Mobile as main driver for innovation in retail banking

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An overview of CaixaBank

CaixaBank is the leading financial group in Spain, both in banking and insurance and it is developing a strategy of diversification with stakes in international banks and also within leading service companies.

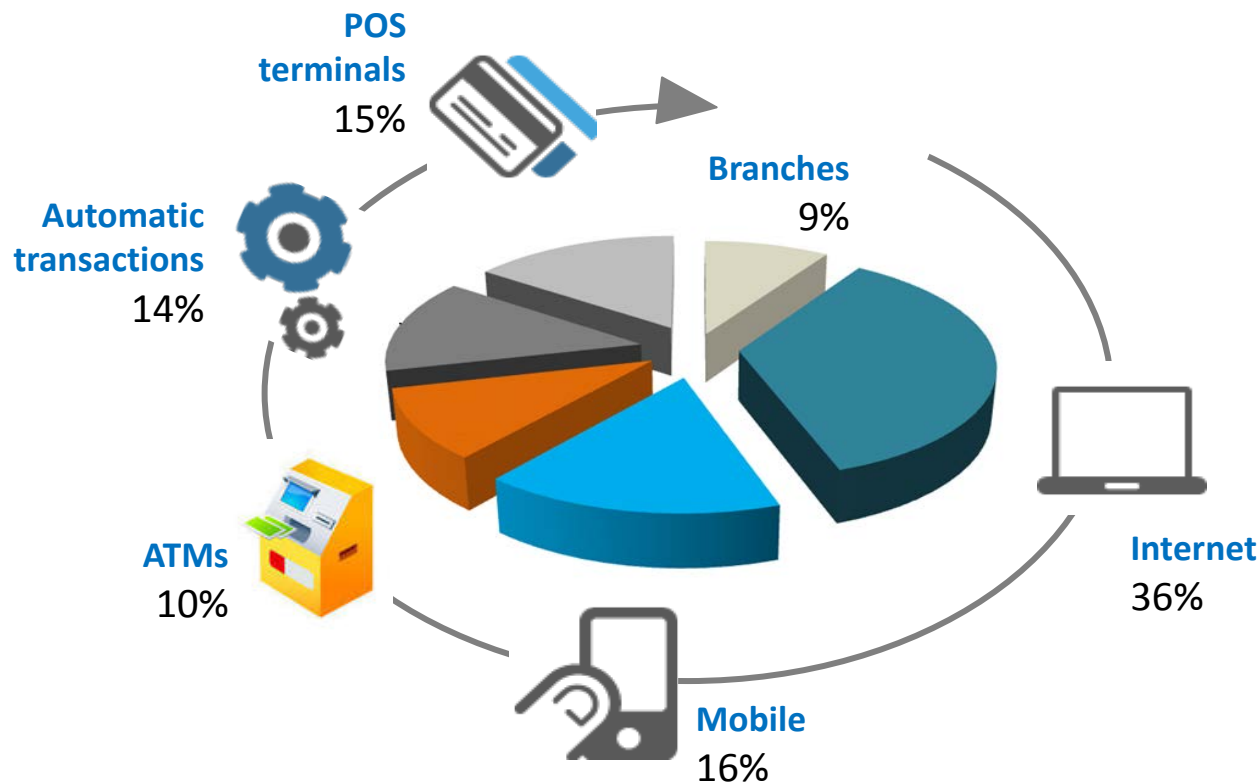**14.1M** Customers

32K Employees

6K Branches

10K ATMs

CaixaBank's mutil-channel strategies

Shifting our customers from physical branches to digital channels

Currently, over 91% of our transactions are carried via electronic channels
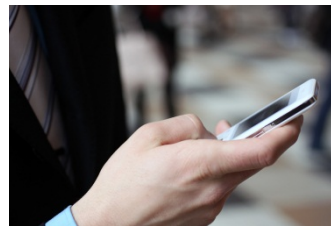
52%
Internet & Mobile

POS terminals 15%

Branches 9%

Automatic transactions 14%

Internet 36%

ATMs 10%

Mobile 16%

History of our mobile channel

| 98 | 01 | 08 | 10 | 12 | 13 | 14 |

SMS Alerts

Smartphone Apps

SmartTV Apps

Wearables Apps

Mobile phone website

CaixaMóvil Store

Payment by NFC mobile

4

Where we are today........

