

Ensuring the quality of indicators

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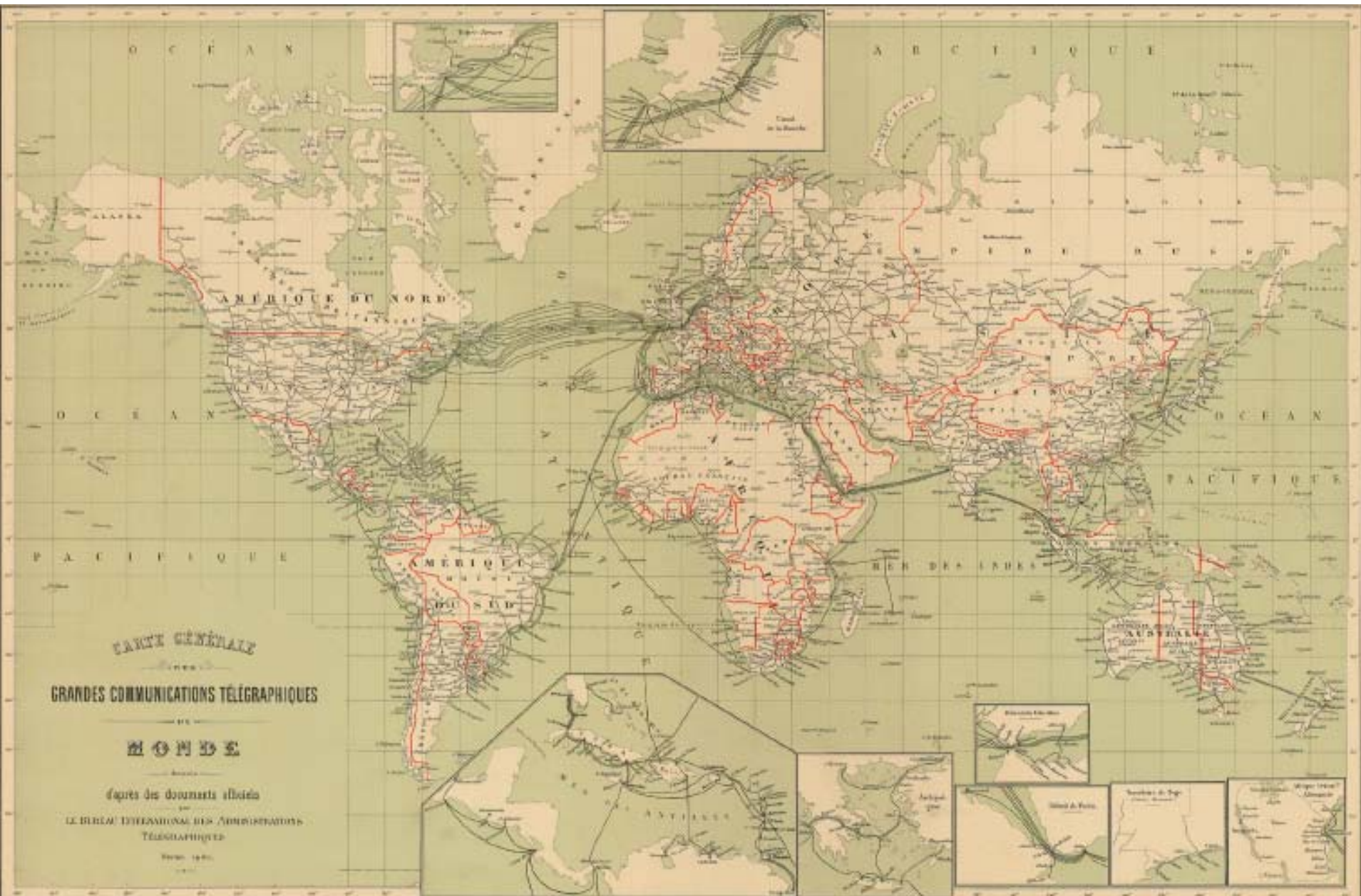
**Workshop on
benchmarking
performance in network
and services development
Delhi, 1-3 March 2006**



Agenda

- **Then and now**
 - **Why we know less now than we did in 1900**
 - **Does it matter?**
- **When indicators go wrong: A cautionary tale**
 - **Role of faulty indicators in inflating and deflating the Internet bubble**
 - **Using proxies to estimate unknowns**
- **Doing it right: An exemplary tale**
 - **Hong Kong's system of ICT indicators reporting**
 - **The value of benchmarking and inter-country competition in stimulating better performance**
- **Some issues for discussion**

The Telecoms World in 1900





What we knew in 1900 and what we think we know now

In 1900:

