizable
- Support continuing innovation into an uncertain future
- Long term support CRM and roll out of marketing services on segmented basis

As a solution linked to a bank's core systems, Mobile Money Solution Providers can offer significant benefits over mobile wallets and money and meets all relevant regulatory requirements.



### **Strategic Objectives**



- Potential objectives for mobile payments in CIS:
  - Financial inclusion
  - National autonomy
  - Support cross border transactions
  - Full audit trail meeting international Anti Money Laundering (AML)/Counter-Terrorism Financing (CTF) obligations
  - Fiat money or controlled e-money
  - Technology base (cost effective) to support continuous innovation

## M-Pesa – A High Profile Success Story



#### What is M-Pesa?

- Launched in 2007
- Initial driver was domestic remittances from worker to family in home village
- Now key part of critical infrastructure
- Supports complete ecosystem of services including – insurance, savings, paying for high priced items like plane tickets etc.

#### A Business Success

- 40,000 M-Pesa agents across Kenya
- The funds flowing through M-Pesa amount to 43% of Kenya's GDP
- M-Pesa is on 90% of mobile phones in Kenya and has 17 million active users
- Financial inclusion in Kenya is estimated at 80% but drops to 23% if mobile money is excluded
- M-Pesa's owner Safaricom continues to grow strongly despite an 80% market share



## AKHET Consulting today's tomorrow...

## M-Pesa is something of an exception (1)

- M-Pesa is not typical
  - 246 live mobile money deployments worldwide; GSMA (see map below)
  - "Only a handful of these deployments have reached a sustainable scale" (McKinsey)
  - M-Pesa leveraged an 80% market share and a laissez-faire regulatory stance

- The regulatory environment is changing
  - New, stringent financial services regulations
  - Competition authority action to open
     M-Pesa's agent network
  - Requirements for (telecoms) interoperability





## The environment is changing significantly



#### Regulatory

- Central Bank of Kenya (CBK) issues new stringent e-money regulations
- Competition Authority requires
   Safaricom to open agent network
- Equity Bank, and others, secure
   MVNO licences
- Payment Systems Management Board (PSMB) in process of establishment by G to include bank and non bank stakeholders
- PSMB to encompass banks and non-bank payment services including MNOs'

#### Competitive

- Equity Bank announces new capped fee structure
- Safaricom responds with new tariff
- Banks procuring new interoperability capability via KBA (key to ability to compete effectively)



### **Mobile money in the Middle East**



Recent survey showed UAE consumers ready to accept mobile payments, and keen to replace cash with mobile phone payments.

2012 Mobile Money Global Summit highlighted several banks indicated interest in mobile money solutions.

2013 Mobile Money Global Summit highlighted growing need for digital, multichannel payments at request of banks.

Mobile money transfer has already come to the Middle East. Mobile and digital payments are next...

#### Gulf News, 10 July, 2013

http://gulfnews.com/business/general/uae-consumers-keen-to-replace-cash-with-phones-1.1207640

## Mobile money catching on as banks join the action

http://www.godubai.com/events/EVENT\_p age.asp?pr=1359

#### About Digital Payments 2013

http://www.mobile-moneygateway.com/event/mobile-money-global-2013/page/about-event

#### Money goes mobile!

http://www.transfer-sendmoney-payroll.com/mobile-money-transfer/





- UAE recognizes difference between telecommunications regulation and financial services regulation in terms of purpose and focus
- TRA considers mobile payments non-telecommunications service:
  - Regulates access to networks; and
  - Secures interoperability
- Central Bank of the UAE supervises and regulates all payment and banking transactions
- Still no specific regulatory guidelines on mobile payments
- Services in UAE are modelled on SMS-based systems
- Infrastructure within the UAE supports mobile payments services, but market yet to see any real take-up of services to match success of M-Pesa





- A number of Smart Government initiatives are introduced to fast-track implementation of advance payment services:
  - NTSM (National Trusted Service Manager) run by TRA; and
  - National Wallet run by UBF (UAE Banking Foundation)
- Addresses customer needs in more developed service environment combining payments, loyalty, rewards, retail promotions, Identity management and transportation in seamless end-user experience
- MNOs active part of strategic initiatives
  - Being showcased in Dubai on 12<sup>th</sup>-16<sup>th</sup> October at GITEX
- Having banks and network operators and other payments service providers to interoperate evolving...