Alerts service
Over 2M SMS/month

Native applications
For all platforms
Smartphones & tablets

Línea Abierta Móvil
400 different operations
Over 2M clients/month

Caixa AppStore
Around 80 different Apps
Over 10M downloads

Mobile Contactless Payments
SIM based NFC commercial launches
Movistar, Orange and Vodafone
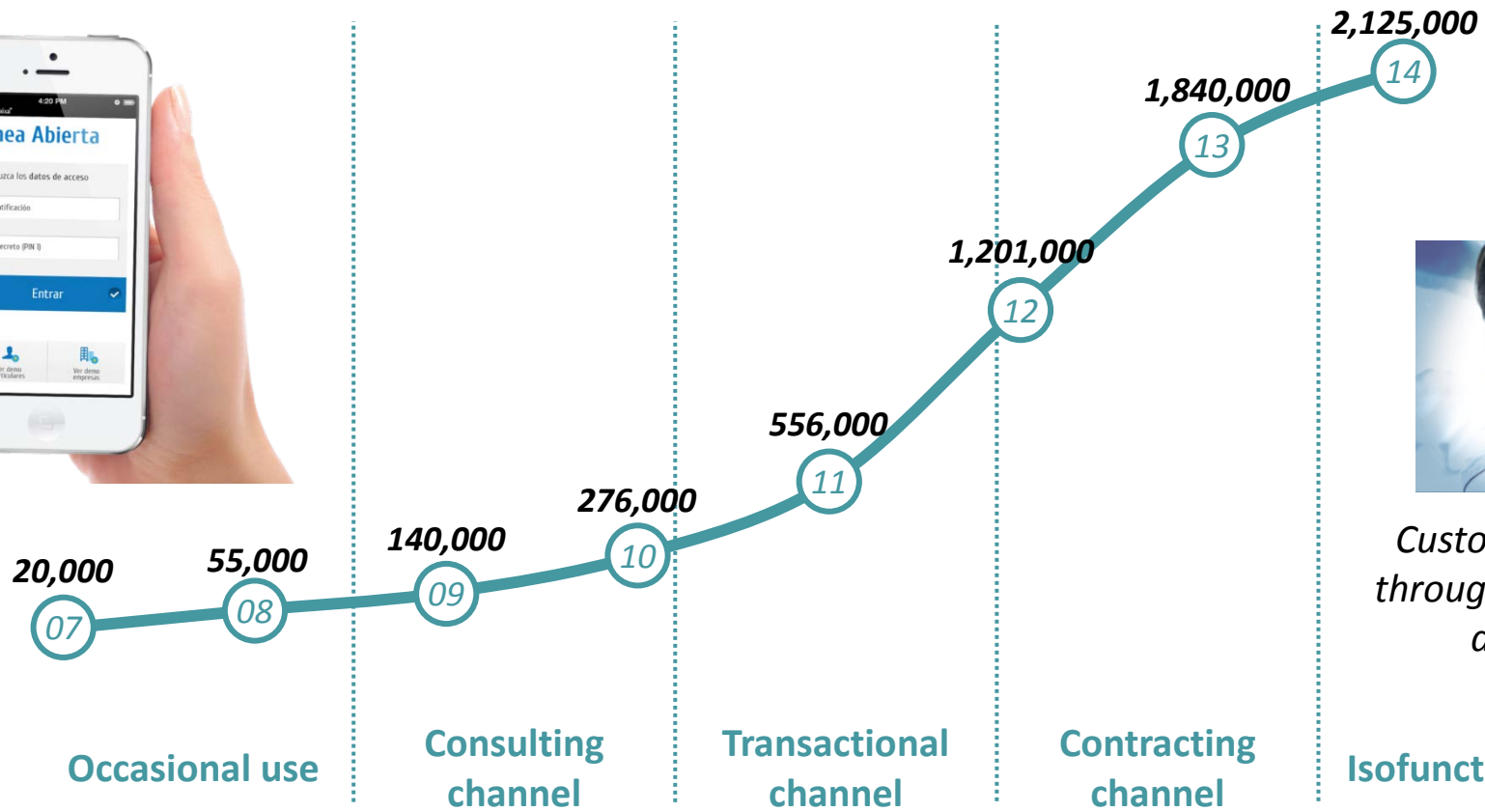Contactless Stickers
Contactless Wristbands