- **Bilateral data for annual flow of telecom traffic:**
 - **Domestic telegrams**
 - **International telegrams**
 - **Priority telegrams**
 - **International telephone**
- **Number of subscribers:**
 - **Public call offices**
 - **Private subscribers**
- **Details of operators in each country/territory**
- **Bilateral relations between operators**

In 2006:

- **We can only guess at the volume of telecom traffic**
 - **(to the nearest order of magnitude)**
- **We can estimate the number of subscribers**
 - **but it increasingly involves guesswork, e.g., pre-paid mobile, Internet users**
- **No reliable data on split between business, residential and government traffic**
- **Operators come and go, so we can never be sure that data for all operators is being recorded**



Does our lack of knowledge matter?

Yes!

- Information economy is large chunk of the overall economy
- Good data assists with regulation, competition policy, benchmarking and consumer protection
- Data transparency
 - **Attracts investment**
 - **Guides sensible investment decisions**
- Data on traffic flows makes it easier to track tax payments and avoid tax evasion

No!

- Data transparency may hinder market behaviour in a competitive market
 - **Ease of market entry and exit**
 - **Competitive secrecy**
- Data reporting may impose bureaucratic burden
- Market data has a commercial market value, which can be bought and sold
- “Real” data is financial data
 - **Turnover and profitability**
 - **Share price**



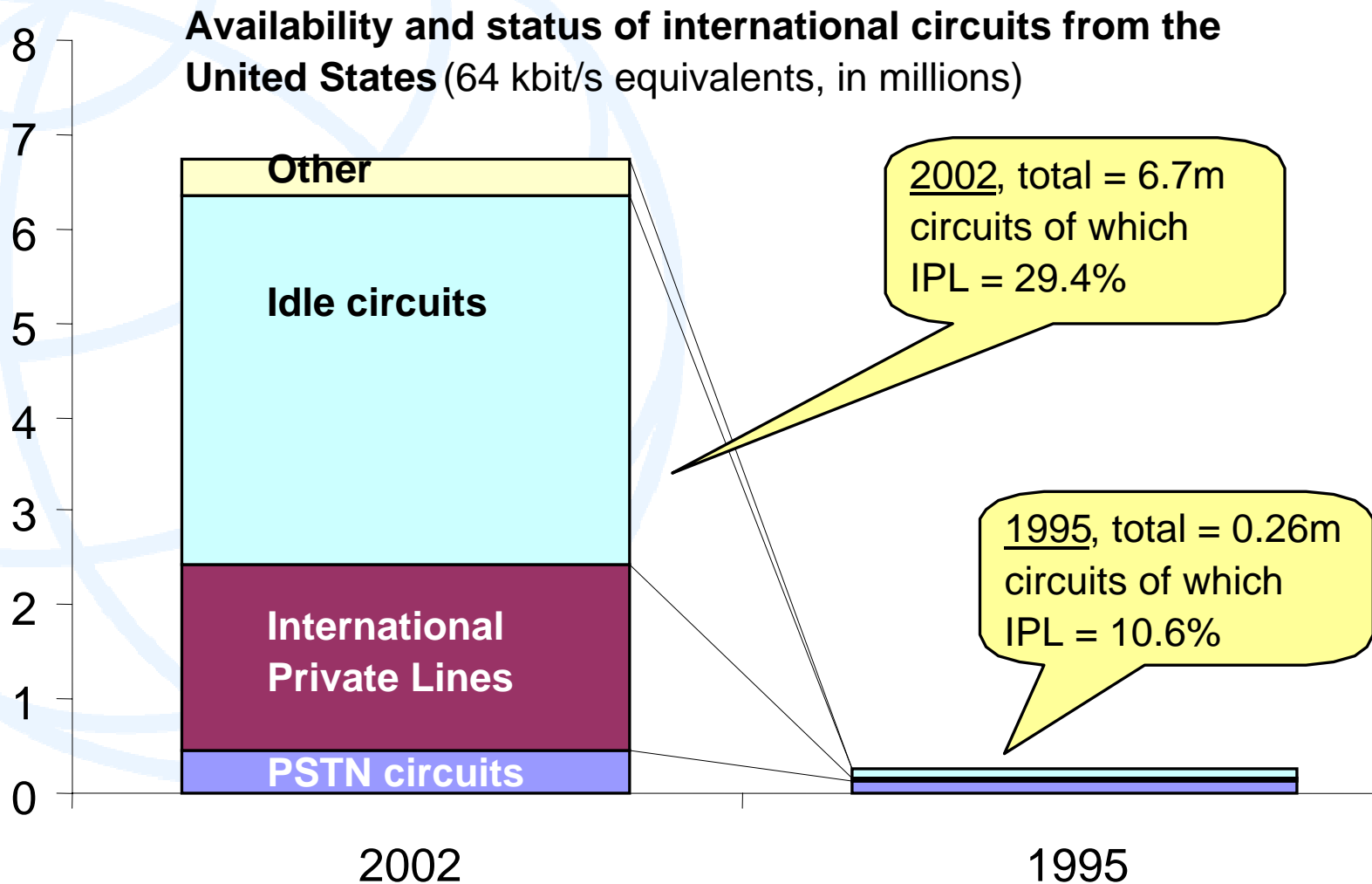
A cautionary tale of a faulty indicator

“Traffic on the Internet is doubling every 90 days”

