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| Title: ITU logo | INTERNATIONAL TELECOMMUNICATION UNION  **TELECOMMUNICATION STANDARDIZATION SECTOR**  STUDY PERIOD 2025-2028 | | | TSAG-TD218 |
| TSAG |
| **Original: English** |
|  | |  | | Geneva, 26-30 January 2026 |
| **TD (Ref:** [CWG-SFP-LS2](http://handle.itu.int/11.1002/ls/sp18-cwg-sfp-00002.docx)**)** | | | | |
| **Source:** | | CWG-SFP | | |
| **Title:** | | LS/i on Outcomes of the 3rd CWG-SFP Meeting [from CWG-SFP] | | |
| **LIAISON STATEMENT** | | | | |
| **For action to:** | | | ITU-R RAG, ITU-D TDAG, CWG-FHR, TSAG | |
| **For information to:** | | | - | |
| **Approval:** | | | 10 September 2025 | |
| **Deadline:** | | | 1 December 2025 | |
| **Contact:** | | | Mansour Al-Qurashi CWG-SFP Chair (Saudi Arabia) | E-mail: [strategy@itu.int](mailto:strategy@itu.int) |

Please see below.

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| **Council Working Group for Strategic and Financial Plans 2028-2031**  **Geneva, 8-10 September 2025** | C:\Users\comas\AppData\Local\Temp\Rar$DRa0.735\jpg\ITU official logo_blue_RGB.jpg |
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|  | **Geneva, 10 September 2025** |
|  | **English only** |
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LIAISON STATEMENT

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| **Source:** | CWG-SFP |
| **Title:** | Outcomes of the 3rd CWG-SFP Meeting |
| **Purpose:** | Action |

**For action to:** CWG-FHR, RAG, TSAG, TDAG

**For comment to:** -

**For information to: -**

**Approval:** CWG-SFP 3rd Meeting (8-10 September 2025)

**Deadline:** 1st December 2025

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| **Contact:** | | Mansour Al-QurashiCWG-SFP Chair  (Saudi Arabia) | **E-mail:** [strategy@itu.int](mailto:strategy@itu.int) |
| **Keywords:** | Financial and Strategic Plans, Strategy, Council Working Group, Council. | | |
| **Abstract:** | This document informs about the status of the deliberations of the Council Working Group for Strategic and Financial Plans (CWG-SFP) for the period 2028-2031. | | |

The CWG-SFP would like to inform the Council Working Group for financial and human resources (CWG-FHR), the Radiocommunication Advisory Groups (RAG), the Telecommunication Standardization Advisory Group (TSAG) and the Telecommunication Development Advisory Group (TDAG), about the outcomes of its third Meeting held on 8-9 September 2025.

During its meeting, the CWG-SFP agreed on the approach to be taken by the secretariat to link ITU's strategic, financial and operational plans. This information can be found on document [CWG-SFP-3/6](https://www.itu.int/md/S25-CWGSFP3-C-0006/en).

Following the above mentioned process, the CWG-SFP would like to present to the attention of the CWG-FHR, RAG, TSAG and TDAG, document [cwg-sfp-3/7](https://www.itu.int/md/S25-CWGSFP3-C-0007/en) containing the suggested performance indicators for Impact and Outcome level that fit the Results-Based Management (RBM) principles guiding the formulation of the draft Strategic and Financial Plans 2028-2031.

During the meeting, the CWG-SFP also discussed about ITU’s Mission and Vision, as components of the strategic plan framework. Background information on this matter can be found [here](https://www.itu.int/en/council/Documents/2025/CWG-SFP3-Mision-and-Vision-presentation.pdf).

The CWG-SFP invites RAG, TSAG and TDAG to review the outcomes indicators presented on document 7, as well as the proposed Mission and Vision for the Union, and to provide their input for consideration at the fourth meeting of CWG-SFP, which will take place in January 2025.

In addition, the CWG-SFP would like to inform that all inputs presented by the secretariat are being prepared and reviewed jointly by an intersectoral team, with Terms of Reference approved by CoCo, chaired by the Deputy Secretary-General and composed of representatives from the three Bureaux and the General Secretariat relevant departments. Information related to the meetings is available on the [CWG-SFP website](https://www.itu.int/en/council/CWG-SFP-2028-2031/Pages/default.aspx).

Looking forward to receiving your feedback, the CWG-SFP thanks the CWG-FHR, RAG, TSAG and TDAG for its collaboration and contributions.