## **Today's Discussion – part 2**



- The mobile payment success stories are real but they are also the exception and limited in scope
- Learning the right lessons calls for clear definition of policy objectives and regulatory frameworks
- Finally, we have to recognize that technology selection plays a major role in achieving maximum success

# **Opportunity to Increase Financial Inclusion**



Country	<b>Population</b>	% using financial services
Armenia	2.38	9
Azerbaijan	6.27	17
Belarus	8.26	16
Kazakhstan	11.52	48
Kyrgyzstan	3.59	1
Moldova	3.12	13
Russian Federation	122.26	69
Tajikistan	4	16
Uzbekistan	17.77	16
Total	179.17	54

Source: <a href="http://mckinseyonsociety.com/downloads/reports/Economic-Development/Half\_the\_world\_is\_unbanked.pdf">http://mckinseyonsociety.com/downloads/reports/Economic-Development/Half\_the\_world\_is\_unbanked.pdf</a>

NB: Figures 2011. Awaiting update from ITU





## **Issues with Mobile Money (1)**

## 1. Regulatory Consistency and Clarity

- For multinationals differences by country e.g. Kenya vs South Africa
- Changes over time e.g. Indonesia
- Uncertainty re future e.g. CBK
- Very different perspectives of telecoms, financial services and competition regulators?

## 2. Why is this so difficult?

- Half the world is unbanked widely perceived opportunity
- Perceived trade-offs between management of economy and economic and social stimulus



#### **Issues with Mobile Money (2)**

## 3. The Nature of Money

- Fiat money vs private currencies
- Fractional reserve banking and management of the money supply
- AML/CTF issues

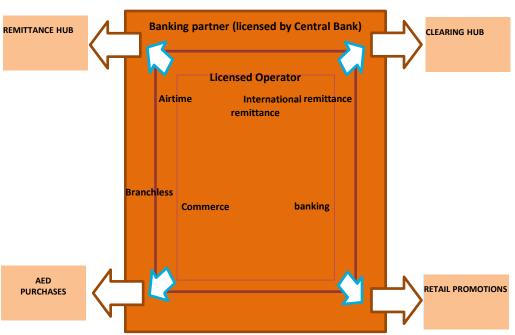
## 4. The Problem with Digital Form

- Security of Mobile Money does not apply
- Physical money offers natural security
  - Cannot 'double spend' physical money or cash
  - Hard to counterfeit so undetectable
  - Easy to track and control amount of physical money issued



### Issues with Mobile Money (3)

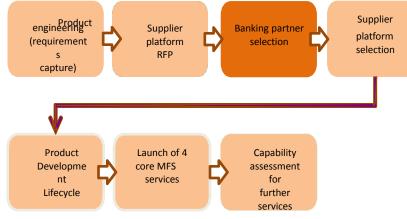
- Much easier to 'print' digital money, and very hard for existing solutions to prevent counterfeiting or double spending
  - Even Bitcoin has issues here and relies on having more honest than dishonest users on the system
- Monetary policy control is at risk due to liquidity exposure of issuers and inability to control or limit counterfeiting
  - Unofficial monetary presses wear out and have a cost of operation; digital counterfeiting by contrast involves very low variable costs



Telecommunications and banking regulations will directly apply to operator's/banking partner's operations



