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| **Agenda item: PL 3** | **Revision 1 to**  **Document C24/59-E** |
| **11 June 2024** |
| **Original: English** |
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| Report by the Secretary-General | |
| PREPARATION OF THE ITU STRATEGIC AND FINANCIAL PLANS FOR 2028-2031 | |
| **Purpose**  The Council is required to initiate the preparation of a draft new strategic plan for the Union, drawing upon input from Member States, Sector Members, and the Sector advisory groups, and produce a coordinated draft new strategic plan at least four months before the next plenipotentiary conference.  **Action required by the Council**  The Council is invited to **adopt** the relevant draft resolution, introduced in the Annex, for the establishment of a Council Working Group for the elaboration of the draft Strategic and Financial Plans for 2028-2031.  **Relevant link(s) with the Strategic Plan**  As required by ITU’s Constitution and Convention, this document initiates the preparation of the Union’s Strategic and Financial Plans for 2028-2031.  **Financial implications**  18 000 CHF for a one-day meeting with interpretation in 2024, to be absorbed within the 2024-2025 budget. Meetings in 2025 are included in the 2024-2025 budget.  \_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_  **References**  *CS* [*Art.11 74A*](https://www.itu.int/en/council/Documents/basic-texts/Constitution-E.pdf)*, CV* [*Art.4 62A*](https://www.itu.int/en/council/Documents/basic-texts/Convention-E.pdf)*,* [*Resolution 71*](https://www.itu.int/en/council/Documents/basic-texts-2023/RES-071-E.pdf) *(Rev. Bucharest, 2022),* [*Decision 5*](https://www.itu.int/en/council/Documents/basic-texts-2023/DEC-005-E.pdf) *(Rev. Bucharest, 2022),* [*Decision 11*](https://www.itu.int/en/council/Documents/basic-texts-2023/DEC-011-E.pdf) *(Rev. Bucharest, 2022), Council* [*Resolution 1404*](https://www.itu.int/dms_pub/itu-s/opb/conf/S-CONF-CL-2021-PDF-E.pdf) *(2021)* | |

**Background**

1. According to the ITU Convention (Art. 4, 62A), the Council shall “in the last but one ordinary session of the Council before the next plenipotentiary conference, initiate the preparation of a draft new strategic plan for the Union, drawing upon input from Member States, Sector Members and from the Sector advisory groups, and produce a coordinated draft new strategic plan at least four months before that plenipotentiary conference”.

2. According to the ITU Constitution (CS Art.11 74A), the General Secretariat shall “prepare, with the assistance of the Coordination Committee, and provide to the Member States and Sector Members, such specific information as may be required for the preparation of a report on the policies and strategic plan for the Union, and coordinate the implementation of the plan; this report shall be communicated to the Member States and Sector Members for review during the last two regularly scheduled sessions of the Council before a plenipotentiary conference”.

3. Under the current timetable, the 2025 session of the Council is the “last but one” ordinary session.

4. The draft new Strategic Plan, covering the period 2028-2031, would need to be posted on the Plenipotentiary Conference 2026 (PP-26) website at least four months before the start of the conference.

**Process for the elaboration of the Strategic and Financial Plans**

5. Council 2023 (see Document [C23/112](https://www.itu.int/md/S23-CL-C-0112/en)) agreed that the Council Working Group on the strategic and financial plans (CWG-SFP) will be created in 2024, initiating the process with two years in advance of the Plenipotentiary Conference to facilitate a proper diagnosis of the current environment and consequently to strengthen the process of developing the new Strategic and Financial Plans. The Council also nominated Mr Mansour AI-Qurashi (Saudi Arabia) as the chairperson.

6. Keeping in view of the process followed for the elaboration of the Strategic and Financial plans for 2024-2027, the Council is invited to initiate the preparations for the establishment of the CWG-SFP to prepare the draft Strategic and Financial Plans that will be submitted to the 2026 Session of the Council for review and approval and then to be forwarded for adoption to PP-26.

7. To facilitate the Council’s decision on appropriate action to be taken to prepare a draft of the ITU 2028-2031 Strategic and Financial Plans, the annex to this document contains a possible draft Resolution concerning the establishment of a Council Working Group.

**Annex:** Draft Resolution

ANNEX

DRAFT NEW RESOLUTION […]

Establishment of the Council Working Group   
for Strategic and Financial Plans for 2028-2031

The ITU Council,

considering

that No. 74A of the Constitution requires the Secretary-General to provide information necessary for the preparation of a Strategic Plan,

considering also

*a)* that in accordance with No. 62A of the Convention, the Council is required to receive and review the specific data for strategic planning that is provided by the Secretary-General as noted in No. 74A of the Constitution and, in the last but one ordinary session of the Council before the next plenipotentiary conference, initiate the preparation of a draft new strategic plan for the Union, drawing upon input from Member States, Sector Members and the Sector advisory groups, and produce a coordinated draft new strategic plan at least four months before that plenipotentiary conference;

*b)* the provisions of [Decision 5 (Rev. Bucharest, 2022)](https://www.itu.int/en/council/Documents/basic-texts-2023/DEC-005-E.pdf) concerning the revenue and expenses for the Union for the period 2024-2027, considering also the need to link strategic, financial and operational planning in ITU;

*c)* the guiding principles for the creation, management and termination of Council working groups established in [Decision 11 (Rev. Bucharest, 2022)](https://www.itu.int/en/council/Documents/basic-texts-2023/DEC-011-E.pdf);

*d)* theCouncil-23 decision (see Document [C23/112](https://www.itu.int/md/S23-CL-C-0112/en)) to create the Council Working Group on the strategic and financial plans (CWG-SFP) in 2024,

resolves

to establish a Council Working Group to develop the draft Strategic and Financial Plans for consideration by the 2026 session of the Council and presentation by the Council to the Plenipotentiary Conference to take place in 2026 (PP-26). The Working Group (CWG-SFP), open to Member States and Sector Members, has the following terms of reference:

a. to identify, with the assistance of the Secretary-General, the Deputy Secretary-General and the Directors of the Bureaux, sources of information to be used in the development of the draft Plans;

b. to consider the report on the implementation of the “One ITU” concept (see document [C24/17](https://www.itu.int/md/S24-CL-C-0017/en)), including the inputs received during the 2024 session of the Council, to develop the draft Strategic Plan and to report back to the 2026 Plenipotentiary Conference (PP-26);

c. to develop draft Strategic and Financial Plans for presentation to the 2026 session of the Council;

d. to recommend to the 2025 session of the Council the preliminary amount of the contributory unit;

e. to continue the mapping exercise of resolutions and decisions with the view to harmonize the outcomes of the Plenipotentiary Conference;

f. to post on the PP-26 website a coordinated draft new Strategic Plan four months before the Plenipotentiary Conference;

g. to continue its discussions, if necessary, on the Financial Plan until the final session of the Council prior to the PP-26;

h. to propose ways to link the draft Strategic and Financial Plans with the operational plans and biennial budgets, in accordance with the results-based management and results-based budgeting principles and the provisions of Resolution 151 (Rev. Bucharest, 2022) on Improvement of result-based management in ITU;

i. to closely coordinate with other Council working groups and Sector advisory groups which may work on items related to the draft Strategic and Financial Plans,

instructs the Secretary-General, with support of the Deputy Secretary-General and Directors of the Bureaux

to provide the necessary support and documentation for the operation of the CWG-SFP,

invites the membership, the Council Working Groups, the Elected Officials, and the Sector advisory groups

to provide all contributions and all necessary assistance to the development of the draft Strategic and Financial Plans, and to make full use of electronic means of working.

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