Wearable banking
Google Glass
Sony Smartwatch
Contactless Wristbands

CaixaBank's mobile channel strategy

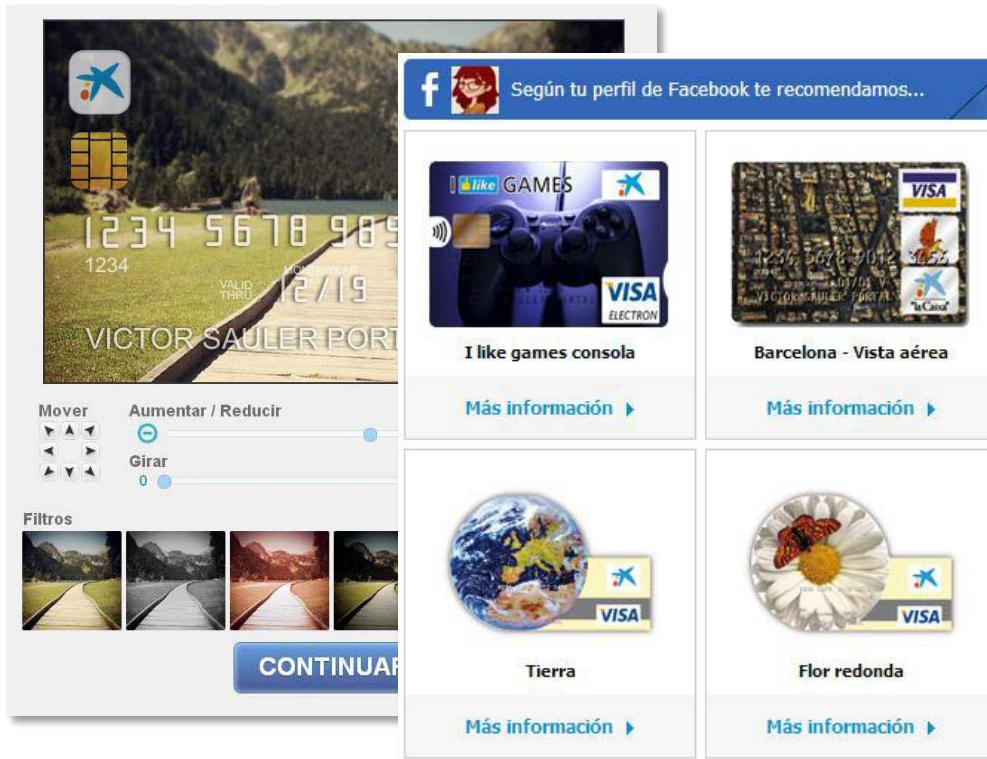Clients/month Línea Abierta Móvil

2,125,000 — 14
1,840,000 — 13
1,201,000 — 12
556,000 — 11
276,000 — 10
140,000 — 09
55,000 — 08
20,000 — 07

Customers connected through multichannels and multidevices

Occasional use | **Consulting channel** | **Transactional channel** | **Contracting channel** | **Isofunctionality**

New channel: 'Línea Abierta' on Facebook

✓ **Secure environment**. *Facebook does not have access to private customer data.*

✓ *Information displayed in* **visual dashboards**

    ✓ **Account information** *and last movements*

    ✓ **Card information** *and last operations*

    ✓ **Receipt information**

✓ *Additional functionalities:*

    ✓ **Micro-donations** *to charity causes*

    ✓ **Personalized Cards** *with Facebook*

New services in Social Networks

✓ Customized cards from Facebook profile's

✓ Card recommendations based on Facebook profile

Stocktactics

stocktactics

Exclusive social network for investor customers of "la Caixa"

