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|  | INTERNATIONAL TELECOMMUNICATION UNION  **TELECOMMUNICATION STANDARDIZATION SECTOR**  STUDY PERIOD 2025-2028 | | TSAG-TD104R1 |
| TSAG |
| Original: English |
|  | |  | Geneva, 26-30 May 2025 |
| **TD** | | | |
| **Source:** | | Rapporteur, RG-IES | |
| **Title:** | | Draft report of TSAG RG-IES meeting | |
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| **Abstract:** | This TD provides the draft report of the RG-IES session during the TSAG meeting (Geneva, 26 – 30 May 2025). |

**Action required:** TSAG/WP1 is invited to consider the following actions and to approve this report from RG-IES.

**Actions for WP1:**

* **RG-IES-1: WP1 to request TSAG Plenary to approve RG-IES Terms of reference as proposed in** [**TSAG-TD7R1**](https://www.itu.int/md/T25-TSAG-250526-TD-GEN-0007/en)**/D.3**
* **RG-IES-2: WP1 to request TSAG Plenary to issue a liaison statement to all ITU-T Study Groups to request input and support from all Study Groups to identify potential metrics and a suitable framework for the development of ITU-T standards success stories (**[TD140R1](https://www.itu.int/md/T25-TSAG-250526-TD-GEN-0140/en)**).**
* **RG-IES-3: WP1 to request TSAG Plenary to appoint Mr Scott Mansfield as TSAG Representative to ISCG to support the coordination on the topic of Industry engagement**
* **RG-IES-4: WP1 to request TSAG Plenary to approve RG-IES interim e-meetings:**

1) 16 September 2025 1400-1600 (CEST), online, to discuss all activities with focus on industry engagement. Deadline: 8 Sep 2025

2) 14 October 2025 1400-1600 (CEST), online, to discuss all activities with focus on SOP. Deadline: 6 Oct 2025

* **RG-IES-5: WP1 to provide time for C14 (Russian Federation) to be introduced and assign agenda time during an upcoming Interim meeting of the RG-IES.**

**Action for RG-IES:**

RG-IES to discuss by correspondence [TD143](https://www.itu.int/md/T25-TSAG-250526-TD-GEN-0143/en) on Draft LS on the Third Submission of TSAG to the Council Working Group for strategic and financial plans 2028-2031 via correspondence, for approval by TSAG Management in time for submission to the 3rd CWG-SFP meeting.

**0 Introduction**

TSAG RG-IES met twice during TSAG meeting (Geneva, 26 – 30 May 2025) on 27 May 2025 at 9:30 – 10:45 hours and 28 May 2025 at 16:15 – 18:00 hours.   
Mr Scott Mansfield (Ericsson, Canada), RG-IES Rapporteur chaired the meeting, supported by Associate Rapporteurs of TSAG RG-IES, Mr Bruce Gracie (Ericsson, Canada), Mr Dao Tian (ZTE Corporation, China), and Mr Julien Maisonneuve (Nokia, Finland).

1 **Opening and welcome**

1.1 The Rapporteur welcomed participants to this RG-IES meeting. The agenda of the RG-IES meeting as found in [TD103](http://www.itu.int/md/meetingdoc.asp?lang=en&parent=T25-TSAG-250526-TD-GEN-0103) was introduced by the Rapporteur and approved.

1.2 List of documents available in [Annex A](#AnnexA) identified by the Rapporteur as relevant for discussion in RG-IES was reviewed in the meeting.