- **Claim by Reed Hundt, FCC Chair, 2000 and repeated by many others as “urban myth”**
- **Original source: Bernie Ebbers, WorldCom**
- **Would imply traffic growing more than 16-fold each year**
- **Unspoken assumption: Sustained growth at exponential rates**
- **Reality**
 - **May have been true for one network (WorldCom) on one route (trans-atlantic) for one quarter (1995/6)**
 - **Was false long before Internet bubble burst**



The consequence of faulty data: Overinvestment and overcapacity



Source: ITU, adapted from FCC Circuit Status Report.

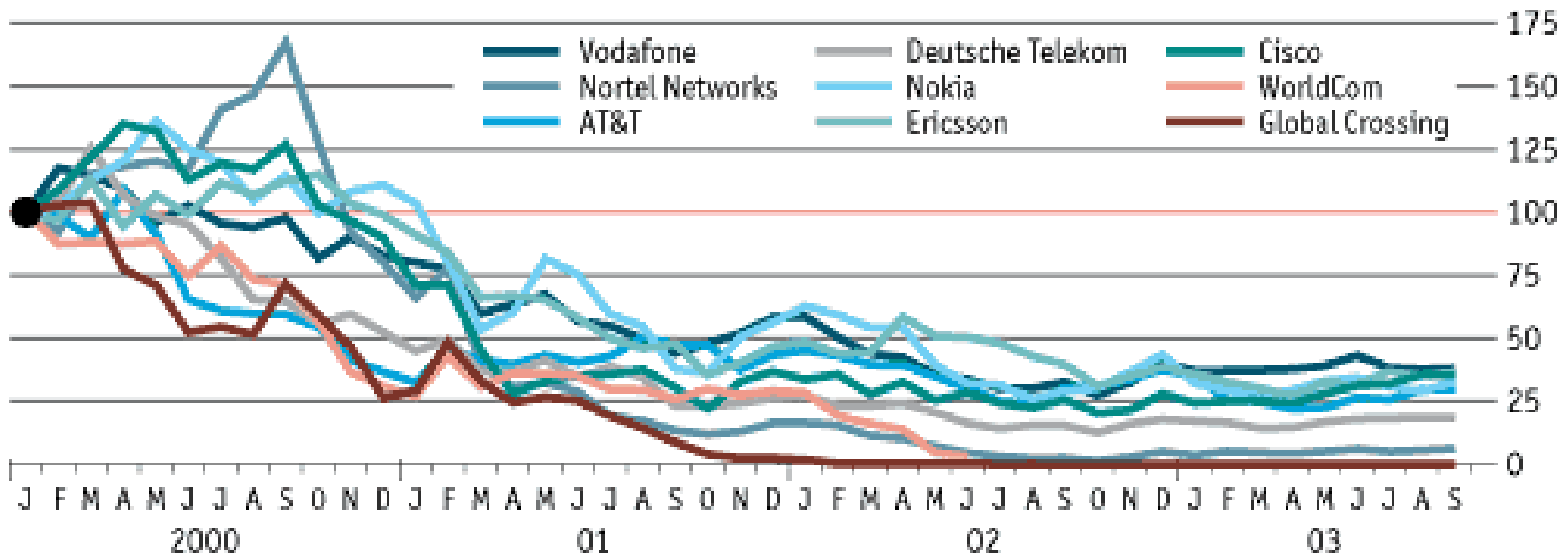


Consequences of overinvestment and overcapacity: **Share price meltdown**

Oh, that crisis

3

Selected telecoms share prices, January 2000=100



Source: Thomson Datastream



Other examples of faulty data assumptions

- **Assuming traffic growth = revenue growth**
 - **In reality, revenue growth is much smaller than traffic growth because of tariff cuts, productivity gains etc**
- **Assuming website traffic = revenue**
 - **In reality, much website traffic is from search engines, or other automated visits**
- **Assuming today's growth rates will continue tomorrow**
 - **In reality, most markets follow an S-curve with early growth rates (from a low base) not sustained; esp. ARPU**
- **Comparing "users" (e.g., Internet) with subscribers**
 - **Subscribers generate revenue whereas many "users" are free-riders**
- **Assuming all pre-paid users are active**
 - **Leads to inflated subscriber counts for mobile, above 100 per 100 inhabitants**



