

ITU EXPERT-LEVEL TRAINING ON NETWORK COST MODELING FOR ASIA AND PACIFIC COUNTRIES LEVEL II

Cost of Capital - WACC Mobile networks

Bangkok, Thailand 15-19 November 2010

*Note: The views expressed in this paper are those of the author and do not necessarily represent the opinions of ITU or its membership.
The terms and definitions used are the author's own and can on no account be regarded as replacing the official ITU definitions.*



The level of cost of capital is important for all mobile costing models.

Weighted average cost of capital (WACC)

- Background
 - [WACC introduction](#)
 - [WACC formulas](#)
 - [WACC components](#)
 - [WACC cost of equity](#)
 - [CAPM illustrated](#)
 - [CAPM formula](#)
 - Parameters
 - [Risk free rate \(Maturity\)](#)
 - [Beta - formula](#)
 - [Equity risk premium](#)
 - [Debt premium](#)
 - [Gearing](#)
- Practice
 - [Mobile WACC examples](#)
 - [Premium on WACC](#)
 - [Risk free rate examples](#)
 - [Beta examples](#)
 - [Equity risk premium examples](#)
 - [Debt premium examples](#)
 - [Gearing examples](#)
- [References](#)



WACC introduction.

WACC introduction

- The key objective in setting an appropriate rate of return is to ensure that the regulated firm achieves a return sufficient to recover the opportunity cost of the capital employed in providing the regulated services.
- The cost of capital should:
 - be fair and reasonable between the interests of shareholders and customers;
 - provide a return comparable to that on alternative investments of similar risk;
 - be sufficient to attract new capital investment for future service obligations; and
 - allow each separately regulated business within the organization to be financially viable.

Source: Deloitte



WACC formulas.

WACC formulas

- In its simplest form, the WACC is determined by the following formulas:

WACC post-tax = $re \times E / (D+E) + rd \times (1 - t) \times D / (D+E)$ or

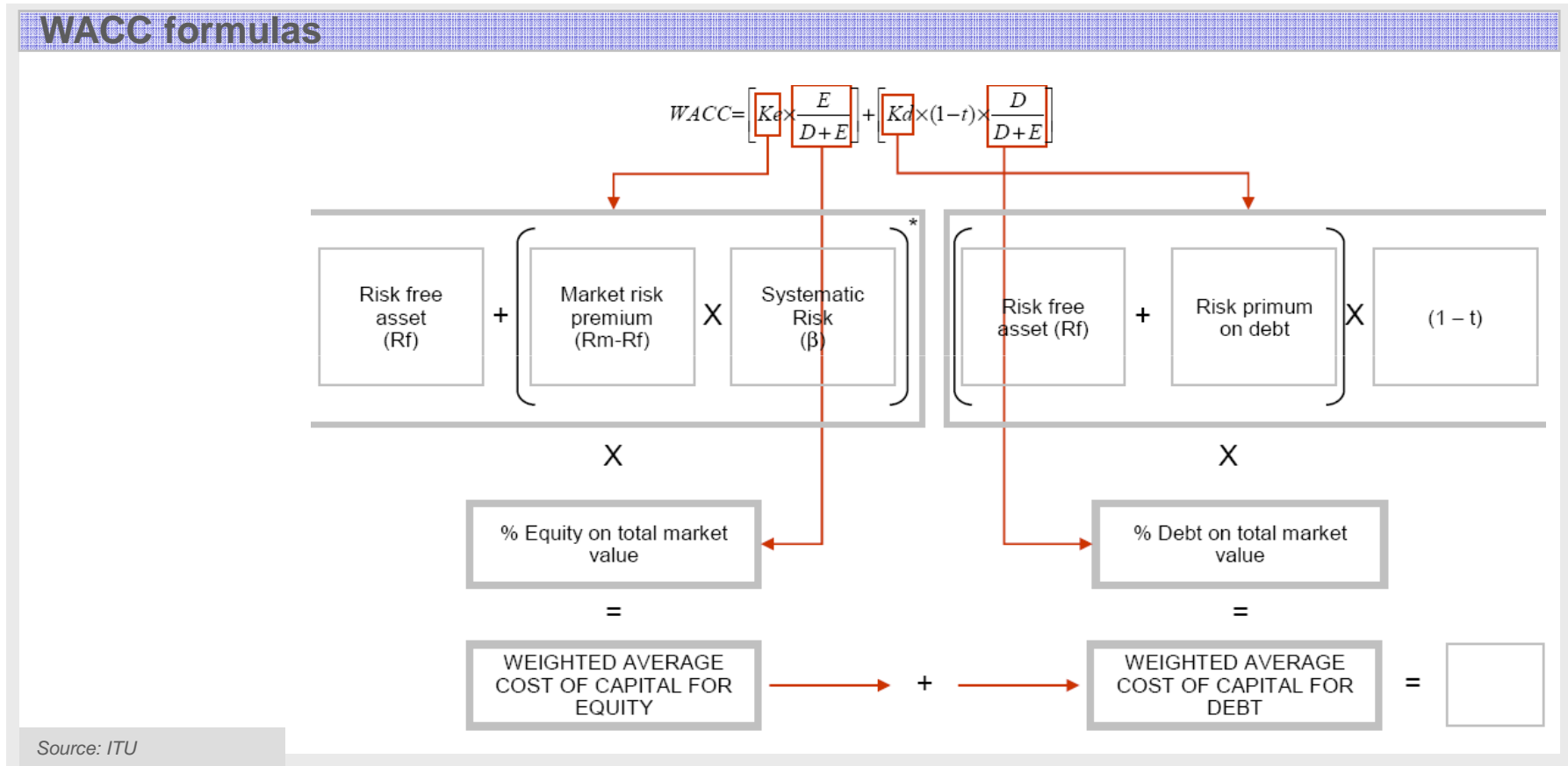
WACC pre-tax = $re / (1 - t) \times E / (D+E) + rd \times D / (D+E)$ where,

