

MULTI-STAKEHOLDER NATIONAL WORKSHOP

**BRIDGING THE
DIGITAL INNOVATION DIVIDE**

**ACCELERATING DIGITAL TRANSFORMATION
TOWARDS THAILAND 4.0**

**8 – 9 May 2018
Bangkok, Thailand**



MODULE 3

BRIDGING THE DIGITAL INNOVATION DIVIDE

SKILLS FOR BUILDING DIGITAL INNOVATION ECOSYSTEMS

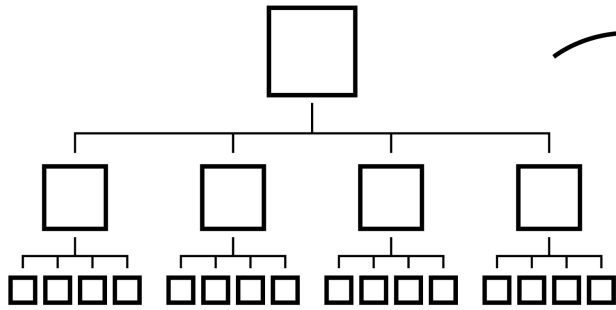
CO-CREATIVE LEARNING JOURNEY





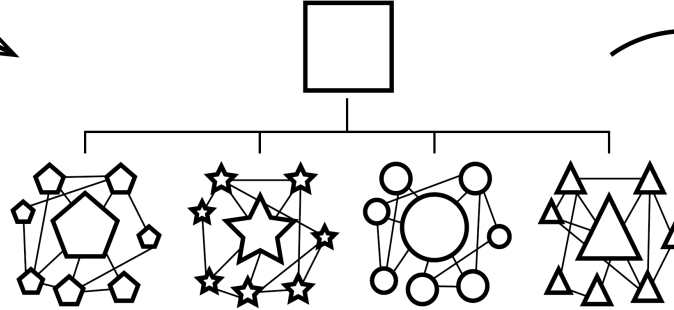
UNDERSTANDING STAKEHOLDERS AND THEIR COLLOBORATION

Paradigm shift in the fast-paced ICT environment



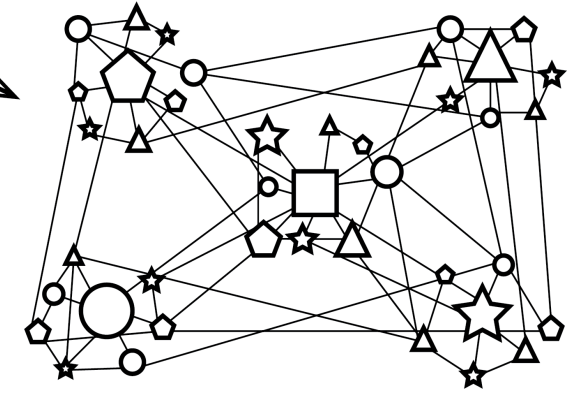
COMMAND

Organizational relationship that is highly efficient but is not adaptive enough for the fast-paced ICT environment



COMMAND OF TEAMS

Organizational relationship that is more adaptive but may not be efficient enough in responding to the fast-paced ICT environment



