Market Benefits to the Company providing Universal Service

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- Providing Universal Service entrails investment in uneconomic, unprofitable loss-making areas, locations, customers.
- Costs are substantial in rolling out the service to:
 - rural areas with low traffic
 - disadvantaged customers with occasional use
 - Unprofitable locations with small volumes.

Both Capex and Opex - high

Mechanism for participating in Universal Service Obligations Cost

"But it isn't all that bad"

- While costs certainly high, market benefits that flow to Universal Service provider no less significant.
- The benefits help cover costs largely/at times fully.
- Reduces USO net costs for other service providers.

What are these benefits?

Tangible

- Revenues from in bound calls from the existing network to newly opened lines.
- Longer term call stimulation effects of having a larger network.

Intangible Benefits

- Brand enhancement
- Corporate reputation
 - Wider area coverage
 - -Benevolent operator
- Life-Cycle effects
- <u>Ubiquity</u>

• Avoidance of costs of discrimination

–Physical & financial–Social