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| **Council Working Group for Strategic and Financial Plans 2024-2027 Fourth meeting – 20 March 2022** | A picture containing text, clipart  Description automatically generated |
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|  | **Document CWG-SFP-4/5-E**  **4 March 2022** |
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| **Contribution from the Chairman of the CWG on Strategic and Financial Plans 2024-2027** | |
| Draft main text of resolution 71 (rev. dubai, 2018) | |
| (Note: This document presents the outcomes of the 2nd and 3rd meetings of the CWG-SFP. Text in track changes reflects a Russian Federation proposal received for the 2nd meeting; and text in boxes reflects an Arab multi-country proposal received for the 3rd meeting. Text highlighted in green reflects editorial adjustments by the ITU Secretariat.) | |

**MOD**

RESOLUTION 71 (Rev. bucharest, 2022)

**Strategic plan for the Union for 2024-2027**

The Plenipotentiary Conference of the International Telecommunication Union (Bucharest, 2022),

*considering*

1. the provisions of the ITU Constitution and ITU Convention relating to strategic policies and plans;

**[ALG-EGY-KWT-ARS-UAE proposal]** a) the articles and provisions of the ITU Constitution and ITU Convention relating to strategic policies and plans;

1. Article 19 of the Convention, on the participation of Sector Members in the Union's activities;

**[ALG-EGY-KWT-ARS-UAE proposal]**

*c)* Resolution 25[[1]](#footnote-2)1 of the Plenipotentiary Conference, which resolves, among other things, to strengthen the functions of the regional offices so that they can play a part in implementation of the ITU strategic plan, programmes and projects, and regional initiatives;

**[ALG-EGY-KWT-ARS-UAE proposal]** Resolution 25 (Rev. Dubai, 2018) of the Plenipotentiary Conference, which provides, inter alia, for the strengthening of the functions of the regional offices so that they shall actively engage in the implementation of the strategic plan for the Union for the four-year period, in particular with respect to the four strategic goals, all sectoral and inter-Sectoral objectives and following up on the accomplishment of the strategic targets;;

*d)* Resolution 48 of the Plenipotentiary Conference, which resolves, among other things, that human resources management and development in ITU should continue to be compatible with the mission, values, goals and activities of the Union and the United Nations common system;

**[ALG-EGY-KWT-ARS-UAE proposal]** Resolution 48 (Rev. Dubai, 2018) of the Plenipotentiary Conference, which, inter alia, instructs the Secretary-General to prepare and implement, with the assistance of the Coordination Committee, and in collaboration with the regional offices, a four-year HRSP aligned with the ITU strategic and financial plans;;

*d)* Resolution 70 of the Plenipotentiary Conference, which resolves to incorporate the gender perspective in the implementation of the strategic and financial plans as well as in the operational plans of the Sectors and the General Secretariat;

**[ALG-EGY-KWT-ARS-UAE proposal]** Resolution 70 (Rev. Dubai, 2018) of this conference, which resolves to incorporate the gender perspective in the implementation of the strategic and financial plans for 2024-2027 as well as in the operational plans of the Sectors and the General Secretariat;

*e)* Resolution 151 of the Plenipotentiary Conference, which resolves to continue to develop a comprehensive ITU results framework to support implementation of the strategic, financial and operational plans and budget and increase the capability of the Union's membership to assess progress in the achievement of ITU goals;

**[ALG-EGY-KWT-ARS-UAE proposal]** e) Resolution 151 (Rev. Dubai, 2018) of the Plenipotentiary Conference, which provides, inter alia, for the preparation of coordinated and consolidated operational plans reflecting the linkages with the strategic and financial plans of the Union as set out in Resolution 71 (Rev. Dubai, 2018);

*h)* Resolution 191 of the Plenipotentiary Conference, which instructs the Secretary-Generalto continue enhancing a coordination and cooperation strategy for effective and efficient efforts in areas of mutual interest to the three ITU Sectors and the General Secretariat, in order to avoid duplication of effort and optimize the use of resources of the Union;

*i)* Resolution 200 of the Plenipotentiary Conference, which emphasizesthe role of ITU as a United Nations specialized agency to support Member States and to contribute towards the worldwide efforts to achieve the Sustainable Development Goals,

**[ALG-EGY-KWT-ARS-UAE proposal]** i)Resolution 200 (Rev. Dubai, 2018) of the Plenipotentiary Conference, which resolves, inter alia, to endorse the high-level strategic goals and targets set out in the strategic plan of the Union and global broadband targets, inspiring and inviting all stakeholders and entities to work together to implement the Connect 2030 Agenda, contributing to the implementation of the 2030 Agenda for Sustainable Development,

*considering further*

United Nations General Assembly (UNGA) Resolutions 75/233 of 21 December 2020, on the quadrennial comprehensive policy review of operational activities for development of the United Nations system, 72/279 of 31 May 2018, on the repositioning of the United Nations development system in the context of the quadrennial comprehensive policy review of operational activities for development of the United Nations system, and 74/297 of 11 August 2020, on progress in the implementation of Resolution 71/243,