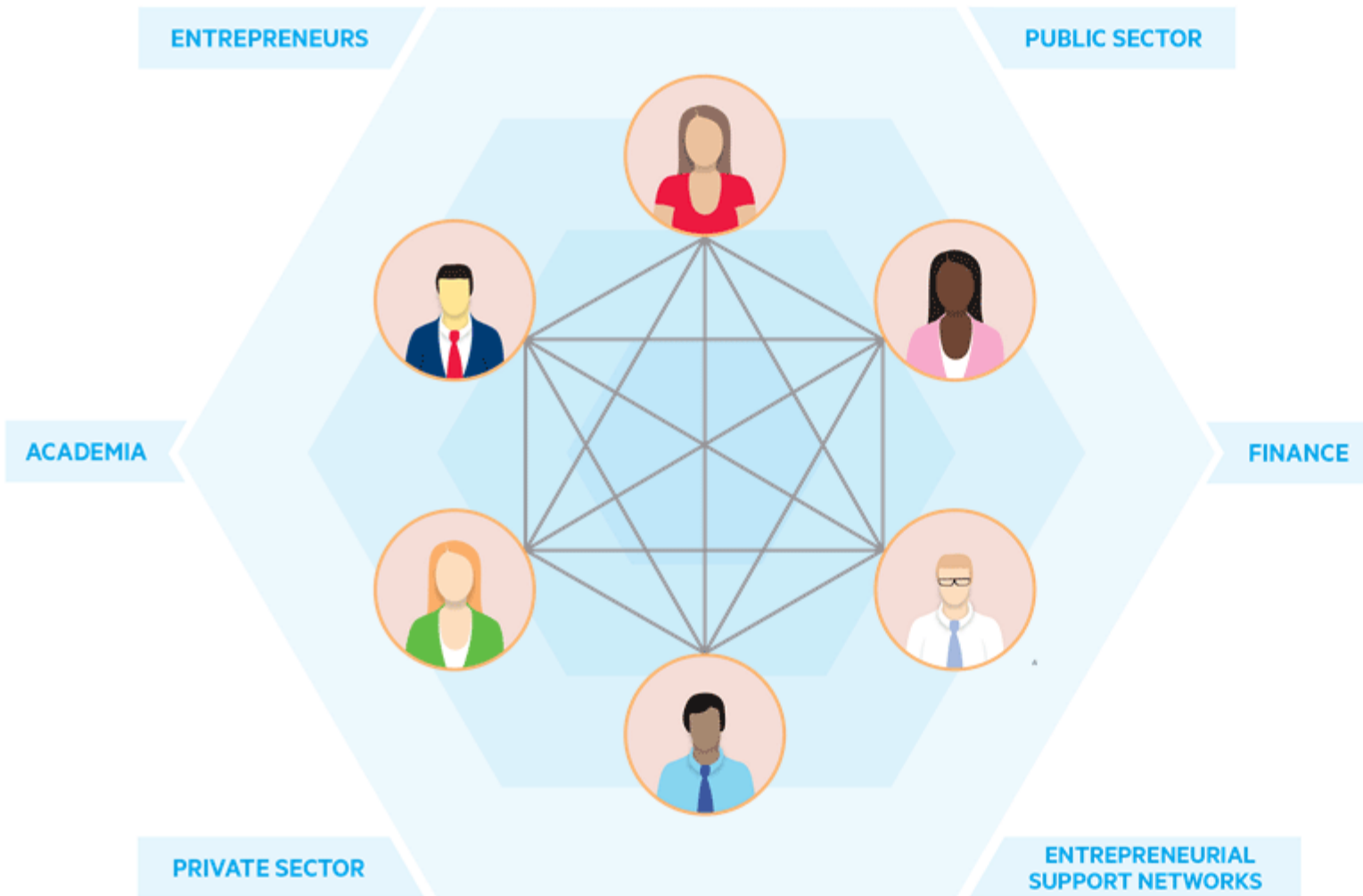
TEAM OF TEAMS

Organizational relationship that is both highly efficient and adaptive to the fast-paced ICT environment

Source: ITU, based on concept of Team of Teams.

Creating competitive digital transformation capabilities will require a paradigm shift on the part of stakeholders and their institutions.