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| 1.3 | Rapporteur, RG-IES:  ToR of TSAG RG-IES | ([Annex B](#AnnexB)) | **Reviewed** (To be approved by TSAG Plenary [TD7R1](http://www.itu.int/md/meetingdoc.asp?lang=en&parent=T25-TSAG-250526-TD-GEN-0007))  The ToR was opened and reviewed. A Regional Organization suggested that WTSA preparation be added to the ToR. The Working Party 1 Chair pointed out that A.supp 7 (Guidelines for the preparation of WTSA Resolutions) is in the mandate of WP1. The matter is elevated to the TSAG management team for consideration. |

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| 1.4 | Rapporteur, RG-IEM:  Progress reports from interim TSAG RG-IEM meetings (August 2024 to May 2025) | ([TD111](https://www.itu.int/md/meetingdoc.asp?lang=en&parent=T25-TSAG-250526-TD-GEN-0111)) | **Noted**  Presented at TSAG WP1 Plenary. |
| 1.5 | Rapporteur, RG-SOP:  Progress reports from interim TSAG RG-SOP meetings (August 2024 to May 2025) | ([TD109](https://www.itu.int/md/meetingdoc.asp?lang=en&parent=T25-TSAG-250526-TD-GEN-0109) ) | **Noted**  Presented at TSAG WP1 Plenary. |

*2.* **Industry Engagement, WTSA Resolutions assigned to RG-IES (**[TD7R1](http://www.itu.int/md/meetingdoc.asp?lang=en&parent=T25-TSAG-250526-TD-GEN-0007))

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| 2.1 | CWG-FHR: LS/i on Strengthening Sector Membership engagement and revenues [from CWG-FHR] | [TD71](http://www.itu.int/md/meetingdoc.asp?lang=en&parent=T25-TSAG-250526-TD-GEN-0071) | **Presented**  Comment to include this as input to aid the discussion related to Industry Engagement.  A Member State highlighted WTSA-24 Action 5, pointing out that WTSA-24 has requested that the Director of TSB in collaboration with TSAG find new ways to generate additional revenue for the ITU-T. |

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| 2.2 | Australia, Canada, United Kingdom:  Enhancing the Visibility of ITU-T Standards to Strengthen Industry Engagement | [C10](http://www.itu.int/md/meetingdoc.asp?lang=en&parent=T25-TSAG-C-0010) | **Discussed**  Leverage the Four stages described by this contribution as input to the work of Industry Engagement. Additional ideas identified were to add Market Analysis, consider study group differences when identifying KPIs, and include developing country considerations when discussing the metrics.  Threee outcomes   1. Enhance the ITU-T Work Programme Database  * Work with TSB to understand current meta-data being collected and consider input from C10, and further contributions are requested.  1. Develop Success Stories for ITU-T Study Groups   - A liaison to the study groups will be sent requesting the support from the study groups to collect information and open communication with how the study groups do promotion and coordination   1. Action: RG-IES to propose WP1 to request TSAG Plenary to issue a liaison statement to all ITU-T Study Groups to request input and support from all Study Groups to identify potential metrics and a suitable framework for the development of ITU-T standards success stories (TD140R1). |

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| 2.3 | Rapporteur, RG-IEM:  Industry Engagement Proposed Actions sorted by target entities - Update | [TD114](http://www.itu.int/md/meetingdoc.asp?lang=en&parent=T25-TSAG-250526-TD-GEN-0114) | **Presented**  Refreshed version of the current RG-IES action plan, noting the removal of completed items such as the update to Resolution 68. New priorities were introduced in alignment with industry feedback gathered during previous workshops. These include lowering financial barriers for small and medium-sized enterprises (SMEs), accelerating the development of standards for software-based technologies, and utilizing open-source tooling to support innovation and participation.  Outcome: TD114 becomes the baseline action plan for RG-IES this study period. |

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| 2.4 | Rapporteur, RG-IEM: Draft ToR for the ITU-T Industry Engagement Workshop Steering Committee | [TD94](http://www.itu.int/md/meetingdoc.asp?lang=en&parent=T25-TSAG-250526-TD-GEN-0094) | **Agreed**  The ToR for the Industry Engagement Workshop Steering Committee was reviewed and agreed.  Finding venues/events that already have Industry participation should be considered by the IEWSC.    Outcome:  A call for participation was made.  The following people have volunteered for the IEWSC in this study period:  Scott Mansfield (Ericsson Canada)  Dao Tian (ZTE Corporation, China)  Julien Maisonneuve (Nokia, Finland)  Ajit Jillavenkatesa (Apple, USA)  Hiroshi Yamamoto (NTT, Japan)  Mohamed Benziane (Algeria Telecom, Algeria)  Marco Carugi (Huawei, China)  Glenn Parsons (Ericsson Canada) |