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| **[ALG-EGY-KWT-ARS-UAE proposal]**   1. United Nations General Assembly (UNGA) Resolutions 75/233 of 21 December 2020, on the quadrennial comprehensive policy review of operational activities for development of the United Nations system, 72/279 of 31 May 2018, on the repositioning of the United Nations development system in the context of the quadrennial comprehensive policy review of operational activities for development of the United Nations system, and 74/297 of 11 August 2020 on progress in the implementation of Resolution 71/243; 2. that, in the declaration adopted by the General Assembly on the commemoration of the seventy-fifth anniversary of the United Nations on 21 September 2020 (UNGA Resolution 75/1), Member States acknowledged the importance of technology as a major global issue and undertook to improve digital cooperation in order to maximize the benefits of digital technologies while reducing their risks; 3. that the Common Agenda of the Secretary-General of the United Nations, which was developed in response to the UN75 Declaration, identifies the digital space as a priority and expresses the need to “protect the online space and strengthen its governance”, |

*noting*

*a)* the challenges faced by the Union in achieving its purposes in the constantly changing telecommunication/information and communication technology (ICT) environment as well as the context for the development and implementation of the strategic plan, as outlined in Annex 2 to this resolution;

*b)* the glossary of terms presented in Annex 3 to this resolution,

*recognizing*

*a)* the experience gained in implementing the previous strategic plans for the Union;

*b)* the persistent digital divide and ITU’s role in expanding connectivity worldwide and in the use of telecommunications/ICTs for social, economic and environmentally sustainable development, particularly in the context of the spread of COVID-19;

*c)* the recommendations relevant to strategic planning and risk management in the United Nations Joint Inspection Unit (JIU) report on review of management and administration in ITU;

*d)* that the effective linkage between the strategic plan and the financial plan, which is detailed in Annex 1 to Decision 5 (Rev. Dubai, 2018) of this conference, can be achieved with the reallocation of the resources of the financial plan to the various Sectors through the thematic priorities and the strategic goals, as presented in the appendix А to Annex 1 to this resolution,

**[ALG-EGY-KWT-ARS-UAE proposal]** *d)* that the effective linkage between the strategic plan and the financial plan, which is detailed in Annex 1 to Decision 5 (Rev. Dubai, 2018) of this conference, can be achieved through reallocation of the resources of the financial plan to the various Sectors, through the thematic priorities and goals and targets of the strategic plan, as presented in the appendix to Annex 1 to this resolution,

*e)* outputs of the Council Working Group on Financial and Human Resources (CWG-FHR) on the accountability framework to further strengthen the Union’s accountability mechanisms and internal controls,

*resolves*

to adopt the strategic plan contained in Annex 1 to this resolution,

*instructs the Secretary-General and the Directors of the Bureaux*

1. to continue improving the ITU results framework for monitoring the implementation of the strategic plan of the Union, following the principles of results-based management and results-based budgeting;

**[ALG-EGY-KWT-ARS-UAE proposal]** 1 to optimize the ITU results framework for the implementation of the strategic plan of the Union, following the principles of results-based management and results-based budgeting;

1. to coordinate the implementation of the strategic plan, ensuring coherence between the strategic plan, the financial plan, the operational plans and the biennial budgets, as well as the work of the Sectors;

**[ALG-EGY-KWT-ARS-UAE proposal]** 2 to coordinate the implementation of the strategic plan, ensuring coherence between the strategic plan, the financial plan, the operational plans, the biennial budgets and the activities of the Sectors,

**[ALG-EGY-KWT-ARS-UAE proposal]** 3 to report annually to the ITU Council on the implementation of the strategic plan and on the performance of the Union towards the achievement of its goals and objectives;

4 to strengthen the role of the Union in implementing the follow-up and review of outcomes of the relevant agendas of the Secretary-General of the United Nations, in particular the Common Agenda and the Digital Agenda of the Secretary-General of the United Nations;

3 to assist the ITU Council in making adjustments to these plans in line with its mandate and in the light of changes in the telecommunication/ICT environment and/or as a result of the performance evaluation and the risk-management framework, in particular by:

i) making all necessary modifications taking account of proposals by the Sector advisory groups, decisions by conferences and by assemblies of the Sectors and changes in the strategic focus of the Union's activities, within the financial limits established by the Plenipotentiary Conference;

ii) ensuring the linkage between the strategic plan, including the human resources strategic plan, and the financial and operational plans in ITU;