STAKEHOLDER MAPPING



ENTREPRENEURS	PUBLIC SECTOR
1	1
2	2
3	3
4	4
5	5
6	6
7	7
8	8
9	9
10	10

ACADEMIA	ENTREPRENEURIAL SUPPORT NETWORKS
1	1
2	2
3	3
4	4
5	5
6	6
7	7
8	8
9	9
10	10

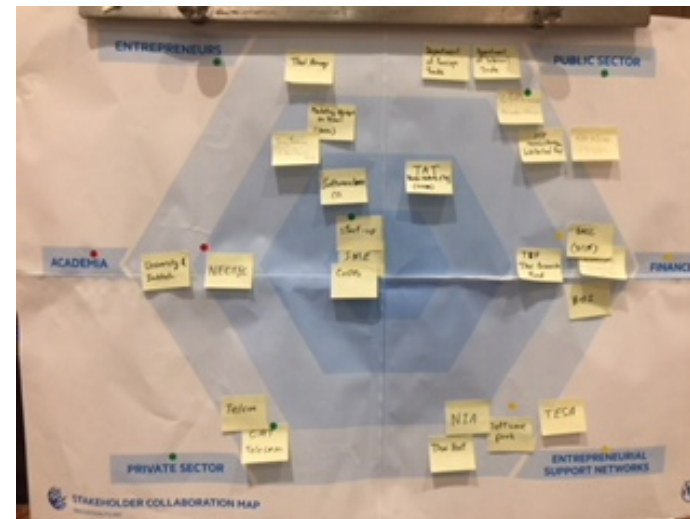
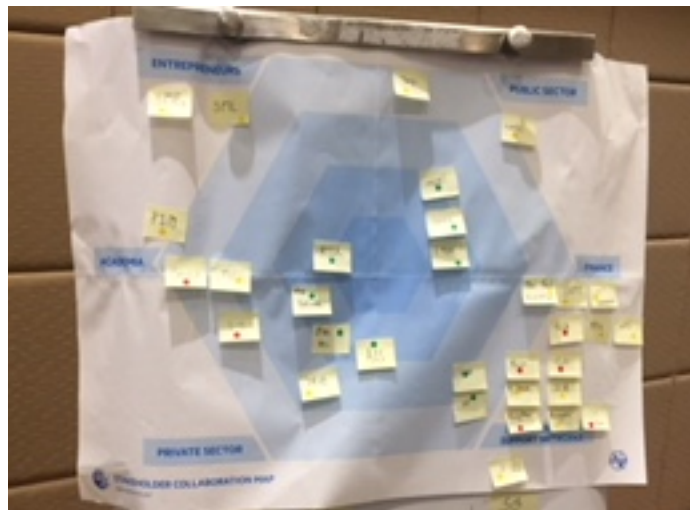
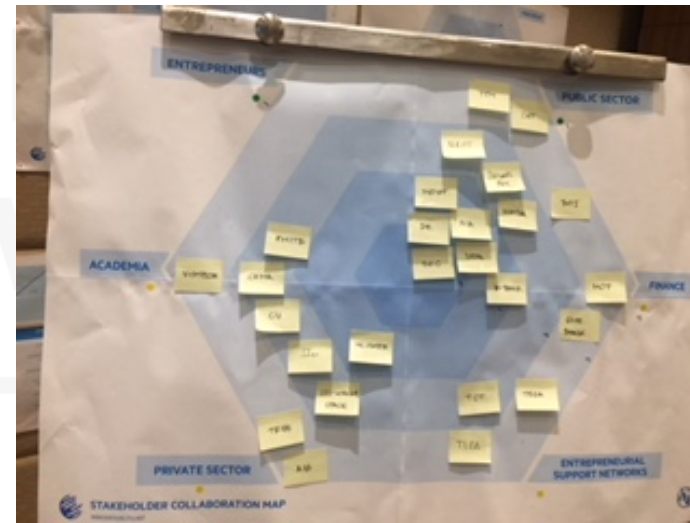
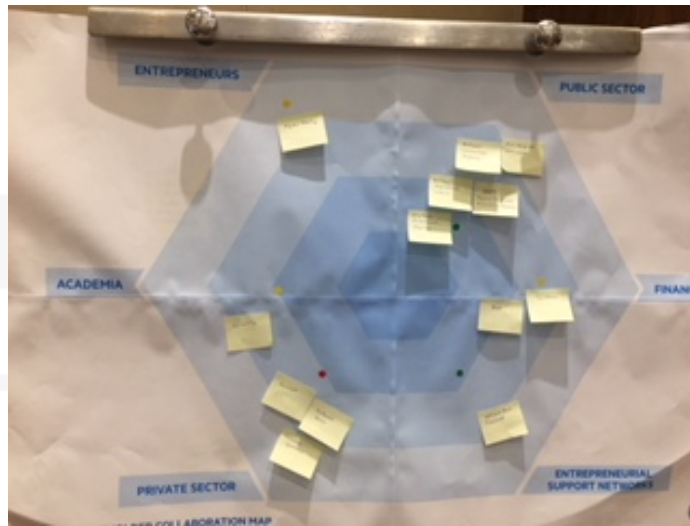
PRIVATE SECTOR	FINANCE
1	1
2	2
3	3
4	4
5	5
6	6
7	7
8	8
9	9
10	10

Source: ITU



GUIDED EXERCISE: STAKEHOLDERS

STATE OF COLLABORATION IN THE ECOSYSTEM





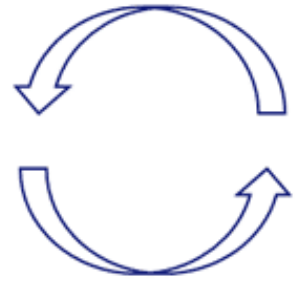
UNDERSTANDING THE ENVIRONMENT STAKEHOLDERS ARE FACING

OUR LENSES

ENTREPRENEURS	PUBLIC SECTOR	PRIVATE SECTOR
1	1	1
2	2	2
3	3	3
4	4	4
5	5	5
6		
7		
8		
9		
10		

ACADEMIA	ENTREPRENEURIAL SUPPORT NETWORKS	FINANCE
1	1	1
2	2	2
3	3	3
4	4	4
5	5	5
6	6	6
7	7	7
8	8	8
9	9	9
10	10	10

Stakeholder mapping



ENTREPRENEURIAL PHASE	PRE-IDEA & CULTURE	IDEATION	START-UP	VALLEY OF DEATH	SME
ENTREPRENEURS	ENTREPRENEURIAL INTEREST	ENGAGE WITH PROBLEMS	DEVELOP BUSINESS MODELS	BUILD COLLABORATION	EXPAND
ACADEMIA	ENTREPRENEUR COMMUNITY	BASIC RESEARCH	SPIN OFFS	SOFT SKILL TRAININGS	HUMAN CAPITAL
PUBLIC SECTOR	VISION & STRATEGY	IP & R&D SUPPORT	TAX SUPPORT	PUBLIC PROCUREMENT	TRADE POLICY