- re is the cost of equity, and represents the return on investment required by shareholders;
- rd is the cost of debt, and represents the return requested by providers of debt financing;
- E is the market value of equity, i.e. the shareholders' investments;
- D is the market value of debt, i.e. interest bearing financial borrowings; and
- t is the appropriate tax rate.

Source: Deloitte

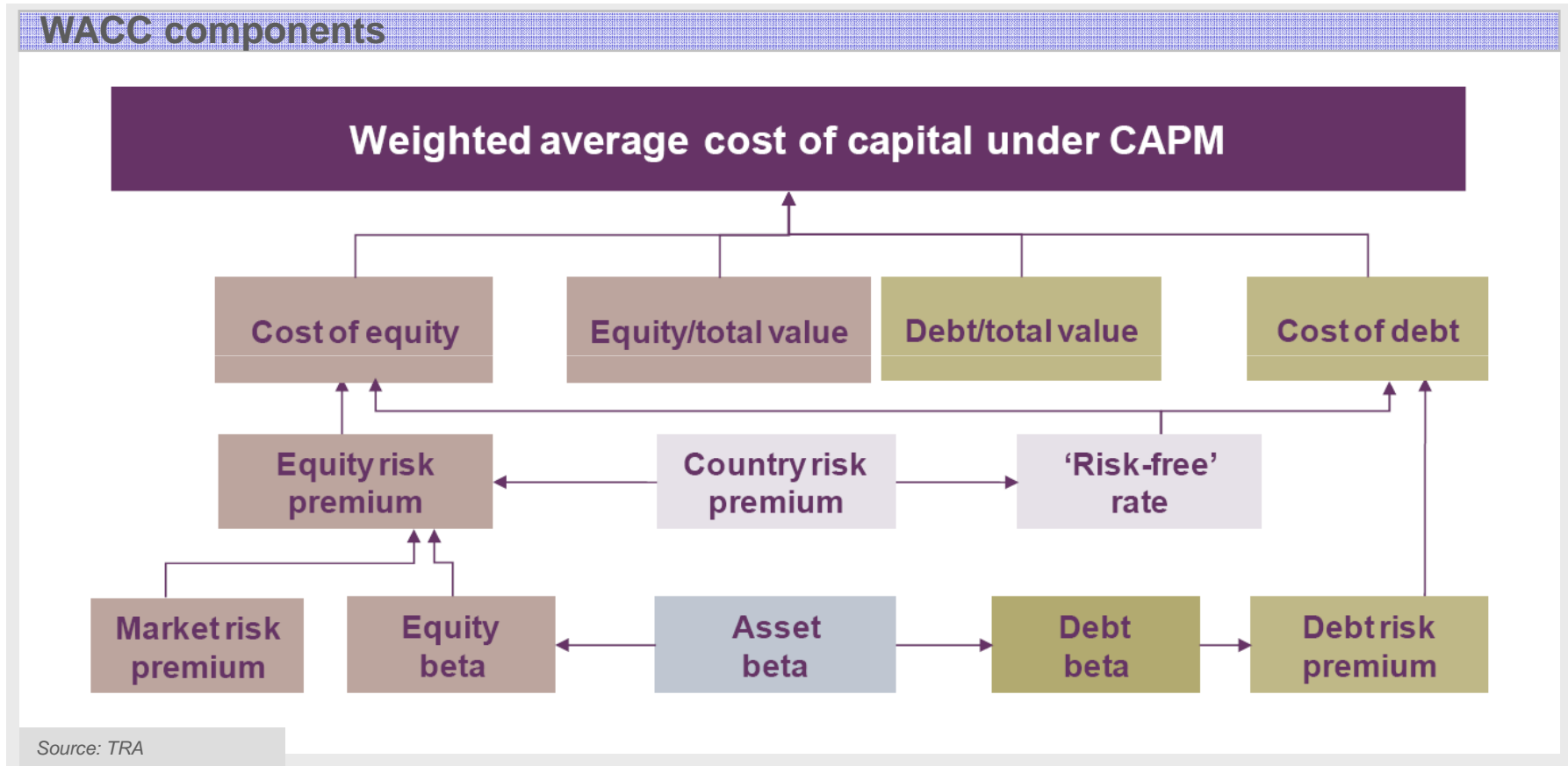


WACC formulas.





WACC components.





WACC cost of equity.