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| 2.5 | TSB: Communique of the TSB Director CxO consultation meeting, 9 December 2024, Dubai, United Arab Emirates | [TD55](http://www.itu.int/md/meetingdoc.asp?lang=en&parent=T25-TSAG-250526-TD-GEN-0055) | **Noted.**  The communiqué will be considered as input to the work of the Industry Engagement activity. |

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| 2.6 | TSB: Save-the-date: CxO Roundtable announced for 3 November 2025, Munich, Germany | [TD118](http://www.itu.int/md/meetingdoc.asp?lang=en&parent=T25-TSAG-250526-TD-GEN-0118) | **Noted**  Save the date for the 2025 CxO Roundtable in Munich was announced (TD118). |

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| 2.7 | ISCG: LS/i on ISCG Terms of Reference [from ISCG] | [TD66](http://www.itu.int/md/meetingdoc.asp?lang=en&parent=T25-TSAG-250526-TD-GEN-0066) | **Presented and noted**  ToR was reviewed, and two representatives need to be assigned by TSAG. The membership of the ISCG is open and the membership is encouraged to support the work.  **Action**: Identify the required representatives to the ISCG. |

**3. Strategic and Operational Planning, other documents assigned to RG-IES**

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| 3.1 | Directors, ITU Regional Office: Contribution of the ITU Regional Offices to the ITU-T Operational Plan and Coordination activities with TSB (August 2024 - April 2025) | [TD67](http://www.itu.int/md/meetingdoc.asp?lang=en&parent=T25-TSAG-250526-TD-GEN-0067) | **Presented** by the Director of the ITU Regional Office for the Americas  Leverage the material in this TD in the discussions related to the operational plan. |

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| 3.2 | Draft ITU-T Operational Plan | [TD137](https://www.itu.int/md/T25-TSAG-250526-TD-GEN-0137/en) | **Presented** by FRMD, General Secretariat  **The meeting noted the document without any comment.** |

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| 3.3 | Algerie Telecom SPA (Algeria), Ericsson Canada, Inc., ZTE Corporation (China): Proposed Additional Output on Industry Engagement in the ITU-T Operational Plan | [C3](http://www.itu.int/md/meetingdoc.asp?lang=en&parent=T25-TSAG-C-0003) | **Presented** by Ericsson Canada  It was agreed that the detailed texts associated with the new Output on industry engagement would be discussed further with the TSB, the outcome of which would be sent to the next meeting of TSAG in January for approval.  A suggested modification to the text was sent to the contributor by a Member State after the meeting, and this will be presented at the next interim meeting. |

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| 3.4 | CWG-SFP: LS/i on Creation of the Council Working Group for Strategic and Financial Plans 2028-2031 [from CWG-SFP] | [TD39](http://www.itu.int/md/meetingdoc.asp?lang=en&parent=T25-TSAG-250526-TD-GEN-0039) | **Presented** by SPM, General Secretariat  Noted by the RG-IES meeting.  Continue coordination with CWG in the area of strategic and operational planning. |

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| 3.5 | ITU/SG/SPM: ITU’s Strategic Plans | [TD134](https://www.itu.int/md/meetingdoc.asp?lang=en&parent=T25-TSAG-250526-TD-GEN-0134) | **Presented** by SPM, General Secretariat  Ongoing collaboration between TSB and SPM team is encouraged.  Noted by the RG-IES meeting. |