Stakeholder actions

POLICY OR PROJECT IMPLICATION		CHAMPIONS			
WHAT IS THE CHALLENGE		VALUE PROPOSITION	RECOMMENDED ACTION		
KNOWLEDGE BASE, GAPS & ASSUMPTIONS	GOOD PRACTICES & EXISTING ACTIVITIES	PROBLEM OWNERS & BENEFICIARIES	KEY RESOURCES & SUPPORT REQUIRED	RISKS & CONSTRAINTS	
MISSION ACHIEVEMENT CRITERIA			MISSION BUDGET		

Good Practices

BANGKOK MANIFESTO



Multi-stakeholder Consultation within the Framework of the
National Review on the ICT Centric Innovation Ecosystem

5th October 2016
Bangkok, Thailand

BANGKOK MANIFESTO

DRAFT

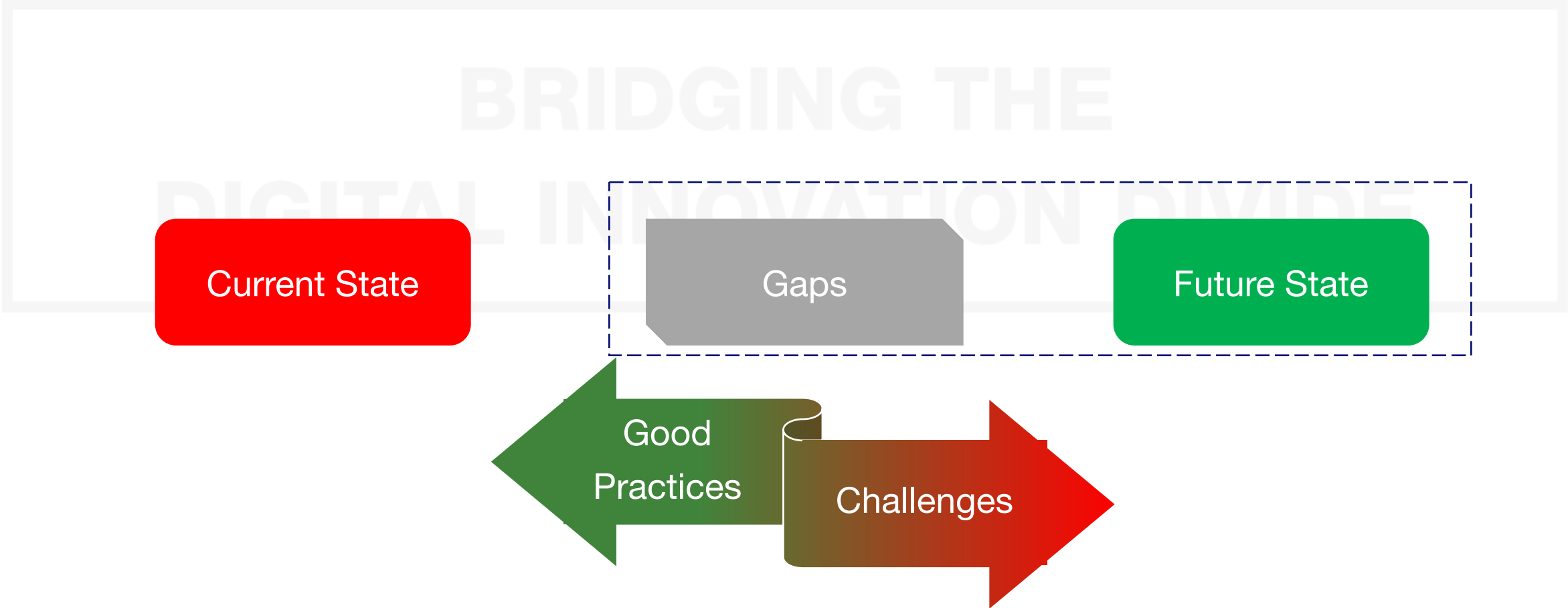
Based on the discussion with various stakeholders surrounding Inclusive Digital Ecosystem in Bangkok, the participants identified a few set of challenges and recommendations, which may serve as a base for planning and implementing future activities fostering national ICT centric innovation ecosystem in Thailand. The set of challenges and recommendations developed by the community gathered at this meeting are all equally important and non-binding. These challenges and recommendations are for the purpose of consideration and to be used as an input to the national review to be carried out by ITU.