**[ALG-EGY-KWT-ARS-UAE proposal]** 5 to recommend to the Council adjustments to the plan in the light of changes in the telecommunication/ICT environment and/or as a result of the performance evaluation and the risk-management framework, in particular by:

i) making all modifications necessary to ensure that the strategic plan facilitates the accomplishment of ITU's goals and objectives, taking account of proposals by the Sector advisory groups, decisions by conferences and by assemblies of the Sectors and changes in the strategic focus of the Union's activities, within the financial limits established by the Plenipotentiary Conference;

ii) ensuring the linkage between the strategic, financial and operational plans in ITU, and developing the corresponding human resources strategic plan;

4 to report annually to the Council on the implementation of the strategic plan and on the performance of the Union towards the achievement of its goals;

**[ALG-EGY-KWT-ARS-UAE proposal]** ~~4 to report annually to the Council on the implementation of the strategic plan and on the performance of the Union towards the achievement of its goals;~~

5 to distribute these reports to all Member States, after consideration by the Council, urging them to circulate the reports to Sector Members, as well as to those entities and organizations referred to in No. 235 of the Convention which have participated in the implementation of the plans;

**[ALG-EGY-KWT-ARS-UAE proposal]** 5 to distribute these reports to all Member States, after consideration by the Council, urging them to circulate the reports to Sector Members, as well as to those entities and organizations referred to in No. 235 of the Convention which have participated in the implementation;

6 to continue to engage with the United Nations, other telecommunication/ICT organizations and Member States,

**[ALG-EGY-KWT-ARS-UAE proposal]** 6 to continue to engage with the United Nations entities related to telecommunications/information and communication technologies and Member,

*instructs the ITU Council*

1 to oversee the development and implementation of the strategic plan, and when necessary adjust the strategic plan, on the basis of the Secretary-General's reports, taking into account No. 61A (10 *bis*) of Article 4 of the Convention[[2]](#footnote-3)2;

**[ALG-EGY-KWT-ARS-UAE proposal]** 1 to oversee outcomes of the development and implementation of the strategic plan, and when necessary adjust it, on the basis of the Secretary-General's reports, taking into account No. 61A (10 bis) of Article 4 of the Convention;

2 to present an assessment of the results of the strategic plan to the next plenipotentiary conference, along with a proposed draft strategic plan for the next quadrennial period;

**[ALG-EGY-KWT-ARS-UAE proposal]** 2 to present an assessment of the results of the strategic plan to the next plenipotentiary conference, along with a proposed draft strategic plan for the next period for adoption;

3 to take appropriate action to support the implementation of UNGA Resolutions, relevant to the quadrennial comprehensive policy review of operational activities for development of the United Nations system;

**[ALG-EGY-KWT-ARS-UAE proposal]** 3 to take appropriate action to support the implementation of the relevant UNGA resolutions;

4 to ensure that the rolling operational plans from the General Secretariat and the three Sectors approved annually by the Council are fully aligned and compliant with this resolution and its annexes and with the financial plan for the Union approved in Decision 5 (Rev. Bucharest, 2022),

**[ALG-EGY-KWT-ARS-UAE proposal]** 4 to ensure that the rolling operational plans from the General Secretariat and the three Sectors approved annually by the Council are fully aligned and compliant with this resolution and its annexes and with the financial plan for the Union approved in Decision 5 (Rev. Dubai, 2018) of this conference,

*invites the Member States*

to contribute national and regional insights on policy, regulatory and operational matters in the domain of telecommunications/ICTs to the strategic planning process undertaken by the Union in the period before the next plenipotentiary conference, in order to:

− strengthen the effectiveness of the Union in fulfilling its purposes as set out in the instruments of the Union, by cooperating in the implementation of the strategic plan, keeping in mind the values and principles of “One ITU”;

− assist the Union in meeting the changing expectations of all its constituents as national structures for the provision of telecommunication/ICT services continue to evolve,

***[ALG-EGY-KWT-ARS-UAE proposal]*** *invites the Member States*

to contribute national and regional insights on policy, regulatory and operational matters to the strategic planning process undertaken by the Union in the period before the next plenipotentiary conference, in order to:

− strengthen the effectiveness of the Union in fulfilling its purposes as set out in the instruments of the Union, by cooperating in the implementation of the strategic plan;

− assist the Union in meeting the changing expectations of all its constituents as national structures for the provision of telecommunication/ICT services continue to evolve,

*invites Sector Members*

to communicate their views on the strategic plan of the Union through their relevant Sectors in accordance with the procedures in force at ITU.

**[ALG-EGY-KWT-ARS-UAE proposal]** to communicate their views on the strategic plan of the Union through their relevant Sectors.

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1. 1 Hereinafter a reference to a resolution/decision without specifying date and place of its adoption is considered as a reference to the most recent version of that resolution/decision, unless otherwise specified. [↑](#footnote-ref-2)
2. 2 "While at all times respecting the financial limits as adopted by the Plenipotentiary Conference, the Council may, as necessary, review and update the strategic plan which forms the basis of the corresponding operational plans and inform the Member States and Sector Members accordingly." [↑](#footnote-ref-3)