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| 3.6 | Algerie Telecom SPA (Algeria), Ericsson Canada, Inc., ZTE Corporation (China): Alternative Formulation of Thematic Priority 2 in the Strategic Plan for the Union, 2028-2031 | [C4](http://www.itu.int/md/meetingdoc.asp?lang=en&parent=T25-TSAG-C-0004) | **Presented** by Ericsson Canada  A liaison to CWG will be created during an Interim meeting of the RG-IES to align thematic language with existing operational outputs. |
| 3.7 | Rapporteurs RG-IES: Draft LS on the Third Submission of TSAG to the Council Working Group for strategic and financial plans 2028-2031 | [TD143](https://www.itu.int/md/T25-TSAG-250526-TD-GEN-0143/en) | **Provided for information as a basis of discussion via correspondence**  Similar to the process for approving first and second liaison statements to the Council WG, the text for the third liaison statement (coordinated further by correspondence by RG-IES) would be approved by the TSAG management team in time for submission to the CWG for its meeting in September. |

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| 3.8 | TSB: Statistics regarding ITU-T study group work (position of 2025-05-20) | [TD16](http://www.itu.int/md/meetingdoc.asp?lang=en&parent=T25-TSAG-250526-TD-GEN-0016) | **Presented** by TSB  This TD includes reports of statistics for the various SGs previously provided to TSAG for information and includes data on the following: (a) download of ITU-T Recs.; (b) outcomes of SG meetings (from 25 October 2024 to 22 May 2025); (c) rapporteur group meetings; and (d) "stale work items" (cut-off date: 26 November 2023). |

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| 3.9 | Russian Federation:  Streamlining WTSA and PP resolution | [C14](http://www.itu.int/md/meetingdoc.asp?lang=en&parent=T25-TSAG-C-0014) | The contribution was not presented due to a technical issue. It is requested that the contribution be introduced at the WP1 plenary and then discussed during an eMeeting of the RG-IES.  Action: To request WP1 to provide time for C14 (Russian Federation) to be introduced and assign agenda time during an upcoming Interim meeting of the RG-IES. |

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| 3.10 | Rapporteurs RG-IES: Draft LS/o on the development of ITU-T Standards Success Stories [to all ITU-T SGs] | [TD140](https://www.itu.int/md/T25-TSAG-250526-TD-GEN-0140/en) | [TD140R1](https://www.itu.int/md/T25-TSAG-250526-TD-GEN-0140/en) is posted for approval by WP1.  **Action**: to propose WP1 to request TSAG Plenary to issue a liaison statement to all ITU-T Study Groups to request input and support from all Study Groups to identify potential metrics and a suitable framework for the development of ITU-T standards success stories ([TD140R1](https://www.itu.int/md/T25-TSAG-250526-TD-GEN-0140/en)). |

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| 3.11 | Rapporteur RG-IES: IEW SC Team and chair of SC |  | **IEWSC Team:**  **Scott Mansfield (Ericsson Canada)**  **Dao Tian (ZTE Corporation, China)**  **Julien Maisonneuve (Nokia, Finland)**  **Ajit Jillavenkatesa (Apple, USA)**  **Hiroshi Yamamoto (NTT, Japan)**  **Mohamed Benziane (Algeria Telecom, Algeria)**  **Marco Carugi (Huawei, China)**  **Glenn Parsons (Ericsson Canada)** |

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| 3.12 | ToR of the RG-IES | [TD7R1](http://www.itu.int/md/meetingdoc.asp?lang=en&parent=T25-TSAG-250526-TD-GEN-0007) | To be approved by TSAG Plenary [TD7R1](http://www.itu.int/md/meetingdoc.asp?lang=en&parent=T25-TSAG-250526-TD-GEN-0007) |

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| **4** | **Future meetings** | Suggested RG-IES meeting (both online): 16 September 2025 1400-1600 (CEST) to discuss all activities with focus on Industry Engagement. Deadline: 8 Sep 2025  14 October 2025 1400-1600 (CEST) to all activities with focus on SOP. Deadline: 6 Oct 2025 |

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| **5** | **AOB** |

**None**

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| **6** | **Closure of the meeting** | Meeting report to be found in [TD104](https://www.itu.int/md/meetingdoc.asp?lang=en&parent=T25-TSAG-250526-TD-GEN-0104). |

The Rapporteur closed the meeting at 17:10 on 28 May 2025. The Rapporteur thanked the contributors and meeting participants for their active involvement and fruitful discussions, and the captioners.

