

## Curricula Vitae

<b>Name</b>	<b>RAVINDRANATH N. PADUKONE</b>
<b>Date of birth</b>	23 <sup>rd</sup> December, 1951
<b>Present designation</b>	Deputy Director General (Strategic Planning)
<b>Education</b>	<ol style="list-style-type: none"> <li>1. ISC, St. Mary's High School, Mt. Abu (I Div. with distinction, 11 points)</li> <li>2. B.Tech, IIT Kanpur (1969 to 1974) I Div. with distinction, CPI of 9.1</li> </ol>
<b>Present Assignment (2003 till date)</b>	<p><b>Deputy Director General (Strategic Planning): Initiate Strategic Plans in New Technology businesses</b></p> <ul style="list-style-type: none"> <li>• Steering a multi-disciplinary committee to finalize the Roadmap for migration from PSTN to IP network</li> <li>• Laid the framework for a revenue sharing partnership based model for Broadband implementation</li> <li>• Coordinating design, specification and RFP for procurement of Broadband DLC</li> <li>• Finalized RFPs and Initiated tendering process for             <ul style="list-style-type: none"> <li>○ Core STP network for BSNL</li> <li>○ Audio and Video Conferencing service</li> <li>○ WiFi and WiMax Service</li> </ul> </li> <li>• Working on revenue sharing model for Security service, Telemedicine services, PBX services,</li> </ul>
<b>Experience (2002 to 2003)</b>	<p><b>Deputy Director General (Internet): Planning of IP-MPLS based Infrastructure, Internet and other Value Added Services, IN Services, Programme Implementation and Operational Maintenance</b></p> <ul style="list-style-type: none"> <li>• Conceptualize and concretize IP-MPLS based infrastructure plan for immediate, medium and long term relating to IP-based service verticals</li> </ul>

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	<ul style="list-style-type: none"><li>• Design, specification and RFP for National Internet Backbone Phase-II consisting of three components<ul style="list-style-type: none"><li>○ IP Network Infrastructure</li><li>○ Dialup and Broadband Access</li><li>○ Key infrastructure services (including Call Center)</li></ul></li><li>• Key Managed IP-based Value Added Services<ul style="list-style-type: none"><li>○ MPLS VPN Services</li><li>○ VoIP Calling Card Services</li><li>○ UMS Services</li></ul></li><li>• Successfully implemented<ul style="list-style-type: none"><li>○ 10-city MPLS VPN services</li><li>○ Capacity Upgradation of NIB-Work, RAS and Messaging infrastructure from 5 lakh to 6.5 lakh</li><li>○ CLI based Internet Access Services in Calcutta, Bangalore and Goa (to start in other 10 cities)</li><li>○ IN Infrastructure upgrade at Delhi, Bhopal and Ahmedabad</li></ul></li></ul>
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<p><b>Experience (1997 to 2001)</b></p>	<p><b>Head of Basic Telecom Services covering geographical areas of Aurangabad and Jalna Districts</b></p> <p>Fully responsible for Telecom System of 1,00,000 subscriber base with a monthly revenue target of Rs. 60,00,000/-.</p> <ul style="list-style-type: none"> <li>• Increased telephone capacity 2 1/2 times to 100,000 DELs in 4 years</li> <li>• Brought down telephone fault rate from "25 faults per 100 phones per month" to single digit fault rate</li> <li>• Commissioned New Technologies – ISDN, Intelligent Network Services (Card telephone), Customer Service for Internet Web server</li> <li>• 1000 km. of Optical Fibre network (OFC) and commissioning STD to over 60 towns</li> <li>• Implementation of TDMA-PMP wireless system for rural service, HDSL systems for better copper utilization, integrated plan for 1000 lines of cordless WLL system for Urban areas</li> <li>• Pioneer in offering WAN network with on-line computerized Billing and Commercial operations in 7 Customer Service Centers</li> <li>• First to implement Interactive Voice Response Services (IVRS) for Bill-on-Fax, etc.</li> <li>• Brought about attitudinal change in employees reflected in quality of Customer Service.</li> </ul>
<p><b>Experience (1994 to 1997)</b></p>	<p><b>Director at Telecom Engineering Centre (TEC), Delhi</b></p> <p>Steered the Core Group responsible for OFC and Transmission Line systems. The job entailed</p> <ul style="list-style-type: none"> <li>• Induction of new technology through Field trials, drawing up of specifications for new products such as SDH, PLC and Pair Gain systems and their test instruments such as DDM and SDH Analyzer, for purposes of procurement, standardization of procedures for technology validations and Type Approvals, extending support to DoT Planning Wing and Field units on all technical matters including evaluation of tender offers</li> <li>• Extensive discussions with various SDH technology experts and equipment manufacturers (ECI, Fujitsu, DS, Marconi, Lucent, Northern Telecom, Ericssons and Alcatel amongst the prominent ones) and familiarity with their respective products</li> <li>• Technical Planning of Long Distance National Backbone Transmission network for DoT, interconnecting major TAs, employing an optimal combination of topologies, using SDH ring structures with available protection schemes</li> <li>• Extensive discussions with various Timing technology experts and manufacturers (HP, Oscilloquartz and Telecom Solutions being prominent ones) for preparing specifications for Timing products and planning of Synchronization Network for DoT</li> <li>• Planning Local and Access Transmission networks for MTNL, Delhi and Bombay using SDH rings, HDSL, DXC and Flexible Multiplexers as components (MIDN network for leased line is an example)</li> </ul>