Recognizing the critical role of ICTs across all sectors of the economy and the particular contribution of ICT centric innovation and entrepreneurship to socio-economic development, stakeholders representing the public & private sectors, entrepreneurs, academia, financial and support groups shared the vision that they believe in for a Digital Economy for a Digital Thailand. This is a vision that they would like to see in the next three to five years.

- Vision
 - An ecosystem to support people to have affordable and equitable access to relevant and contextualised services
 - An ecosystem to support people to have access to ICTs and the skills to use them and are able to create value and benefit from the information society
 - A digital ecosystem that supports good governance to fulfil citizens' need and promote information services with all stakeholders
 - Presence of smart rural and urban communities where sectors like farming, SMEs, health care, housing, transportation, services, environment and food, among others, are regionally and globally competitive leveraging technology
 - Availability of high-income jobs for the population of the country to enable them to improve their livelihood

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BANGKOK MANIFESTO – 3-5 YEAR VISION OF ECOSYSTEM



Source: ITU



STAKEHOLDERS ENVIRONMENT- CURRENT LANDSCAPE

BRIDGING THE

Current State

Gaps

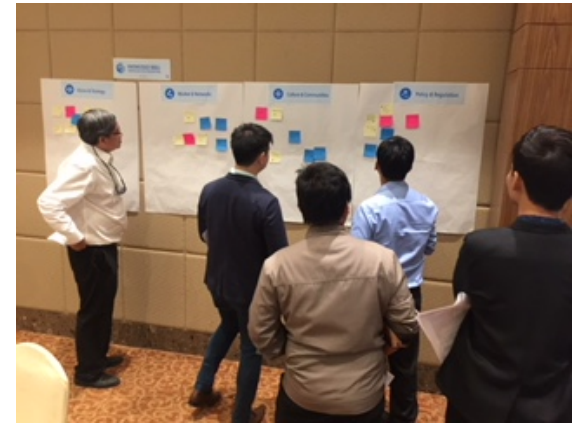
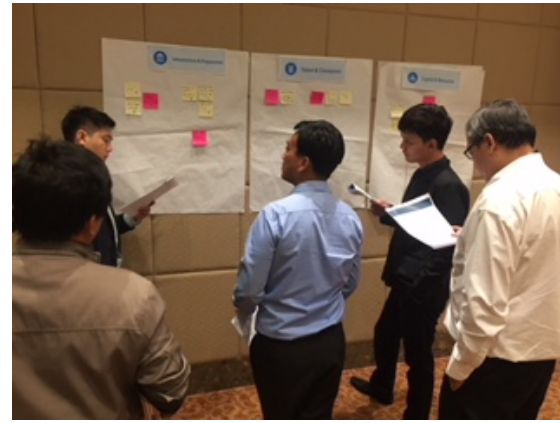
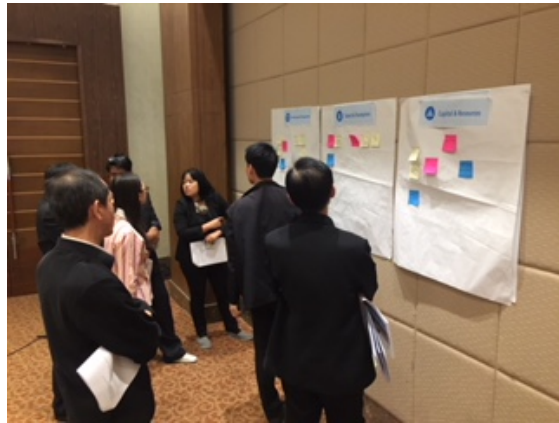
Future State