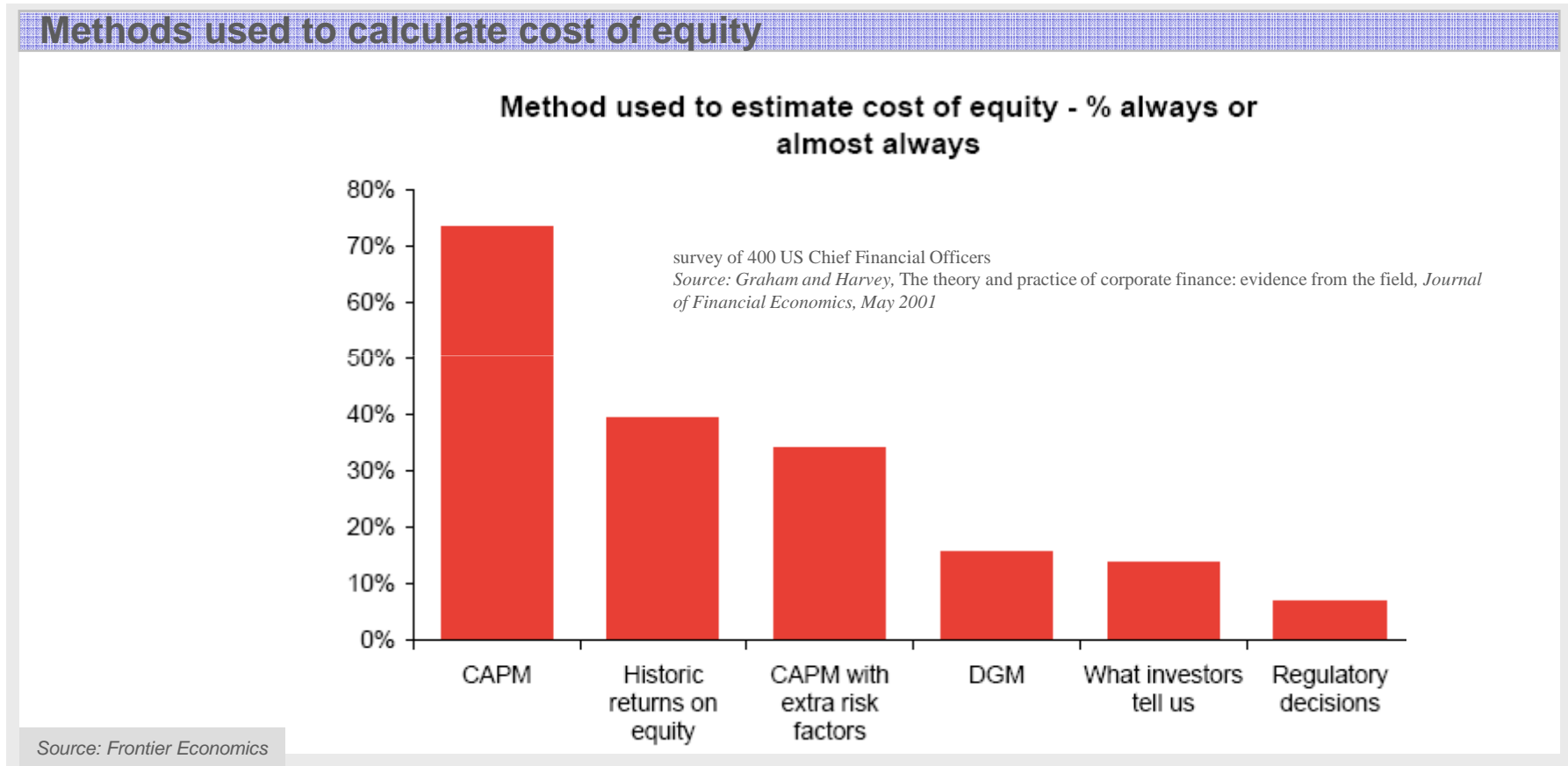
WACC cost of equity

- The cost of equity (r_e) is the return required by shareholders on their investment as a form of compensation for the risk they bear by making such an investment. Various recognised methods can be used to calculate the cost of equity, including:
 - **Capital Asset Pricing Model (CAPM);**
 - Gordon's Dividend Growth Model (DGM);
 - Arbitrage Pricing Theory (APT);