- ✓ Sharing **investment strategies**

- ✓ Operations with **virtual or real portfolios**

- ✓ Link with **Bolsa Abierta** for real-time operations

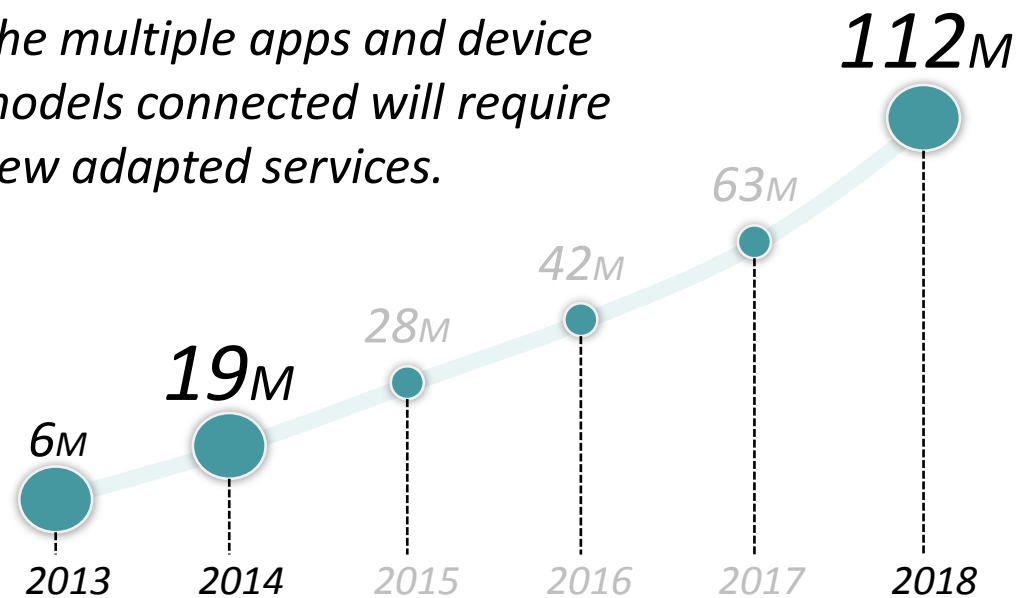- ✓ Accessible from **mobile applications** (iPhone, Android)

iPhone ANDROID

8K
Clients to date

Swift shift in mobile banking – *the wearables*

Electronic devices that we wear on ourselves (instead of just carrying them with us) interacting with us or with other devices to carry out a specific task.

The multiple apps and device models connected will require new adapted services.

112M

63M

42M

28M

19M

6M

2013 2014 2015 2016 2017 2018

Their global sales will multiply by 500 in 4 years time.

Source: IDC – 10/04/2014

Our wearable experience

*Contactless
Stickers*

Feb. 2013

Smartwatch App

Feb. 2014

*Google Glass
App*
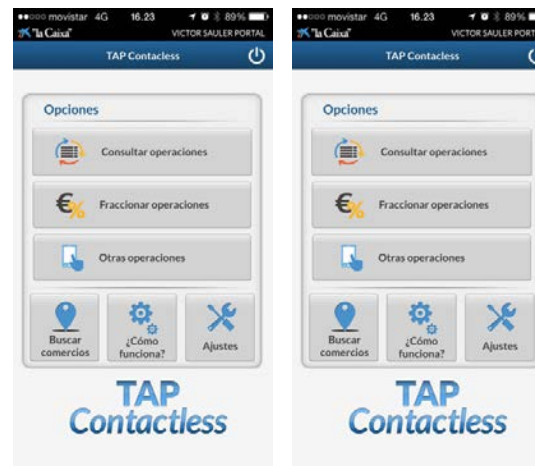
Jan. 2014

*Contactless
Wristbands*

Jul. 2014

Contactless Sticker - VISA

TAP Visa contactless

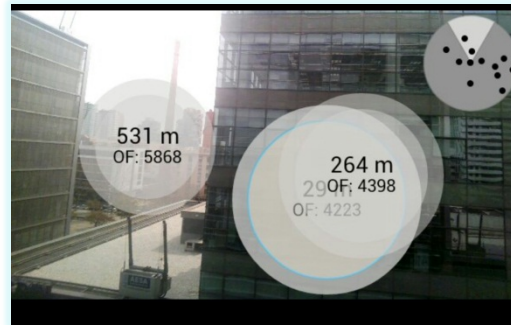*First payment service via mobile device with a "sticker"*