Good Practices

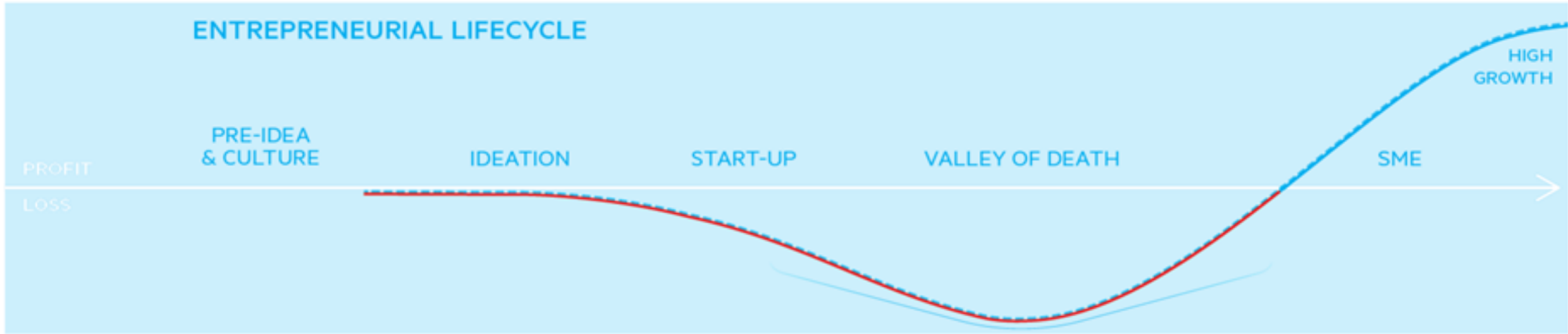
Challenges



GUIDED EXERCISE: CURRENT LANDSCAPE



AN INNOVATION JOURNEY



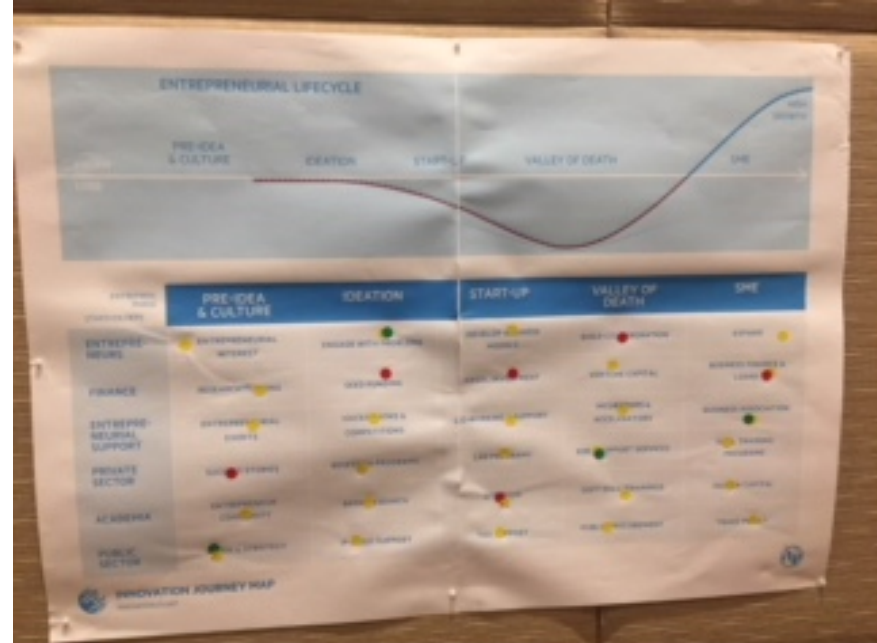
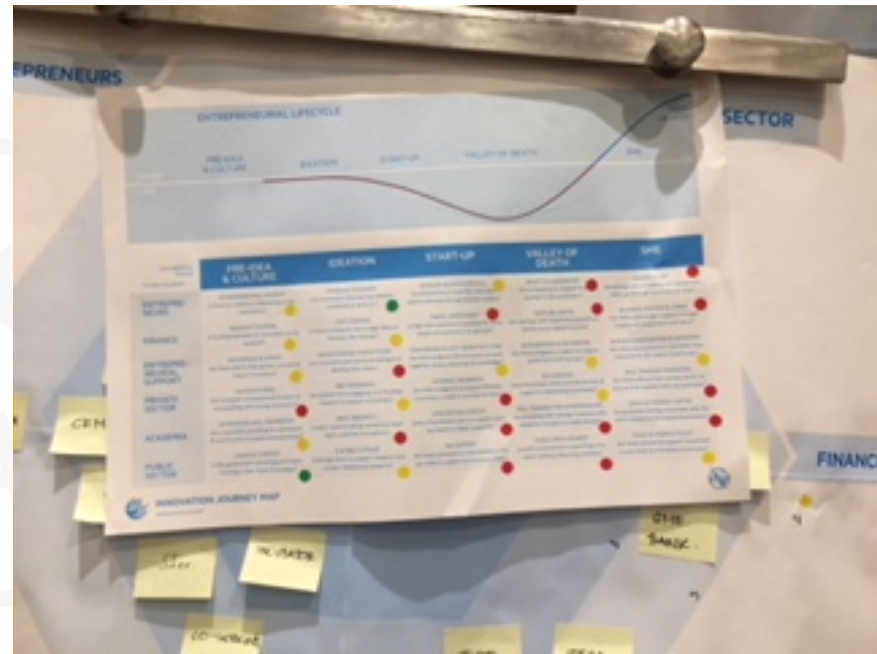
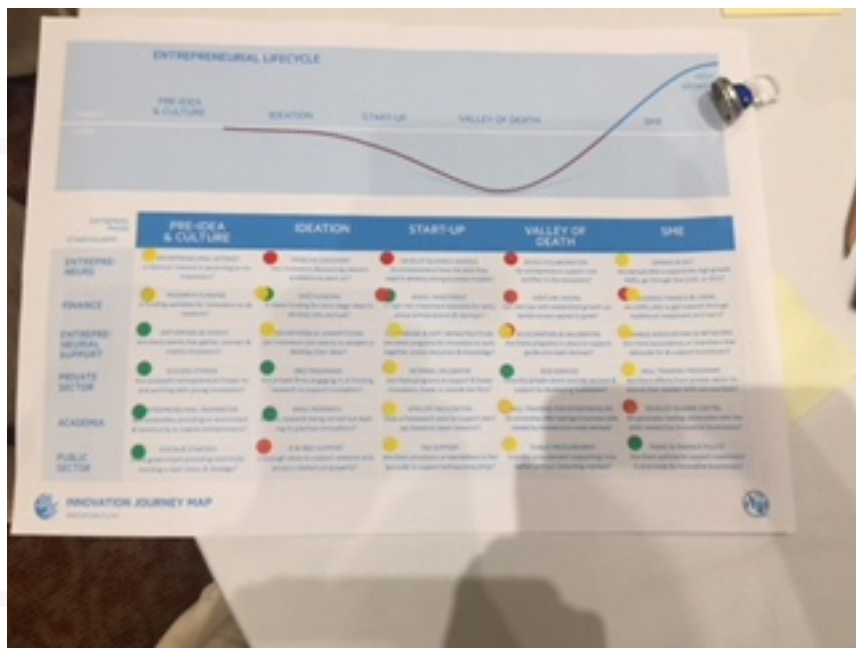
“Entrepreneurship without Innovation is trading, and Innovation without entrepreneurship is creativity”

