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|  | **Document CWG-FHR-16/5** |
| **11 September 2023** |
| **English only** |
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| Contribution by the secretariat | |
| STRATEGY FOR INTER-SECTORAL COORDINATION | |
| **Purpose**  This document provides detailed information and clarifications, as a complement to document [C23/27](https://www.itu.int/md/S23-CL-C-0027/en) presented to Council 2023, taking into account councillors’ comments, concerns, and requests related to the Inter-Sectoral Coordination Strategy.  **Action required**  This document is transmitted to the CWG-FHR **for information**, and **to propose** ways to enhance, monitor and evaluate the implementation of inter-sectoral coordination.  \_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_  **References**  [*Resolution 191*](https://www.itu.int/en/council/Documents/basic-texts-2023/RES-191-E.pdf) *(Rev. Bucharest, 2022) of the Plenipotentiary Conference* and document [C23/27](https://www.itu.int/md/S23-CL-C-0027/en) *of Council 2023.* | |

**Strategy for Inter-Sectoral Coordination**

1.1 During the 2023 session of the ITU Council, the Secretary-General presented document [C23/27](https://www.itu.int/md/S23-CL-C-0027/en) containing the Report on the Strategy for the Coordination of efforts among the three Sectors of the Union, as instructed by the Plenipotentiary Conference 2022 (PP-22), through its Resolution 191 (Rev. Bucharest, 2022). The document was noted and forwarded to the CWG-FHR for further discussion.

1.2 The secretariat had therefore prepared this additional document, which provides detailed information and clarifications, to complement document [C23/27](https://www.itu.int/md/S23-CL-C-0027/en), and taking into account comments, concerns, and requests received from the Councillors.

1.3 The strategy was developed following the text approved in Resolution 191 (Rev. Bucharest, 2022), mainly:

- *considering the purposes of the Union listed in Article 1 of the ITU Constitution; as well as the role assigned to each of the three Sectors and to the General Secretariat to contribute to fulfilling the purposes and achieving the objectives of the Union;*

- *recognizing the growing number of areas for common studies carried out by the three Sectors and the related need for coordination and cooperation among the Sectors, providing an integrated approach within the framework of "One ITU";*

- *bearing in mind that the activities of inter-Sector teams facilitate collaboration and coordination of activities within the Union; that these actions should continue to be systematized in a comprehensive strategy whose results are measured and monitored; that the Inter-Sector Coordination Group (ISCG) and the Inter-Sectoral Coordination Task Force (ISC-TF) are effective tools contributing to the development of an integrated strategy; and that inter-Sector collaboration and coordination should be headed by the General Secretariat, in close collaboration with the Directors of the three Bureaux;*

- *instructs the Secretary-General to continue enhancing a coordination and cooperation strategy for effective and efficient efforts in areas of mutual interest to the three Sectors and the General Secretariat, in order to avoid duplication of effort and optimize the use of resources of the Union;*

- *instructs the Secretary-General to identify all forms and examples of overlapping functions and activities among the Sectors as well as the General Secretariat, and to propose solutions to address them;*

- *instructs to update the list containing the areas of mutual interest to the three Sectors and the General Secretariat pursuant to the mandates of each ITU assembly and conference; to submit to the ITU Council and to the Plenipotentiary Conference reports on the coordination activities carried out among the different Sectors and the General Secretariat in each such area, as well as the results obtained; and to continue to ensure close interaction and regular exchange of information between ISCG and ISC-TF.*

1.4 Based on these, the secretariat developed the Inter-Sectoral Coordination Strategy by following the steps below:

- the Secretary-General delegated to the Deputy Secretary-General (Service Order No. 23/06) the implementation of inter-Sectoral coordination strategies and mechanisms to facilitate collaboration and coordination of activities within the Union, through inter-Sector teams;

- the secretariat updated the list containing the areas of mutual interest to the three Sectors and the General Secretariat, once PP-22 concluded, and by considering:

a. the mapping of resolutions from ITU’s main conferences and assemblies (Plenipotentiary Conference, Radiocommunication Assembly, World Radiocommunication Conference, World Telecommunication Standardization Assembly, and World Telecommunication Development Conference) that can be found on the ITU’s website under [Intersectoral Coordination](https://www.itu.int/en/general-secretariat/Pages/intersectoral-coordination.aspx);

b. PP-22 resolutions that call for intersectoral coordination (see Annex 1);

c. the Union's Strategic Plan for 2024-2027 -Resolution 71 (Rev, Bucharest, 2022)-, and

d. the Visioning exercise carried out in Nov/Dec 2022;

- due to the growing number of areas of mutual interest, and in order to be able to systematize them in a comprehensive way where results can be measured and monitored, so as to facilitate follow-up on the implementation of Resolution 191 (Rev. Bucharest, 2022), themes were proposed to be grouped into different categories;

- the proposed strategy was approved by the Coordination Committee (CoCo)[[1]](#footnote-1); the Management Coordination Group (MCG)[[2]](#footnote-2) was requested to oversee the guidelines for the implementation of the new mechanism; and the Directors of the three Bureaux were requested to agree on the themes and appoint Focal Points (the list of Focal Points can be found on ITU’s website [here](https://www.itu.int/en/general-secretariat/Pages/intersectoral-coordination.aspx)).

1.5 The new Inter-Sectoral Coordination Mechanism, as it was presented to Council 2023, will continue to be facilitated by the General Secretariat, in close collaboration with the Directors of the three Bureaux.