Annex A:  
Documentation

Documents between parentheses are not introduced at this meeting

| # | Category | TD/C # | Source | Title |
| --- | --- | --- | --- | --- |
|  | Admin | [TD103](http://www.itu.int/md/meetingdoc.asp?lang=en&parent=T25-TSAG-250526-TD-GEN-0103) | Rapporteur, RG-IES | Draft agenda, RG-IES |
|  | Admin | ([TD111](https://www.itu.int/md/meetingdoc.asp?lang=en&parent=T25-TSAG-250526-TD-GEN-0111)) | Rapporteur, RG-IEM | Progress reports from interim TSAG RG-IEM meetings (August 2024 to May 2025) |
|  | Admin | ([TD109](https://www.itu.int/md/meetingdoc.asp?lang=en&parent=T25-TSAG-250526-TD-GEN-0109)) | Rapporteur, RG-SOP | Progress reports from interim TSAG RG-SOP meetings (August 2024 to May 2025) |
|  | Report | [TD104](https://www.itu.int/md/meetingdoc.asp?lang=en&parent=T25-TSAG-250526-TD-GEN-0104) | Rapporteur, RG-IES | Reserved for: Report, RG-IES |
|  | Contribution | [C3](http://www.itu.int/md/meetingdoc.asp?lang=en&parent=T25-TSAG-C-0003) | Algerie Telecom SPA (Algeria), Ericsson Canada, ZTE (China) | Proposed Additional Output on Industry Engagement in the ITU-T Operational Plan |
|  | Contribution | [C4](http://www.itu.int/md/meetingdoc.asp?lang=en&parent=T25-TSAG-C-0004) | Algerie Telecom SPA (Algeria), Ericsson Canada, ZTE (China) | Alternative Formulation of Thematic Priority 2 in the Strategic Plan for the Union, 2028-2031 |
|  | Contribution | [C10](http://www.itu.int/md/meetingdoc.asp?lang=en&parent=T25-TSAG-C-0010) | Australia, Canada, United Kingdom | Enhancing the Visibility of ITU-T Standards to Strengthen Industry Engagement |
|  | Contribution | ([C14](http://www.itu.int/md/meetingdoc.asp?lang=en&parent=T25-TSAG-C-0014)) | Russian Federation | Streamlining WTSA and PP resolution |
|  | Information | [TD016](http://www.itu.int/md/meetingdoc.asp?lang=en&parent=T25-TSAG-250526-TD-GEN-0016) | TSB | Statistics regarding ITU-T study group work (position of 2025-05-20) |
|  | Information | [TD039](http://www.itu.int/md/meetingdoc.asp?lang=en&parent=T25-TSAG-250526-TD-GEN-0039) | CWG-SFP | LS/i on Creation of the Council Working Group for Strategic and Financial Plans 2028-2031 |
|  | Information | [TD055](http://www.itu.int/md/meetingdoc.asp?lang=en&parent=T25-TSAG-250526-TD-GEN-0055) | TSB | Communique of the TSB Director CxO consultation meeting, 9 December 2024, Dubai, United Arab Emirates |
|  | Information | [TD66](http://www.itu.int/md/meetingdoc.asp?lang=en&parent=T25-TSAG-250526-TD-GEN-0066) | ISCG | LS/i on ISCG Terms of Reference [from ISCG] |
|  | Information | [TD67](http://www.itu.int/md/meetingdoc.asp?lang=en&parent=T25-TSAG-250526-TD-GEN-0067) | Directors, ITU Regional Office | Contribution of the ITU Regional Offices to the ITU-T Operational Plan and Coordination activities with TSB (August 2024 - April 2025) |
|  | Information | [TD071](http://www.itu.int/md/meetingdoc.asp?lang=en&parent=T25-TSAG-250526-TD-GEN-0071) | CWG-FHR | LS/i on Strengthening Sector Membership engagement and revenues |
|  | Information | [TD094](http://www.itu.int/md/meetingdoc.asp?lang=en&parent=T25-TSAG-250526-TD-GEN-0094) | Rapporteur, RG-IEM | Draft ToR for the ITU-T Industry Engagement Workshop Steering Committee |
|  | Information | [TD114](http://www.itu.int/md/meetingdoc.asp?lang=en&parent=T25-TSAG-250526-TD-GEN-0114) | Rapporteur, RG-IEM | Industry Engagement Proposed Actions sorted by target entities - Update |
|  | information | [TD134](https://www.itu.int/md/meetingdoc.asp?lang=en&parent=T25-TSAG-250526-TD-GEN-0134) | ITU/GS/SPM | ITU’s Strategic Plans - Briefing to Sector advisory Groups |
|  | Information | [TD137](https://www.itu.int/md/T25-TSAG-250526-TD-GEN-0137/en) | TSB Director | ITU-T draft operational plan for 2026-2029 and 2024 performance report |
|  | information | [TD118](http://www.itu.int/md/meetingdoc.asp?lang=en&parent=T25-TSAG-250526-TD-GEN-0118) | TSB | Save-the-date: CxO Roundtable announced for 3 November 2025, Munich, Germany |
|  | Discussion | [TD140](https://www.itu.int/md/T25-TSAG-250526-TD-GEN-0140/en) | Rapporteurs, RG-IES | LS/o on the development of ITU-T Standards Success Stories [to all ITU-T SGs] |
|  | Information | [TD143](https://www.itu.int/md/T25-TSAG-250526-TD-GEN-0143/en) | Rapporteurs, RG-IES | Draft LS on the Third Submission of TSAG to the Council Working Group for strategic and financial plans 2028-2031 |