BUILDING INNOVATION JOURNEY MAP (PROFILE)

ENTREPREN. PHASE STAKEHOLDERS	PRE-IDEA & CULTURE	IDEATION	START-UP	VALLEY OF DEATH	SME
ENTREPRE-NEURS	ENTREPRENEURIAL INTEREST	ENGAGE WITH PROBLEMS	DEVELOP BUSINESS MODELS	BUILD COLLABORATION	EXPAND
FINANCE	RESEARCH FUNDING	SEED FUNDING	ANGEL INVESTMENT	VENTURE CAPITAL	BUSINESS FINANCE & LOANS
ENTREPRE-NEURIAL SUPPORT	ENTREPRENEURIAL EVENTS	HACKATHONS & COMPETITIONS	CO-WORKING & SUPPORT	INCUBATORS & ACCELERATORS	BUSINESS ASSOCIATION
PRIVATE SECTOR	SUCCESS STORIES	RESEARCH PROGRAMS	LAB PROGRAMS	B2B & SUPPORT SERVICES	SKILL TRAINING PROGRAMS
ACADEMIA	ENTREPRENEUR COMMUNITY	BASIC RESEARCH	SPIN OFFS	SOFT SKILL TRAININGS	HUMAN CAPITAL
PUBLIC SECTOR	VISION & STRATEGY	IP & R&D SUPPORT	TAX SUPPORT	PUBLIC PROCUREMENT	TRADE POLICY



Guided Exercise: Stakeholders Interface



OUR ECOSYSTEM JOURNEY MAP

ENTREPREN. PHASE STAKEHOLDERS	PRE-IDEA & CULTURE	IDEATION	START-UP	VALLEY OF DEATH	SME
ENTREPRE-NEURS	ENTREPRENEURIAL INTEREST	ENGAGE WITH PROBLEMS	DEVELOP BUSINESS MODELS	BUILD COLLABORATION	EXPAND
FINANCE	RESEARCH FUNDING	SEED FUNDING	ANGEL INVESTMENT	VENTURE CAPITAL	BUSINESS FINANCE & LOANS
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BUT THERE IS MORE TO IT THAN JUST THIS GROUP

BRIDGING THE

ENTREPREN. PHASE STAKEHOLDERS	PRE-IDEA & CULTURE	IDEATION	START-UP	VALLEY OF DEATH	SME
ENTREPRE-NEURS	ENTREPRENEURIAL INTEREST	ENGAGE WITH PROBLEMS	DEVELOP BUSINESS MODELS	BUILD COLLABORATION	EXPAND
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Finding relevant practices