#### Commercial deployment pathway (endorsed by CMT)



#### **Regulated services**

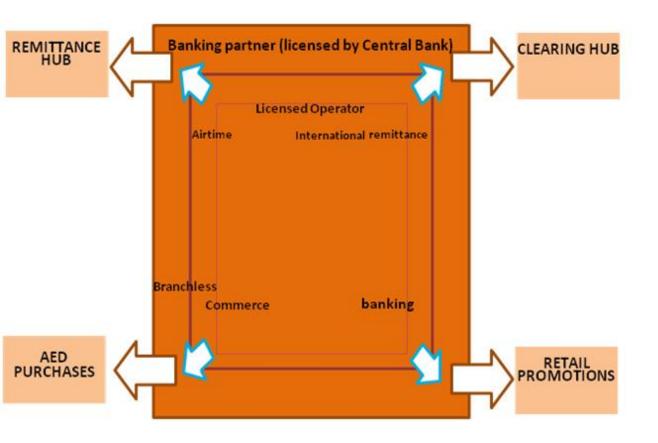
## Telecommunications (Public telecommunications licence)

Transmission of MFS services over radio network between Subscribers/ Consumers and banking servers. Backhaul capacity between banking servers LANs/WANs.

Network infrastructure.

#### **Banking**

International remittance, point of sales commerce, branchless banking, mWallet cash management.



- Remittance Hub
- AED Purchases
- Clearing Hub
- RetailPromotions

- Customer Relations
- FRM (Financial Risk Management)
- Privacy of consumer information
- Marketing
- Records retention
- Reporting obligations (TRA)

# Telecommunications and banking regulations will directly apply to operator's/banking partner's operations

Customer Relations, FRM, privacy of consumer information, Marcomms, records retention, reporting obligations (TRA). Know your customer, fraud and money laundering prevention, reporting (Central Bank), interoperability standards with domestic/international operators

#### **Telecommunications (Public telecommunications license)**

- Transmission of Mobile Financial services (MFS) over radio network between Subscribers/consumers and banking servers
- Backhaul capacity between banking services LANs/WANs
- Network infrastructure

#### **Banking**

- International remittance
- Point of sales commerce
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## Regulated services Telecommunications (Public

Transmission of MFS services over radio network between Subscribers/ Consumers and banking servers. Backhaul capacity between banking servers LANs/WANs. Network

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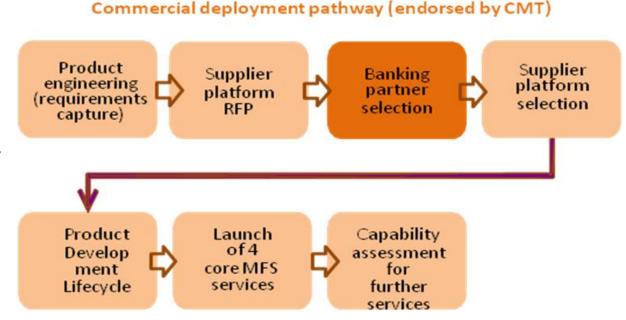
telecommunications licence)

#### **Banking**

International remittance, point of sales commerce, branchless banking, mWallet cash management.

## Commercial Deployment pathway (endorsed by CMT)

- Product engineering (requirements capture)
- Supplier platform RFP
- Banking partner selection
- Supplier platform selection
- Product development lifecycle
- Launch of 4 core MFS services
- Capability assessment for further services





### **Key activities**



- Creating an enabling and supportive regulatory framework
- Establishing a scheme:
  - Establishing a governance model and central utility
  - Drafting and implementing ACH (clearing house) rules
  - Ensuring how this central utility will be funded
- Procuring and implementing technology to empower the scheme

### **Today's Discussion – part 3**



- The mobile payment success stories are real but they are also the exception and limited in scope
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# Existing technology focus severely constrains strategic options for MNO's



Technology should deliver -

- Real-time processing
- Of fiat money
- From account to account (including temp accounts for the unbanked)
- With a full audit trail
- Bank grade security
- And low cost interoperability
- Using a smart phone or a feature phone

Which opens up strategic options by –

- Meeting current regulatory requirements in full
- •Removing uncertainty by designing services to comply with stringent present and future regulatory requirements
- Allowing protection of deposited funds and cost effectively eliminating risks from business case
- Supporting interoperability across banks and other payment service providers not just MNOs
- Supporting launch of sophisticated financial services



