



## SPEAKERS BIOS

### Ms. Tracy Cohen



Dr. Tracy Cohen was appointed to the ICASA Council in July 2004. She previously held various academic and research posts including at the LINK Centre, P&DM, Wits University; Columbia Institute for Tele-Information (CITI) in New York, the Centre for Innovation Law and Policy at the University of Toronto and the Centre for Analysis of Risk and Regulation at the London School of Economics and Political Science. She has also worked as a regulatory consultant for domestic and international organizations, including the International Telecommunication Union and the Commonwealth Telecommunications Organization. Dr. Cohen is an Honorary Research Fellow at the Wits Law School and the LINK Centre and sits on the editorial board for the South African Journal of Information and Communication. She obtained her Doctorate in Law from the University of Toronto.

### Mr. Pradip Baijal



Pradip Baijal joined the Indian Administrative Service in 1966. In a distinguished career spanning four decades, he held a diverse set of portfolios in both the central and state governments. As Chairman of the Telecom Regulatory Authority of India (TRAI), from 2003 to 2006 he changed cost plus regulation to competition regulation in India leading to an unparalleled growth in the sector. Prior to this, as Secretary of the then newly appointed Ministry of Disinvestment, he was instrumental in not only conducting several landmark transactions but also laying down the entire gamut of rules and regulations for privatization and standardizing privatization procedures. At both the TRAI and the Ministry of Disinvestment Mr. Baijal often had to deal with strong opposition to the Government's initiatives from both the political establishment and the business community. This obviously resulted in its share of controversy. Undaunted, Mr. Baijal pushed ahead and finally achieved more than most had expected.

Mr. Baijal is a Mechanical Engineer from I.I.T. Roorkee, and was a visiting fellow at Queen Elizabeth House, Oxford University from 1987 to 1988. He is a prolific writer and commentator on subjects close to his heart - telecom and privatization. His papers and articles have been published in several noted journals and newspapers.



### **Ms. Janet Hernandez**



Ms. Hernandez, Senior Vice President of Telecommunications Management Group, Inc. (TMG) advises domestic and international governments and private sector clients on telecommunications regulatory matters, particularly regulatory reform. An attorney, Ms. Hernandez, has over 15 years of experience in telecommunications matters. Prior to working at TMG, Ms. Hernandez worked in the Chief Counsel's Office of the National Telecommunications and Information Administration (NTIA) within the U.S. Department of Commerce. Ms. Hernandez has a wealth of experience in the telecommunications sector, including acting as Project Manager for the TMG team on World Bank's infoDev and International Telecommunication Union's toolkit on the legal and institutional aspects of telecommunications regulation. She has also advised governments in Bolivia, Dominican Republic, Egypt, Jordan, Malta, Panama, Slovenia, and Uganda on regulatory reform issues

### **Mr. Chris Doyle**



Chris Doyle is an independent economic consultant specializing in communications and network industries. He has been providing independent economic consulting since 1990 to a broad range of private and public sector clients and is currently advising several national regulatory authorities on a range of issues including: market liberalization, licensing, interconnection, spectrum management policy and competition policy. He has also provided advice to SMS aggregators, logistics companies, ecommerce operators, gaming companies, broadcasting companies, numerous telecommunications operators, among others. He has a Ph.D. in economics (industrial organization and game theory) from the University of Warwick and has held senior positions at Cambridge University, London Business School and Warwick Business School. He has also been a Fellow at Gonville and Caius College, Cambridge and held positions at Charles University, Prague, INSEAD and Queen's University, Canada. His written work has been published widely and he has presented seminars and lectures at numerous universities and major industry conferences. He is a joint author of the recent book *essentials of modern spectrum management* published by Cambridge University Press, 2007. He is an associate of the Centre for Management



under Regulation, Warwick Business School, and of the Department of Economics, University of Warwick where he presents a course on competition economics. Further information can be obtained at: [www.cdoyle.com](http://www.cdoyle.com)

### **Mr. Heinrich OTRUBA**



Mr. Otruba's research and teaching interests have concentrated on applied and quantitative economics. Most of his publications deal with applications of quantitative methods, in particular econometrics on economic questions. One his field of research has been network industries, concentrating on telecommunications and transportation. Mr. Otruba had the honour to assist the Austrian federal Ministry for Transportation, which has the competencies for telecommunications with first steps towards telecom liberalization in the early 1990ies. This occupation with the theoretical and practical problems of telecommunications liberalization finally resulted in the task to build and direct the National Regulatory Authority for Telecommunication markets. During his term as president of this institution all major decision for the liberalization of the Austrian telecommunications markets were taken by the Authority. This included interconnection, carrier selection and carrier pre-selection, fixed and mobile number portability, access to the local loop, tariff control, unbundling of the local loop and many more.

Mr. Otruba has also served as an Advisor of the Director General for the Information Society of the European Commission and he is currently a full-time quantitative economics professor and Director of the Research Institute for Regulatory Economics at University of Vienna.