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| **Council 2021 Virtual consultation of councillors, 8-18 June 2021** |  |
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| **Agenda item: PL 3.1** | **Document C21/64-E** |
| **22 February 2021** |
| **Original: English** |
| Report by the Secretary-General | |
| PREPARATION OF THE ITU STRATEGIC AND FINANCIAL PLANS FOR 2024-2027 | |

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| Summary  The Council is required to establish a process for the elaboration of the draft Strategic and Financial Plans for the period 2024-2027.  Action required  The Council **may wish to consider the establishment of** a Council Working Group for the elaboration of the draft Strategic and Financial Plans for 2024-2027, as per the process established for the 2020-2023 planning cycle. The Council is also invited to **adopt** the relevant draft resolution introduced in the Annex.  \_\_\_\_\_\_\_\_\_\_\_\_  References  [*Resolution 71*](https://www.itu.int/en/council/planning/Documents/ITU_Strategic_plan_2020-2023.pdf) *(Rev. Dubai, 2018),* *[Decision 11 (Rev. Dubai, 2018)](https://www.itu.int/en/council/Documents/basic-texts/DEC-011-E.pdf), CV* [*62A*](https://www.itu.int/pub/S-CONF-PLEN-2015)*, CS* [*74A*](https://www.itu.int/pub/S-CONF-PLEN-2015), *Council* [*Resolution 1384*](https://www.itu.int/md/S17-CL-C-0117/en) *(2017),*  *Council Documents:* [*C17/75*](https://www.itu.int/md/meetingdoc.asp?lang=en&parent=S17-CL-C-0075)*,* [*C18/64*](https://www.itu.int/md/meetingdoc.asp?lang=en&parent=S18-CL-C-0064) |

**Background**

1. According to the ITU Convention (No. 62A), the Council shall “*in the last but one ordinary session of the Council before the next plenipotentiary conference,* *initiate the preparation of a draft new strategic plan for the Union, drawing upon input from Member States, Sector Members and from the Sector advisory groups, and produce a coordinated draft new strategic plan at least four months before that plenipotentiary conference*”.
2. Under the current timetable, the 2021 session of the Council is the “last but one” ordinary session.
3. The draft new Strategic Plan, covering the period 2024-2027, would need to be posted on the PP-22 website at least four months before the start of the conference.

**Process followed for the elaboration of the current Strategic and Financial Plans**

1. In preparation for the 2020-2023 Strategic and Financial Plans, the 2017 session of the Council established by [Resolution 1384](https://www.itu.int/md/S17-CL-C-0117/en) the Council Working Group on Strategic and Financial Plans (CWG-SFP) for 2020-2023. The CWG held four meetings from May 2017 to April 2018 under the chairmanship of Mr Mario Canazza (Federative Republic of Brazil), the first one at the ITU headquarters on 23 May 2017 in conjunction with the 2017 Session of Council. It reported on its work to the 2017 (Doc. [C17/123](https://www.itu.int/md/meetingdoc.asp?lang=en&parent=S17-CL-C-0123)) and 2018 (Doc. [C18/64](https://www.itu.int/md/meetingdoc.asp?lang=en&parent=S18-CL-C-0064)) sessions of the Council.
2. During its meetings in 2017 and 2018, the CWG-SFP elaborated the draft Strategic and Financial Plans based on preliminary input by the Secretariat, Member States, and the Sector advisory groups, by also considering the results of public consultations conducted on the proposed strategic framework. The draft Strategic Plan was endorsed by the 2018 session of the Council, and it was then forwarded to PP-18 four months before the beginning of the conference.
3. The 2018 Plenipotentiary Conference adopted the Strategic Plan as a revision to Resolution 71 and the Financial Plan in Decision 5.

**Possible draft Resolution on the establishment of a Council Working Group on Strategic and Financial Plans for 2024-2027 (CWG-SFP)**

1. Keeping in view of the process followed for the elaboration of the Strategic and Financial plans for 2020-2023, the Council may wish to consider the establishment of a Council Working Group to prepare the draft Strategic and Financial Plans that will be submitted to the 2022 Session of Council for review and approval and then to be forwarded for adoption to 2022 Plenipotentiary Conference.
2. To facilitate the Council’s decision on appropriate action to be taken to prepare a draft of the ITU 2024-2027 Strategic and Financial Plans, the annex to this document contains a possible draft Resolution concerning the establishment of a Council Working Group.

***Annex:*** Draft Resolution

ANNEX

Draft ReSOLUTION

Establishment of the Council Working Group  
for Strategic and Financial Plans for 2024-2027

The ITU Council,

considering

that No. 74A of the Constitution requires the Secretary-General to provide information necessary for the preparation of a Strategic Plan,

considering also

*a)* that in accordance with No. 62A of the Convention, the Council is required to receive and review the specific data for strategic planning that is provided by the Secretary-General as noted in No. 74A of the Constitution and, in the last but one ordinary session of the Council before the next plenipotentiary conference, initiate the preparation of a draft new strategic plan for the Union, drawing upon input from Member States, Sector Members and the Sector advisory groups, and produce a coordinated draft new strategic plan at least four months before that plenipotentiary conference;

*b)* the provisions of Decision 5 (Rev. Dubai, 2018) concerning the revenue and expenses for the Union for the period 2020-2023;

*c)* the guiding principles for the creation, management and termination of Council working groups established in [Decision 11 (Rev. Dubai, 2018)](https://www.itu.int/en/council/Documents/basic-texts/DEC-011-E.pdf)*;*

resolves

to establish a Council Working Group to develop the draft Strategic and Financial Plans for consideration by the 2022 Session of the Council and presentation by Council to PP-22. The Working Group (CWG-SFP), open to Member States and, when addressing the draft Strategic Plan, also open to Sector Members, has the following terms of reference:

a) to identify, with the assistance of the Secretary-General and the Directors of the Bureaux, sources of information to be used in the development of the draft Plans;

b) to develop draft Strategic and Financial Plans for presentation to the 2022 session of the Council;

c) to post on the PP-22 website a coordinated draft new Strategic Plan four months before the Plenipotentiary Conference;

d) to continue its discussions, if necessary, on the Financial Plan until the extraordinary session of the Council prior to the PP-22;

e) to closely coordinate with other Council Working Groups and Sector advisory groups which may work on items related to the draft Strategic and Financial Plans;

instructs the Secretary-General, with support of the Directors of the Bureaux

to provide the necessary support and documentation for the operation of the CWG-SFP,

invites the membership, the Council Working Groups, the Elected Officials, and the Sector advisory groups

to provide all contributions and all necessary assistance to the development of the draft Strategic and Financial Plans, and to make full use of electronic means of working.

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