Purchases are managed from the TAP Contactless application for iPhone and Android.
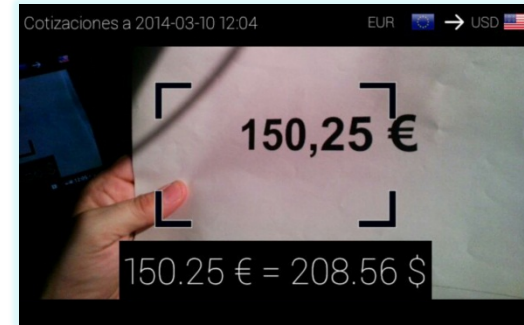
Available since February 2013

Google Glass App

GLASS

Branch offices search engine

Nearby offices
Search by address
Augmented reality

Currency converter

European Bank exchange rate
Character recognition
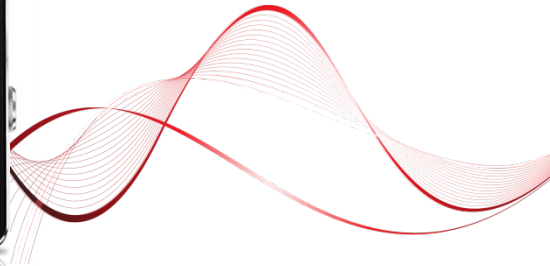Over 50 different currencies

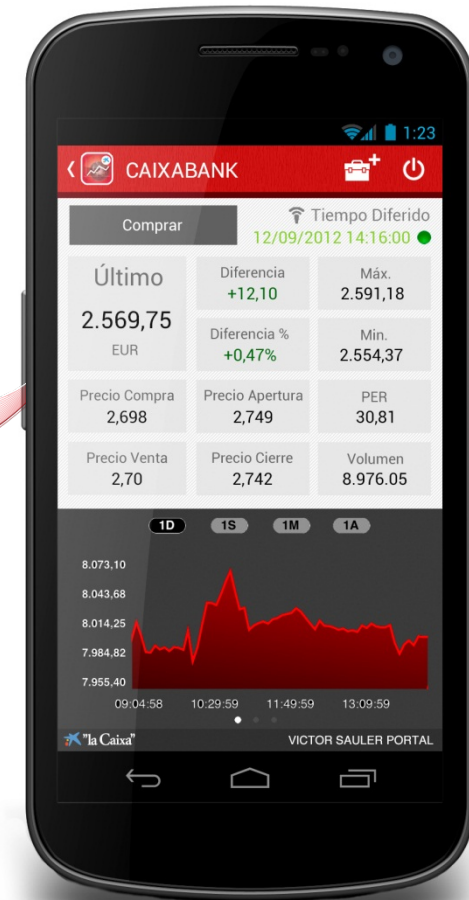**Available since January 2014**

2,200 downloads

App Smartwatch

Bolsa Abierta available for Sony SmartWatch 2

The watch displays the evolution of the user's favourite shares & stocks.

Once selected on the watch, the Bolsa Abierta app is launched (on the moble device) to show further details.

First financial institution in Europe offering a Smartwatch app to monitor favorite stocks

Available since February 2014

CaixaBank
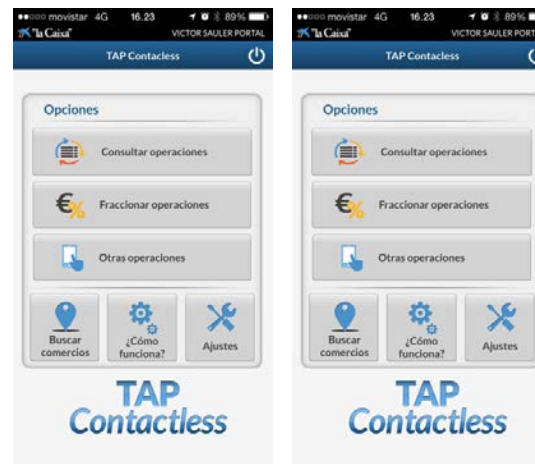
VISA Contactless Wristband

Visa contactless wristband

First wristband that allows our customers to make purchases by brining the wrist close to a POS terminal

Purchases are managed from the TAP Contactless application for iPhone and Android.

Available since July 2014

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Thank you