<p><b>Experience</b> (1988 to 1994)</p>	<p><b>Director Long Distance Maintenance at Hyderabad</b></p> <ul style="list-style-type: none"> <li>Worked as head of Maintenance sub-region under Western and subsequently under Southern Telecom Regions. Job involved Operations Planning, Network Control and Maintenance, involving about 30 major transmission circuits in the state of Andhra Pradesh – with both analog and digital circuits – over Microwave, UHF, Satellite, Optical Fibre and Coaxial systems, all of which form part of the National Long Distance Telecom Network. The largest station at Hyderabad under my direct control, had over 6000 circuit ends</li> <li>Traffic management, Computerised on-line Fault Control, Transmission System Surveillance, technical coordination with Trunk Automatic Exchange were some of the associated key functions</li> </ul>
<p><b>Experience</b> 1981 to 1988)</p>	<p><b>Divisional Engineer at Hyderabad and Mumbai</b></p> <ul style="list-style-type: none"> <li>Worked with Satellite Projects for a year at Satellite Earth Station Hyderabad in the Project Planning and Implementation of FDMA-FM Primary Satellite Earth Stations with G/T of 31.7 dB/K at Hyderabad and Bhubaneswar for setting up communications between these stations and the Main Earth Stations at Delhi, Mumbai/Calcutta through INSAT 1A/1B satellites</li> <li>Worked for 6 years at Satellite Earth Station Mumbai in the Maintenance Organization of Western Telecom Region. Maintained full technical control of Mumbai and Panjim Earth Stations with G/T of 31.7 dB/K and 19.7 dB/K respectively, for operations and capacity planning and working with INSAT 1A, 1B and INSAT 1C family of satellites. Had hands-on experience with a variety of satellite subsystems providing FDM/FM, Analog/ Digital SCPC and TDMA/FDMA (SBRTN) equipment. Developed innovative method to monitor on-line the status of Satellite Super-Groups by designing 8085A microprocessor-based Transmission Surveillance system (1985-87)</li> <li>Was in-charge of Microwave and UHF routes connected to Thane.</li> <li>Developed 8085A microprocessor-based microwave fade monitoring system which were deployed in various Microwave routes (1986-89)</li> </ul>
<p><b>Experience</b> (1977 to 1981)</p>	<p><b>Asst. Divisional Engineer at Satellite Project Delhi</b></p> <ul style="list-style-type: none"> <li>Project Planning and Implementation of SCPC Satellite Earth Stations through INTELSAT satellite to provide communication between main earth stations at Chennai &amp; Delhi and far-flung remote earth stations at Port Blair, Car Nicobar, Leh and Aijwal</li> </ul>
<p><b>Experience</b> (1974 to 1977)</p>	<p><b>Asst. Exec. Engineer, Radio R&amp;D labs, ITI Bangalore</b></p> <ul style="list-style-type: none"> <li>Development of Microwave subsystems and Microwave Locked Oscillators</li> </ul>
<p><b>Special</b></p>	<ul style="list-style-type: none"> <li>Advanced training in Digital Transmission Systems Engineering at Nippon Telephone &amp; Telegraph (NTT) at Tokyo in 1987 for 3 months</li> </ul>