If you can't measure it precisely, try using proxies

- **If you can't measure traffic, measure circuits**
 - **FCC data on international circuit status are an underutilised resource**
- **If you can't measure real prices, divide revenue by minutes**
 - **Dividing revenue by minutes gives a measure of the effective revenue from a service where operators are offering price discounts**
- **If you can't forecast the market, estimate the ceiling and work backwards**
 - **Forecasting backwards from the theoretical market ceiling can help to avoid problems of unrealistic forecasts based on growth projections**



A best practice example of data collection and reporting: Hong Kong

- **Statistical data collection to support clear goals:**
 - **Digital 21 Strategy, to make HK a leading digital city in the globally connected world of 21st Century**
 - **Established in 1998, reviewed in 2001 and 2004**
- **Actions in eight areas:**
 - **Government leadership**
 - **Sustainable e-government programme**
 - **Infrastructure and business environment**
 - **Institutional review**
 - **Business development**
 - **IT industry**
 - **Human resources in the knowledge economy**
 - **Bridging the digital divide**



Coordinated data collection

- **Office of the Government Chief Information Officer (OGCIO)**
 - **Policy and strategy advisor on IT matters**
 - **Works with C&SD on survey design**
- **Census and Statistics Department (C&SD), national statistics office**
 - **Conducts or commissions surveys of businesses, households and individuals**
 - **Conducts data processing and analysis and releases reports**
- **Office of Telecommunications Authority (OFTA)**
 - **Collects data from telecom operators**
 - **Reports data via website and to ITU**

Available surveys

- 1. Thematic Household Survey**
 - Started in 2000, conducted annually
 - Around 13'000 households surveyed
- 2. Survey on Information Technology Usage and Penetration in the Business sector (Establishment survey)**
 - Around 5'000 establishments surveyed
- 3. ICT availability in education and government agencies, collected by Education and Manpower Bureau and OGCI**
- 4. Other independent surveys**
 - e.g., by City University of HK, since 2000

OFTA website (www.ofta.gov.hk/en/datastat)



Office of the Telecommunications Authority
The Government of the Hong Kong Special Administrative Region



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Key features of OFTA statistics

- Good range of statistical and regulatory information
- Covers fixed, wireless and broadcast networks
- Presentation of data on monthly basis
- Up-to-date (2-3 months in arrears)
- Detailed breakdowns
 - E.g., stats for different mobile networks
 - post and pre-paid subscribers
 - different traffic types (incl. SMS)

Key Telecommunications Statistics

Telecommunications Services	Quantity
Mobile network operators (Jan 2006)	6
Wireline-based local fixed telecommunications network services (FTNS) operators (Jan 2006)	10
Wireless-based local FTNS operators (Jan 2006)	1
FTNS operators for distribution of domestic free TV programme service (Jan 2006)	2
Satellite-based external FTNS operators (Jan 2006)	6
Cable-based external FTNS operators (Jan 2006)	20
External telecommunications services operators (Jan 2006)	226
Household fixed line penetration rate (Nov 2005)	92%
Mobile subscriber penetration rate (Nov 2005)	121.1%
Mobile subscribers (Nov 2005)	8,410,852
2.5G and 3G mobile subscribers (Nov 2005)	1,829,169

Internet Services	Quantity
Internet service providers (Jan 2006)	186
Registered customer accounts with dial-up access (estimated) (Nov 2005)	977,549
Registered customer accounts with broadband access (estimated) (Nov 2005)	1,665,770
Household broadband penetration rate (Nov 2005)	66.6%



How comparative benchmarking promotes better performance

- **Race between Rep of Korea and Japan to be #1 in broadband**
- **Competition between Singapore and HK to be #1 digital city**
- **Rivalry in Scandinavia to be #1 in mobile penetration**
- **Concerns in USA that it is not ranked in top 15 for broadband**
- **South Africa's high prices for broadband forces review of industry structure and regulation**

Issues for discussion

- **Understanding why benchmarking matters**
- **Which is the correct peer group for statistical benchmarking in SE Asia?**
- **What are the indicators that will demand the attention of press and policy-makers?**
 - **Tariff comparisons**
 - **Broadband penetration**
 - **Mobile usage**
- **Using indicators to counter “urban myths”**
- **Using proxies in absence of reliable data**
- **Developing “best practice” data collection and reporting**



Thank you

www.itu.int/spu

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