Annex B:

**ToR of Rapporteur Group on Industry Engagement and Strategic and Operational Planning (RG-IES)**

(To be approved by TSAG Plenary[TD7R1](http://www.itu.int/md/meetingdoc.asp?lang=en&parent=T25-TSAG-250526-TD-GEN-0007))

D.3 Rapporteur Group on Industry Engagement and Strategic and Operational Planning (RG-IES)

* Consider the issue of industry engagement discussed at WTSA-24, including Resolution 68 (Rev. New Delhi, 2024).
* Continue organizing Industry Engagement workshop (IEW) by the IEW Steering Committee (IEWSC), as appropriate.
* Perform a review of the CxO/CTO coordination process.
* Establish an appropriate mechanism at the TSAG level to be used by the study groups and focus groups to examine and coordinate work on new and emerging technologies (Resolution 22 *resolves* 5).
* Review industry engagement statistics.
* Identify mechanisms to improve coordination with other SDOs and opensource communities to avoid duplication.
* Review the annual ITU-T operational plans.
* Identify the key strategic priorities in ITU-T that are unique to the Sector or at least complementary to those undertaken by other SDOs.
* Serve as the TSAG focal point to provide appropriate input to the Council on the implementation of the Strategic Plan.
* Provide input to the Council working group on the elaboration of the draft strategic plan in preparation for PP-26 and subsequent years.
* Coordinate the discussion and preparation of TSAG proposals for WTSA-28 regarding streamlining Resolutions, collaboration, coordination, industry engagement and strategic planning (see Table 1 for related Resolutions, Opinions, Actions).
* Monitor the regional preparations for WTSA-28 and produce a list of regional focal points and coordinators for proposals relating to WTSA Resolutions.
* Maintain existing guidelines and develop new guidelines for WTSA preparation (A Supplement 7).

Assignment of WTSA Resolutions, Opinion and Actions to TSAG WPs and RGs

(To be approved by TSAG Plenary[TD7R1](http://www.itu.int/md/meetingdoc.asp?lang=en&parent=T25-TSAG-250526-TD-GEN-0007))

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| Rapporteur Group Industry Engagement and Strategic and Operational Planning (RG-IES) | * Resolutions 7, 11, 18, 34, 43, 44, 55, 68, 74, 85, 90, 107, 108 * WTSA-24 Actions 3, 5, 6 * (ITU-T A-series Supplement 7) |

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