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| **Council Working Group forStrategic and Financial Plans 2020-2023****Fourth meeting – Geneva, 16 April 2018** | ITU-logo-UNblue |
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| **9 March 2018** |
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RESOLUTION 151 (Rev. DUBAI, 2018) *[CLean version]*

Improvement of results-based management in ITU

[text from Res 72]

The Plenipotentiary Conference of the International Telecommunication Union (Dubai, 2018),

Considering

*a)* Resolution 72 (Rev. Busan, 2014), which highlighted the need for linking strategic, financial and operational planning through relationships between the corresponding documents and the information they contain;

*b)* Resolution 151 (Rev. Busan, 2014), which further instructed the Secretary-General to continue to improve methodologies associated with the full implementation of results-based management (RBM), including the presentation of biennial budgets, based on the concept of results-based budgeting (RBB);

*c*) Resolution 71 (Rev. Dubai, 2018) which sets out strategic goals and objectives of the Union and Sectors, the achievement of which shall be encouraged by RBM;

*d)* Decision 5 (Rev. Dubai, 2018) which indicates the resource limitations for the 2020-2023 period and specifies goals and objectives on the improvement efficiency of the ITU activities;

*e)* Resolution 48 (Rev. XXXX, 20XX) which resolves that the human resources management and development in ITU should continue to be compatible with goals and activities of the Union and United Nations common system;

noting

that the Union should continuously adapt its management methodologies and approaches to implementation, reflecting the rapidly changing conditions in society,

recognizing

*a)* that processes of RBM and RBB in ITU will entail further development of a culture of organization and staff involvement at all levels in these processes;

*b)* that a comprehensive strategy aimed at changing the way UN agencies operate, with improving performance (achieving specific results) as the central orientation is required by RBM;

*c)* that effective and specific oversight mechanisms are required in order to enable the ITU Council to adequately audit progress in linking the strategic, operational and financial functions and to assess the implementation of the strategic plan

*d)* the need to implement Joint Inspection Unit (JIU) recommendations contained in "JIU/REP/2016/1: Review of management and administration in the International Telecommunication Union (ITU)" taking into account the value of RBM in the United Nations Organization system;

emphasizing

that the purpose of RBM and RBB is to ensure that high-priority activities are adequately resourced in order to achieve planned results and that that resources are used efficiently,

resolves to instruct the Secretary-General and the Coordination Committee

1 to continue to improve processes and methodologies associated with RBM and RBB, at the levels of planning and implementation;

2 to continue to develop a comprehensive ITU results framework to support implementation of the strategic plan and its linkage with financial, operational plans and budget and increase the capability of the Union members to assess the progress in achievement the ITU goals;

3 to develop further the risk-management system at the ITU level, in the context of RBM, to ensure that contributions from ITU Member and other financial resources are used to best advantage

4 that operational plans and biennial budgets should set out the plan for the activities of the Union, contributing to the achievement of the objectives and goals, and the associated resources;

5 to make steady progress in increasing staff capacity and contribution to the ITU results framework;

6 to make appropriate proposals, related to RBM and RBB, for consideration by the Council to introduce changes into the Financial Regulations of the Union, taking into account the views of Member States and the recommendations of the Sector advisory groups, as well as of internal and external auditors and IMAC; [from recognizing b]:

7 to monitor the implementation of the interlinked Union plans utilizing a comprehensive performance monitoring framework;

8 to continually improve efficiency of all activities by eliminating duplication taking into account complementarity between the activities of ITU and those of other relevant international and regional telecommunication organizations, as well as the respective mandate of each ITU Sector;

9 to ensure coherence and avoid duplications among the operational plans and biennial budgets, for review by the Council, while identifying particular measures and elements to be included;

10 to ensure transparency of the annual reporting, by providing detailed information on the allocation of resources;

11 to monitor on a yearly basis implementation of PP Resolutions following PP-18 and to report to the ITU Council, in the framework of the annual report on the Implementation of the Strategic Plan and Activities of the Union (ITU Annual Progress Report);

instructs the ITU Council

1 to continue to take appropriate actions to ensure further development and appropriate application of RBM and RBB at ITU;

2 to monitor the implementation of this resolution at each subsequent session of the Council and to report to the next Plenipotentiary conference.

urges Member States

to liaise with the secretariat at an early stage in developing proposals with financial implications so that the work plan and associated resource requirements can be identified and, to the greatest extent practicable, included in such proposals.