 - Fama – French three factor model; and
 - Accounting - based approaches.
- **The most common method used to calculate the cost of equity is CAPM**, despite some empirical shortcomings.
- This approach is preferred by most regulators in Europe and is one of the most fundamental concepts in investment theory.

Source: Deloitte



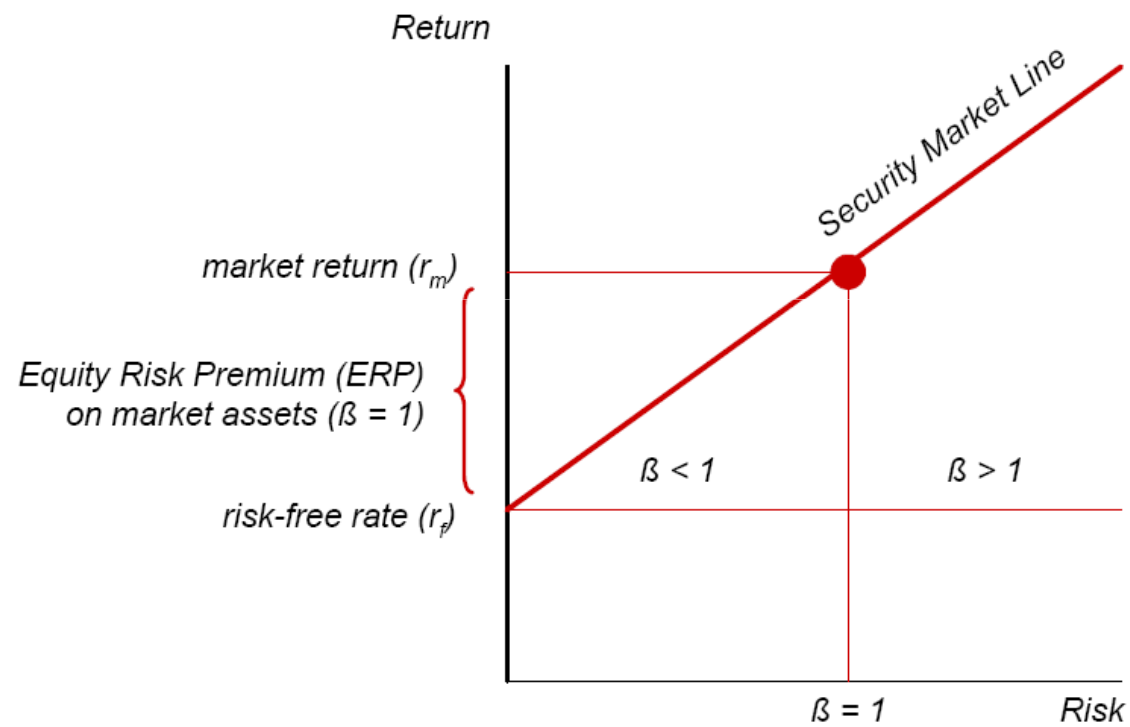
WACC cost of equity – methods.





