

The best profile to approach the future

Customers

312 millon customers



Services

Integrated ICT services for customers



Countries

Presence in 26 countries



Employees

Around 285.000 professionals



CO2 & Energy

Energy: *4,2 TWh*€ *1,8 mT CO2 e*





Telefonica

movistar

Notes:

- Central America includes Guatemala, Panama, El Salvador, Nicaragua and Costa Rica
- Total accesses figure includes Narrowband Internet accesses of Terra Brazil and Terra Colombia, and Broadband Internet accesses of Terra Brazil, Telefónica de Argentina, Terra Guatemala and Terra Mexico

vivo

Content



- Telefonica's vision and value of Smartcities
- Green ICT services in cities.
- Challenges for greener & smarter cities

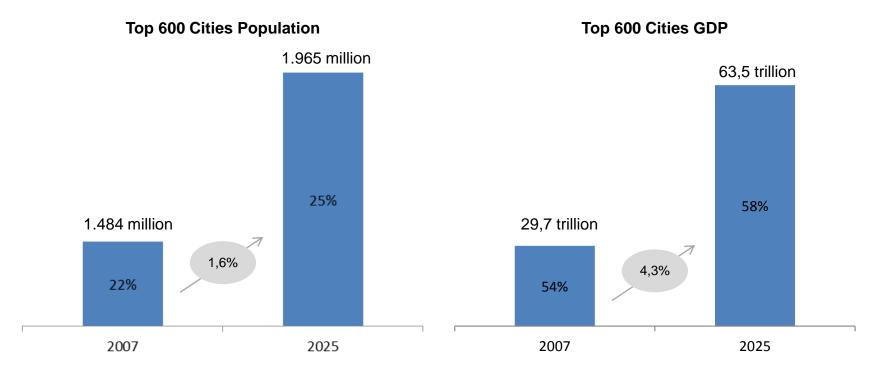


01

Why resource efficiency is key for sustainable urban development?



... and wealth distribution is going to be more polarized: 25% of the population in top 600 cities will account for 58% of global GDP, 75% in today's developing economies



Furthermore, economic growth will be mainly driven by cities...

- 2,000 metropolitan areas are expected to contribute 75% of global GDP growth from 2007 to 2025
- Top 600 Cities are expected to contribute 62% of global GDP growth from 2007 to 2.025 ... and by developing countries: in 2,025 almost 75% of top 600 cities will be there

Source: McKinsey Global Institute (MGI), United Nations World Urbanization Prospects Top 600 World Cities: top 600 cities of the world by GDP, as definced by MGI



In this context it's necessary to transform of local government model





02

Telefonica's vision and value of Smartcities

The Smart City is an undefined heterogeneous concept



Telefónica has identified that cities have different interests



Waste Management

i.e. Sau Pablo



Tourism & cultural engagement

i.e. Madrid



Traffic & mobility Management)

i.e. Barcelona

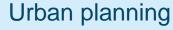
Cities interests



Business & commerce

i.e. Berlin







i.e. Brasilia or Santiago de Chile

Safety

i.e México City, Rio de Janeiro

Sources: Business units in Telefónica's Operating Business

For Telefonica, the Smart City is the intensive use of ICTs to optimize current urban services and enable new businesses



It'll be critical to base any Smart City proposition on a sounded value opportunity

Value levers



Cost reduction & efficiency



II Increase Income



Governance & city planning

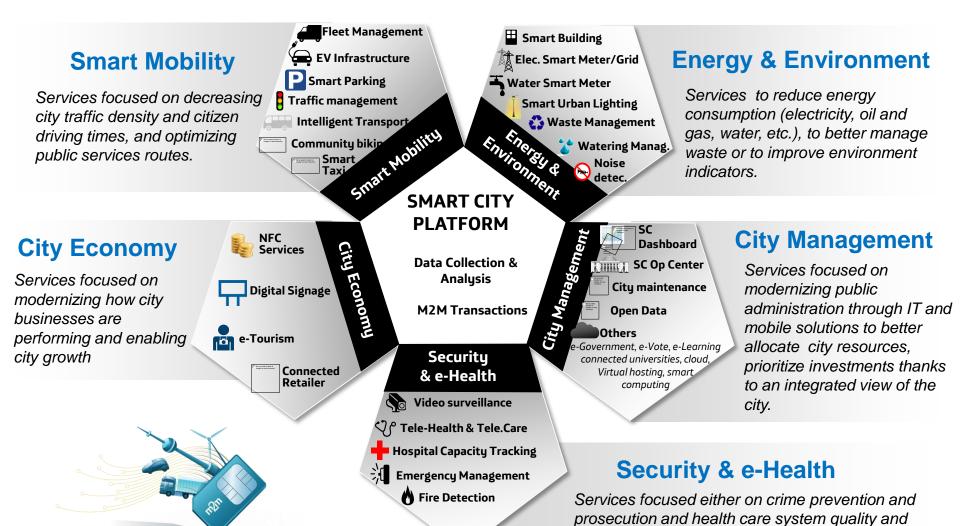


Sustainability and quality of life



Green ICT services in cities

Telefónica has an integrated smart city model...

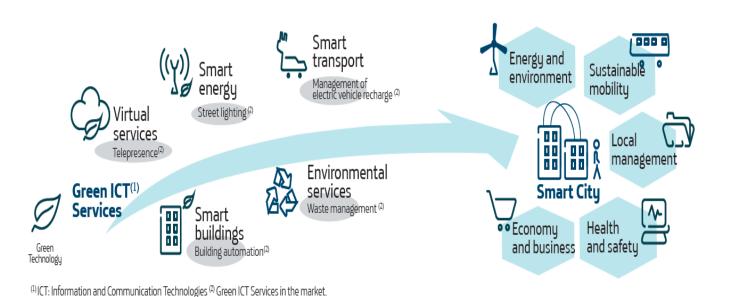




efficiency.

Energy & environment comprises services whose main motivation is to reduce resource consumption (electricity, oil and gas, water, etc.), to better manage waste or to improve environment indicators

Green ICT services are part of the model







Smart building



Smart meter elec / grid



Smart Meter Water



Smart urban lighting



Waste Management



Watering management



Noise detection



Green Smart Cities are meant to improve sustainability and quality of life

Reduce carbon emission with a better traffic management that reduces on-road time, congestions by optimising routes and with tips to improve driving skills.

Reduce carbon emissions

SUSTAINABILITY AND QUALITY OF Optimise the use of limited resources (water, electricity) thanks to a better insight on the consumption, remote control and automated solutions

Efficient use of limited resources

Improve environment indicators

Reduce noise levels and improve air quality thanks to a smart traffic systems that reduce congestions,





Optimisation of the use of time

Reduce the time spent in roads thanks to smart traffic systems and smart parking solutions.

Green Credentials



Provide city councils with a green speech based on sustainability measures already implemented as part of their marketing strategy



04

Challenges for greener & smarter cities

Different types of challenges...

- Need for accelerating innovation
- Demand of a Green ICT solutions portfolio
- Leveraging the interest of customers
- Demonstrate that Green ICT solutions are good business
- Increase the sustainability and profitability of the business.
- Standards to incentivize competition
- Establish a more simple and balanced distribution
- Technology is there, what is required are business models.
- Need of standards to assess benefits.

Market Challenges

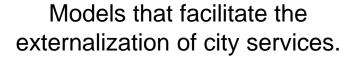
Regulatory Challenges

Technology

Standards

Regulation vs voluntary commitments...

Models with grants and economic support



Models with business cases based on resources savings (energy, water, and \$\$)



Green Cities







Telefonica