#### Regulatory Strategy

## Technology Selection

# Banking partner selection

# Product development and launch

Telecoms and banking

Understanding regulatory concerns and how to engage stakeholders

Additional unique technical options that strengthen audit trail and control of money supply

Processing fiat moneyOr increased

security for emoney using USSD In parallel with regulatory approval to minimize total project lead time

Risk sharing partnership to reduce up-front costs

Delivers all services and integrations

Totally customizable

Strengthen negotiating position by reducing requirement of them

Address possible concerns with full audit trail

Nett deposits can be put to use and earn interest Full set of services on day 1:

- •P2P
- Merchant
- •On-line
- Domestic and international remittances
- Bill payment
- Savings
- Loyalty

RAD/RP tools for future services
Set of integration API's





#### Security

- •Provide robust yet flexible security model
- •Able to authorize every transaction, irrespective of value
- •Not present liquidity risk, such as by using stored value
- Provide full audit trails

#### Regulatory

- Provide full audit and accounting trails
- Safeguard personal data
- Meet monetary policy requirements and safeguards
- Meet anti-money laundering and CFT obligations

# Solution criteria

#### **Profitability and cost**

- •Cost effective to operate
- Operate on commodity hardware
- •Low transaction costs
- Support transactions of any value

#### **Flexibility**

- Capable of adapting to market needs
- Provide a platform for additional services
- Provide a multi-channel architecture
- Able to operate in any jurisdiction
- Provide an open framework to support third party applications



The solution

solutions

Mobile banking and money transfer

Card aggregators,

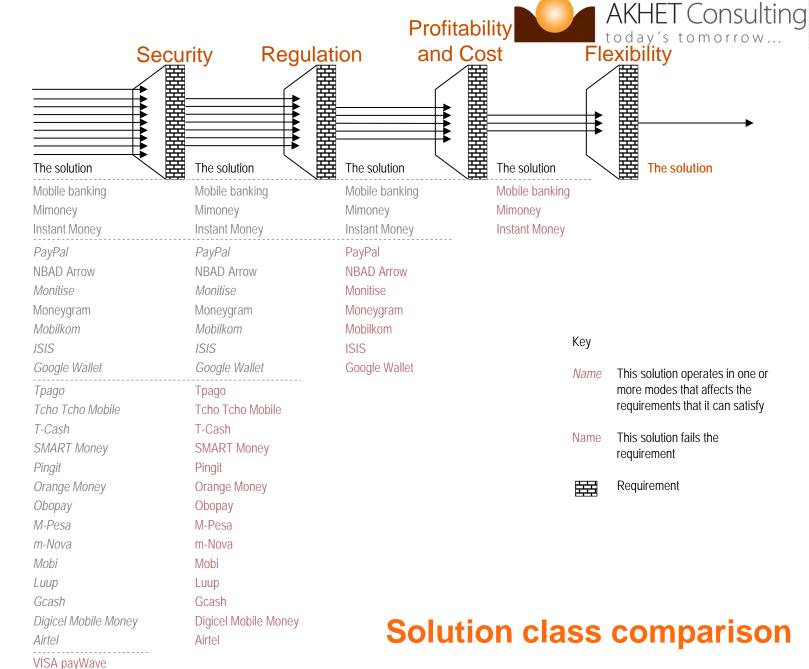
Electronic money,

SMS-based, and

stored value solutions

card emulation, and

**EMV-based solutions** 



NFC-based and other solutions

Square
MasterCard PayPass

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### **Closing comments**



- Main requirements of payments industry
  - Co-operation needed to create ubiquity and scale
  - Regulatory framework promoting mobile payments needs to create conditions for and support of ubiquity
  - Must support interoperability to enable participants to compete within that framework
  - Successful mobile payments framework starts with clear vision and top-down strategic objectives for any scheme and buy-in from critical mass of key industry stakeholders

### Thank you....



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