CAPM illustrated.

Capital Asset Pricing Model



Source: Belfin



WACC Capital Asset Pricing Model (CAPM) formula.

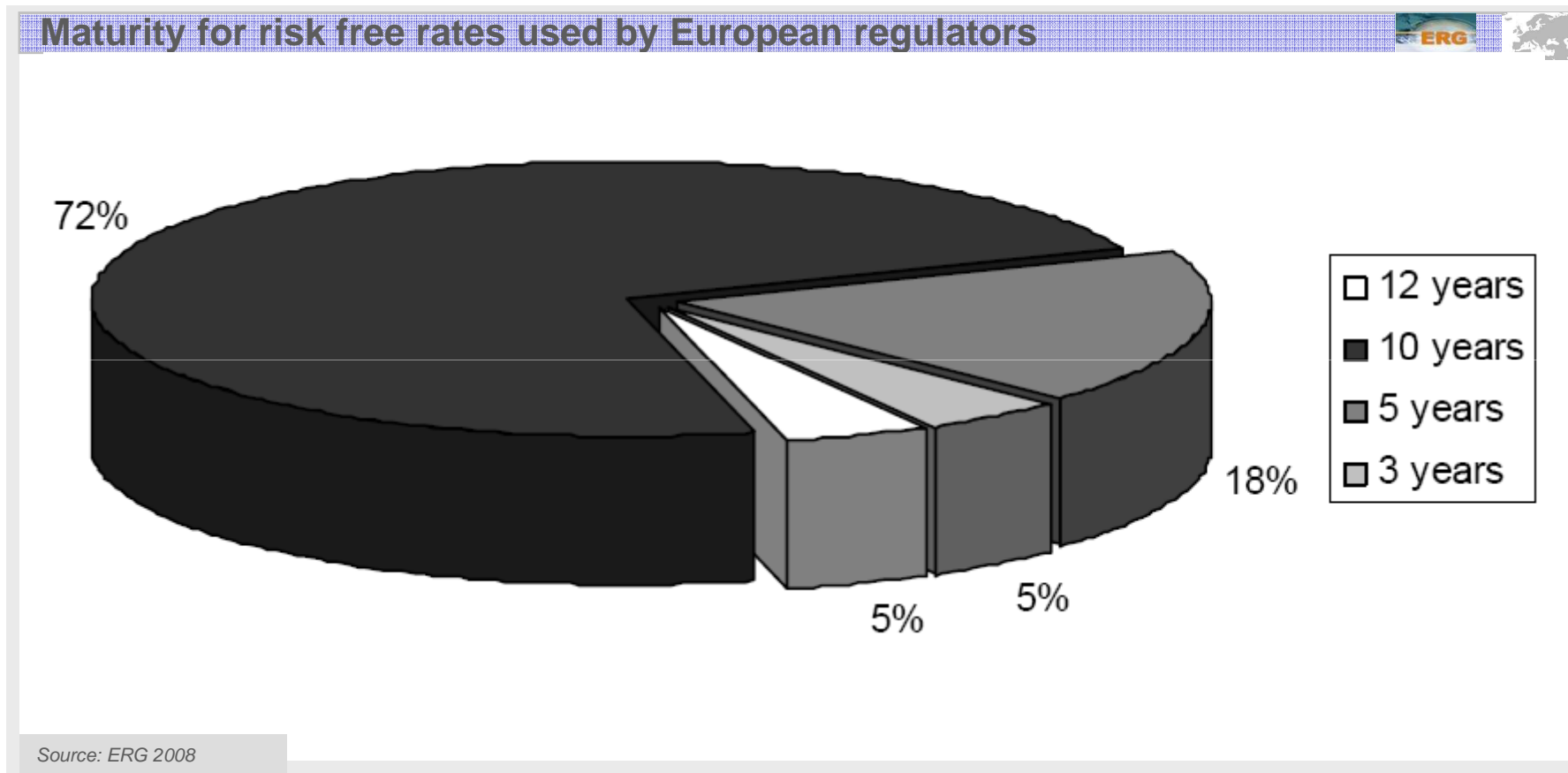
WACC CAPM formula

- Following is the basic CAPM formula: $Re = Rf + \beta \times ERP$ where,
 - Re – cost of equity, a return required by equity investors;
 - Rf - a risk-free rate of return;
 - β - beta coefficient, a measure of the extent to which returns on a company's shares co-vary with the returns on the market as a whole; and
 - ERP - the equity risk premium required for investing in the equity market compared to investing in risk-free assets - $(Rm-Rf)$.