OTHER CONSIDERATION IN BUILDING A FINAL ONE FOR THAILAND

BRIDGING THE DIGITAL INNOVATION DIVIDE



RELEVANT PRACTICES NEED TO BE AMPLIFIED

BRIDGING THE

ENTREPREN. PHASE STAKEHOLDERS	PRE-IDEA & CULTURE	IDENTIFICATION	START-UP	VALLEY OF DEATH	SME
ENTREPRENEURS	ENTREPRENEURIAL INTERI...	ENGAGE WITH PROBLEMS	DEVELOP BUSINESS MODELS	BUILD COLLABORATION	EXPAND
FINANCE	RESEARCH FUNDING	SEED FUNDING	ANGEL INVESTMENT	VENTURE CAPITAL	BUSINESS FINANCE & LOANS
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KEY BUILDING BLOCKS FOR ACCELERATING DIGITAL TRANSFORMATION



Guiding
Innovation
Dynamics

- Is innovation "on the map"?
- How supportive of innovation is the general environment?



Building
Innovation
Capacity


- Is there an innovation infrastructure?
- Is that infrastructure sufficiently well developed?
- Is it the right infrastructure to enable the ecosystem to grow sustainably?
- Does the infrastructure support, encourage and inspire innovation?



Integration
of ICT into
Key Sectors

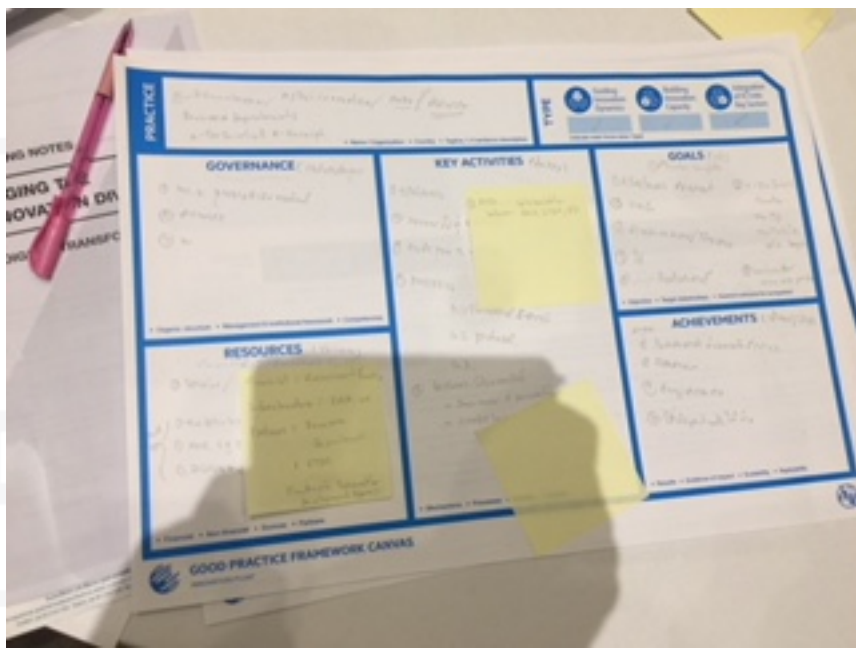
- Is innovation integrated?
- Is ICT innovation integrated across key sectors?

EVALUATING RELEVANT PRACTICES

PRACTICE	<p>• Name / Organization • Country • Tagline, 1-3 sentence description</p>		TYPE	 Guiding Innovation Dynamics	 Building Innovation Capacity	 Integration of ICT into Key Sectors
				Indicate main focus area / type		
GOVERNANCE	KEY ACTIVITIES	GOALS				
<p>• Organiz. structure • Management & Institutional framework • Competencies</p>		<p>• Objective • Target stakeholders • Desired outcome for ecosystem</p>				
RESOURCES		ACHIEVEMENTS				
<p>• Financial • Non-financial • Sources • Partners</p>	<p>• Mechanisms • Processes • Activities • Events</p>	<p>• Results • Evidence of impact • Scalability • Replicability</p>				



Guided Exercise: Good practices



MODULE 3 – KEY TAKEAWAY

CO-CREATIVE LEARNING JOURNEY

SKILLS FOR BUILDING DIGITAL INNOVATION ECOSYSTEMS

- Understanding the Ecosystem
- Analysing the Current State of the Ecosystem
- Shaping the Ecosystem through Stakeholder Action
- Identifying relevant practices

Including:

- Ecosystem Assessment Canvas
- Desktop Research, Context, Vision and Strategy
- Stakeholder Mapping Tool
- Other tools
- Current state and gap assessment
- Knowledge Wall and Manifesto
- Innovation journey map/ stakeholder interface canvas
- Good practice framework
- Review of a current landscape versus the manifesto vision