<p><b>Assignments</b></p>	<ul style="list-style-type: none"> <li>• Team leader for validation of Siemens SDH SDH equipment at their plants in Munich, Berlin and Griefswald, Germany in Feb.1995</li> <li>• Deputed to Denmark, Finland, Italy and Israel for study of SDH deployment in those countries in Feb.1996</li> <li>• Tender Evaluation of MTNL's Managed Local Line Network (Aug.1996) and DoT's DLC Systems (Feb.1996)</li> <li>• Member of Development Coordination Committee (DCC) set up by Telecom Engineering Center</li> </ul>
<p><b>Trainings attended</b></p>	<ul style="list-style-type: none"> <li>• Low Noise Amplifier Subsystems for Satellite Communications at NEC Plant Yokohama, Japan for two weeks from 03-81 to 11-9-81</li> <li>• Pulse Code Modulation at ALTTTC, DoT Ghaziabad, for four weeks from 2-12-84 to 29-12-84</li> <li>• Digital Transmission at ALTTTC, DoT, Ghaziabad for two weeks from 25-11-85 to 07-12-85</li> <li>• Digital Transmission Systems Engineering (DTS) at Nippon Telephone &amp; Telegraph Training Institute, Tokyo for three months from 22-07-87 to 26-10-87</li> <li>• Management Course Stage-I, Project Management at ALTTTC, DoT, Ghaziabad for two weeks form 31-10-88 to 08-11-88.</li> <li>• Management Course Stage II at ALTTTC, DoT, Ghaziabad for two weeks form 10-04-89 to 28-04-89</li> </ul>

<p><b>Seminars attended</b></p>	<p>All the following seminars were attended at ALT Ghaziabad.</p> <ul style="list-style-type: none"> <li>• Data Communications from 12-12 88 to 16-01-89 (ALT Center)</li> <li>• ITU seminar on ISDN implementation in developed countries from 3-11-89 to 7-10-89 (ALT Center)</li> <li>• Optical Fiber System from 12-03-90 to 16-04-90 (ALT Center)</li> <li>• ITU Seminar on Satellite Communications from 06-08-90 to 10-08-90 (ALT Center)</li> <li>• ITU Seminar on Rural Communications from 01-10-90 to 06-10-90 (ALT Center)</li> <li>• ITU Seminar on Remote Area business Networks from 29-10-91 to 01-11-91 (ALT Center)</li> <li>• Computer Networking – OSI Architecture from 02-09-92 to 04-09-92 (ALT Center)</li> <li>• ITU Seminar on ATM Switch for B-ISDN from 27-07-93 to 29-07-93 (ALT Center)</li> <li>• Seminar on Synchronous Digital Hierarchy and Network Planning from 16-11-94 to 18-11-94 (ALT Center)</li> <li>• ITU Workshop on Multi Media in Feb 2002 (Geneva)</li> </ul>
<p><b>Articles published</b></p>	<ul style="list-style-type: none"> <li>• "Single Channel Per Carrier System" in Telecom Journal, Vol. 30-2/Dec.1980</li> <li>• "Low Noise Amplifier for Satellite Communication" Telecom Journal Vol.32-2/June, 1982</li> <li>• "Base-Band monitoring for Satellite Earth Station" Telecom Journal Vol.37, June/Feb., 1987</li> <li>• "Experimental Determination of Multipath Fading Parameters on existing Microwave Route, Telecom Journal, 1990</li> <li>• "A case for Urgent Transmission of the Long Distance Trunk Network into an Intelligent Network", Telecom Journal, 1990</li> </ul>
<p><b>Awards &amp; commendations</b></p>	<ul style="list-style-type: none"> <li>• Commendation received from Chairman Telecom Commission in Dec.1993 for restoration work carried out during crisis caused by bombing of a microwave repeater by radical elements</li> <li>• Best Station Awards in Southern Telecom Region # Satellite Earth Station Hyderabad in 1992 # Microwave Repeater Station Kodad in 1993</li> <li>• Honorarium awarded by GM (Maintenance) Mumbai for development of Microprocessor-based (8085A) Super Group Monitoring System</li> </ul>
<p><b>Prof. membership</b></p>	<ul style="list-style-type: none"> <li>• Life Member of IETE</li> </ul>
<p><b>Extra-curricular interests</b></p>	<ul style="list-style-type: none"> <li>• Sports – Athletics Middle distance, represented T/Kanpur in Inter-ITT Meets</li> <li>• Yoga – its application in mind control &amp; relaxation</li> <li>• Trekking – Garhwal Himalayas in particular</li> <li>• Music – Classical (Indian &amp; Western), amateur tabla &amp; sitar player</li> </ul>

<b>Family details</b>	<ul style="list-style-type: none"><li>• Wife Gauri, housewife</li><li>• Daughter - Samvita, 4<sup>th</sup> year Engineering, Singapore. Recipient of Singapore Airlines Scholarship. (No.3 in Singapore Inter-Univ Cross-country running)</li><li>• Daughter - Shambhavi - 2<sup>nd</sup> Year Fine Arts, Bangalore. (National Gold medallist in Artistic Roller Skating at Calcutta in 1995)</li></ul>
<b>Contact Address</b>	<b>D2 - 95 Kidwai Nagar (West), N. Delhi - 110023, India.</b>
<b>Telephone number</b>	<b>Mobile: +91-98-682-18068 Residence: +91-11-26877555</b>

Dated: 14<sup>th</sup> Sept. 2004

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(R. ADUKONE)