Source: Deloitte



Maturity for risk free rates used by European regulators.





Beta - introduction.

Beta

- Beta coefficient (β) is a measure of the volatility of the returns on an investment relative to returns on the market as a whole. In the CAPM formula, beta coefficient measures the degree at which a certain stock is exposed to the market fluctuations, i.e. beta captures exposure to the systematic risks.
- Gearing
 - When calculating the beta coefficient based upon data for comparable companies, one must take into account the capital structure of these companies. The extent of financial gearing in a business will have an impact on the volatility of returns to shareholders, and hence it will have an effect on betas. In practice, beta coefficients for comparable companies are first adjusted to reflect a risk of a 100% equity financed business, by un-levering market beta by the capital structure and appropriate tax rate. This un-levered beta should then be re-levered by that particular company's capital structure or some market optimal structure and appropriate tax rate.

Source: Deloitte



Beta - formula.

Beta

- Commonly used formulas for un-levering and re-levering beta coefficients are:

- Miller – Modigliani formula:
$$\beta_e = \beta_u \left(1 + (1 - t) \frac{D}{E} \right)$$

- Miller formula:
$$\beta_e = \beta_u \left(1 + \frac{D}{E} \right)$$

- where:

- e is the levered or market beta;
- u is the un-levered beta or asset beta;
- t is the appropriate corporate tax rate; and
- D/E is the debt to equity ratio calculated using market values of debt and equity.

Source: Deloitte



Risk free rate - introduction.

Risk free rate

- The risk-free rate theoretically represents the return required by investors on an investment that is devoid of all of the following types of risk:
 - interest rate risk: the risk exposure of fixed income securities to changes in interest rates on the market;
 - inflation risk: the risk exposure of fixed income securities to changes in inflation expectations;
 - default risk: the risk that the borrower will default on the repayment of principal;
 - liquidity risk: the risk that investors will not be able to liquidate their investment in a timely manner;
 - maturity risk: the risk that reflects the uncertainty of future, reflected in the maturity of the fixed income security; and
 - reinvestment risk: the risk that an investor will not be able to reinvest proceeds from a fixed income investment into new securities with the same return characteristics.

Source: Deloitte



Equity risk premium (ERP) - introduction.

Equity risk premium

- The risk of investing in an equity market is considered greater than the risk of investing in government bonds and so investors in the equity market require a higher rate of return in order to compensate them for a higher risk they bear.
- The equity risk premium (ERP) is defined as the difference between the total return on the equity market (R_m) and the risk free rate (R_f).
- The equation for ERP can be expressed as follows:
- $ERP = R_m - R_f$
 - where,
 - R_m – Return on stock market; and
 - R_f – Risk-free rate of return.

Source: Deloitte



Debt premium - introduction.

Debt premium

- Debt premium is the additional return expected by debt investors to invest in corporate debt instead of in government debt.
- There are three main methods adopted by regulators to compute a debt premium:
 - the use of historical data on corporate bonds premium;
 - the use of the optimal/efficient method; and
 - the use of benchmarks of companies financially similar to the regulated company.

Source: Deloitte



Gearing - introduction.

Financial gearing

- Financial gearing is one of the crucial elements in every WACC model. Beside unlevering and re-levering beta coefficients, financial leverage is of great importance in determining the relative weights for the different capital sources in the WACC formula. There are a number of approaches that could be used with regards to estimating the level of gearing (i.e. $D/D+E$) to be used in the WACC formula. According to ERG, the three main methods which are used by NRAs to estimate the gearing ratio are:
 - method based on market values;
 - method based on book values; and
 - optimal/ efficient gearing method.

Source: ERG 2009



Risk free rate Examples Mobile networks



Risk free rates – examples Europe 2009.

