



Report by the Secretary-General

LIAISON STATEMENT ON THE OUTCOMES OF THE 3rd CWG-SFP MEETING

Purpose

This document presents a draft liaison statement from the Council Working Group for Strategic and Financial Plans 2028-2031.

Action required

The Council Working Group on financial and human resources is invited to **endorse** this document.

References

[CWG-FHR website](#)

10 September 2025
English only

LIAISON STATEMENT

Source	CWG-SFP	
Title	Outcomes of the 3rd CWG-SFP Meeting	
Purpose	Action	
For action to:	CWG-FHR, RAG, TSAG, TDAG	
For comment to:	-	
For information to:	-	
Approval:	CWG-SFP 3 rd Meeting (8-10 September 2025)	
Deadline:	1 st December 2025	
Contact:	Mansour Al-Qurashi CWG-SFP Chair (Saudi Arabia)	E-mail: strategy@itu.int
Keywords:	Financial and Strategic Plans, Strategy, Council Working Group, Council.	
Abstract:	This document informs about the status of the deliberations of the Council Working Group for Strategic and Financial Plans (CWG-SFP) for the period 2028-2031.	

The CWG-SFP would like to inform the Council Working Group for financial and human resources (CWG-FHR), the Radiocommunication Advisory Groups (RAG), the Telecommunication Standardization Advisory Group (TSAG) and the Telecommunication Development Advisory Group (TDAG), about the outcomes of its third Meeting held on 8-9 September 2025.

During its meeting, the CWG-SFP agreed on the approach to be taken by the secretariat to link ITU's strategic, financial and operational plans. This information can be found on document [CWG-SFP-3/6](#).

Following the above mentioned process, the CWG-SFP would like to present to the attention of the CWG-FHR, RAG, TSAG and TDAG, document [CWG-SFP-3/7](#) containing the suggested performance indicators for Impact and Outcome level that fit the Results-Based Management (RBM) principles guiding the formulation of the draft Strategic and Financial Plans 2028-2031.

During the meeting, the CWG-SFP also discussed about ITU's Mission and Vision, as components of the strategic plan framework. Background information on this matter can be found [here](#).

The CWG-SFP invites RAG, TSAG and TDAG to review the outcomes indicators presented on document 7, as well as the proposed Mission and Vision for the Union, and to provide their input for consideration at the fourth meeting of CWG-SFP, which will take place in January 2025.

In addition, the CWG-SFP would like to inform that all inputs presented by the secretariat are being prepared and reviewed jointly by an intersectoral team, with Terms of Reference approved by CoCo, chaired by the Deputy Secretary-General and composed of representatives from the three Bureaux and the General Secretariat relevant departments. Information related to the meetings is available on the [CWG-SFP website](#).

Looking forward to receiving your feedback, the CWG-SFP thanks the CWG-FHR, RAG, TSAG and TDAG for its collaboration and contributions.