1.6 The ISC-TF, comprising of the Focal Points from the General Secretariat as well as Bureaux responsible for specific areas and chaired by the Deputy Secretary-General, will continue to:

- report to the Plenipotentiary Conference and to the Council, by means of the Secretary-General’s reports, on the implementation of Resolution 191 (Rev. Bucharest, 2022); and

- liaise with the Sectors’ advisory groups and with the ISCG, under the coordination of the Deputy Secretary-General, with the objective of identifying the membership’s needs and providing options to improve cooperation and coordination within the secretariat.

1.7 As mentioned before, due to the growing number of areas of mutual interest, to being able to measure and monitor results in a more efficient and effective way, internally, the work will be organized in tracks under the supervision of the different internal governing bodies, as follows:

a) Strategic leadership

The Deputy Secretary-General and the Directors of the Bureaux will “champion” themes that are strategic for the Union to lead and position its work, based on its mandate and its strategic goals (universal connectivity and sustainable digital transformation), and the importance of keeping momentum within the United Nations system towards achieving the Sustainable Development Goals by 2030. These themes will be coordinated and reviewed periodically by CoCo.

b) Programmatic coordination

MCG will oversee programmatic themes to ensure synergies, avoid duplication of efforts, and optimize the use of resources, as well as leverage their impact and enhance coordination and collaboration between the three Sectors and the General Secretariat in the implementation of activities through the regional offices.

c) Performance and transformation

Following the guidance of the Secretary-General and the Directors of the Bureaux, under the lead of the Deputy Secretary-General, coordinated operational actions will be discussed within the D2 Group[[3]](#footnote-3), and implemented to reflect the work of inter-Sector teams to achieve organizational excellence on areas that require ITU-wide collaboration and coordination.

1.8 Themes that may not be included for close coordination under any of these groups, will continue to report through the web-based platform created to present the implementation of PP Resolutions requesting regular reporting to Council (see [here](https://www.itu.int/net4/Search/CL23/Main/Reader)).

1.9 The CWG-FHR is invited to propose ways to enhance, monitor and evaluate the implementation of inter-sectoral coordination.

Annex 1

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| **57 out of 65 PP-22 Decisions/Resolutions call for intersectoral coordination:**  (in blue those having sectors' resolutions) | | | | |
| Dec. 5 - Revenue and expenses of the Union | Res. 77 – Conferences | Res. 139 - Digital Divide | Res. 176 - Exposure to electromagnetic | Res. 200 - Connect 2030 |
| Dec. 11 - Management of CWG | Res. 101 - IP Networks | Res. 140 – WSIS | Res. 177 – Conformance /interoperability | Res. 203 – Broadband |
| Res. 2 – WTPF | Res. 102 - Internet | Res. 146 – ITRs | Res. 179 – COP | Res. 204 - Financial inclusion |
| Res. 21 – Alternative calling | Res. 123 – BSG | Res. 151 – RBM | Res. 180 - IPV6 | Res. 205 – Innovation |
| Res. 25 - Regional Presence | Res. 125 - Support to Palestine | Res. 154 – Languages | Res. 182 - Climate Change | Res. 208 - Term of office |
| Res. 30 - LDCs, SISDS,LLDC | Res. 130 – Cybersecurity | Res. 157 - Project execution | Res. 186 - Outer Space | Res. 209 – SMEs |
| Res. 48 – HRMD | Res. 131 - Measuring ICT | Res. 162 – IMAC | Res. 188 – Counterfeit | Res. 212 - Future HQ |
| Res. 64 - Non-discriminatory access | Res. 133 – multilingual domains | Res. 167 - Virtual meetings | Res. 189 – Deter mobile theft | Res. 214 – AI |
| Res. 66 - Documents and publications | Res. 135 -Technical assistance | Res. 169 – Academia | Res.191 - Inter-sectoral coordination | Res. 215 – Pandemics |
| Res. 70 – Gender | Res. 136 – Humanitarian | Res. 170 - Sector Members | Res. 196 – Users protection | Res. 217 - Business Continuity |
| Res. 71 - Strategic Plan | Res. 137 - Future Networks | Res. 175 - Accessibility | Res. 197 – IoT | Res. 218 - Space 2030 |
|  |  |  | Res. 198 – Youth | Res. 219 - Space Sustainability |

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1. The Coordination Committee ([CoCo](https://www.itu.int/en/council/Pages/coco.aspx)) shall assist and advise the Secretary-General on all matters mentioned under the relevant provisions of Article 26 of the ITU Constitution and the relevant Articles of the ITU Convention (Art. 6). It is composed of the five elected officials. See Basic Texts of the Union [here](https://www.itu.int/pub/S-CONF-PLEN-2022). [↑](#footnote-ref-1)
2. The Management Coordination Group ([MCG](https://www.itu.int/en/council/Pages/mcg.aspx)) prepares advice and recommendations for consideration by the Coordination Committee. It is composed of the five elected officials, the D2 posts (currently the deputies to the Directors of the Bureaux), and chiefs of the Strategic Planning and Membership Department (SPM), Human Resources Management Department (HRMD), the Financial Resources Management Department (FRMD) and Legal Affairs Unit (JUR). [↑](#footnote-ref-2)
3. The D2 group is composed of the deputies to the Directors of the Bureaux (D2 posts) and chaired by the Deputy Secretary-General. [↑](#footnote-ref-3)