Risk free rates in European countries

Bloomberg.com

Country	30-Sep-2009			
	YTM 10y Bond (%)	GDP (EUR bn)	GDP weight	W avg.YTM
Austria	3.70	381.1	3.22%	0.12%
Belgium	3.72	436.7	3.69%	0.14%
Finland	3.59	232.1	1.96%	0.07%
France	3.54	2625	22.17%	0.79%
Germany	3.33	3107	26.25%	0.87%
Greece	4.46	354.3	2.99%	0.13%
Ireland	4.74	219.2	1.85%	0.09%
Italy	3.93	2073.3	17.51%	0.69%
Netherlands	3.57	785.5	6.64%	0.24%
Portugal	3.88	219.9	1.86%	0.07%
Spain	3.79	1403.7	11.86%	0.45%
Average				3.65%

Since this weighted average YTM incorporates investors' expectation regarding the inflation rate in EURO zone, we have stripped-out this inflation expectation from the nominal yield by applying the Fisher formula. **Fisher formula:** $(1+rn) = (1+rr) * (1+i)$ where,
rn – nominal rate of return;
rr – real rate of return; and
i – inflation rate.

Source: Bloomberg 2009



Beta Examples Mobile networks



Beta – example Finland 2005.

Equity beta estimates, 4 years and 11 months of data 2005



Company	Equity beta estimates
Elisa Oyj (daily data)	0.79
Elisa Oyj (monthly data)	0.90
TeliaSonera AB (daily data)	0.69
TeliaSonera AB (monthly data)	0.66
Datastream Telecom Services index (daily data)	0.88
Datastream Telecom Services index (monthly data)	1.10

Source: Frontier Economics



Beta – examples Europe 2004-2008.

Estimate Equity and Asset Betas for 2004–2008 – mobile operators

Company	Country	Enterprise Value ¹	Equity beta ²				Asset beta ⁴		
			National	Internat.	\$Internat.	E/(E+D) ³	National	Internat.	\$Internat
Telenor	Norge	166,1	0,84	1,69	2,02	0,84	0,71	1,43	1,71
Tele2	Sverige	33,5	0,85	1,19	1,60	0,86	0,73	1,02	1,38
Vodafone	UK	914,1	0,78	0,55	0,85	0,85	0,66	0,47	0,72
Mobistar	Belgia	5,9	0,09	0,05	0,40	0,97	0,09	0,05	0,39
Drillisch	Tyskland	1,1	1,81	1,70	2,04	1,00	1,81	1,70	2,04
Sonaecom	Portugal	8,8	1,35	1,17	1,46	0,77	1,04	0,89	1,12
Avg			0,96	1,06	1,40	0,88	0,84	0,93	1,23
Median			0,85	1,18	1,53	0,85	0,72	0,96	1,25

¹ Sum market cap Equity and net interest bearing Debt (minus cash & fin. Inv.), average NOK last 5 years.

² Monthly stock returns for 5 yrs period 2004-08. 'National': Against national exchange (both national currency), MSCI verdensindeks.

'International': Local stock return against \$ MSCI World index; '\$International': USD stock return against \$ MSCI World index

³ Market cap Equity / Enterprise Value; avg 2004-08.

⁴ Equity beta multiplied by E/(E+D).

Source: Johnsen



Beta – examples Europe 2004-2008.

Estimate Equity and Asset Betas for 2004–2008 – integrated operators

Company	Country	Enterprise Value ¹	Equity beta ²				Asset beta ⁴		
			National	Internat.	\$Internat.	E/(E+D) ³	National	Internat.	\$Internat.
TeliaSonera	Sverige	213	0,71	0,95	1,38	0,93	0,66	0,89	1,28
TDC	Danmark	99	0,33	0,58	0,89	0,63	0,21	0,37	0,56
Elisa	Finland	27	0,77	0,86	1,18	0,82	0,64	0,71	0,98
British Telecom	UK	256	1,09	0,92	1,17	0,69	0,76	0,63	0,81
KPN	Holland	241	0,42	0,42	0,77	0,68	0,29	0,29	0,53
Deutsche Telekom	Tyskland	827	0,48	0,25	0,61	0,62	0,30	0,16	0,38
France Telecom	Frankrike	839	0,28	0,26	0,61	0,56	0,16	0,14	0,34
Telecom Italia	Italia	531	0,72	0,67	0,99	0,45	0,33	0,30	0,45
Portugal Telecom	Portugal	113	0,86	0,77	1,07	0,74	0,64	0,57	0,79
Telefonica	Spania	985	0,77	0,60	0,92	0,70	0,54	0,42	0,64
Telecom Austria	Østerrike	94	0,67	1,05	1,35	0,70	0,47	0,73	0,94
Swisscom	Sveits	161	0,46	0,23	0,38	0,92	0,42	0,21	0,35
Hellenic Telecom	Hellas	101	0,73	0,99	1,30	0,76	0,56	0,75	0,99
Avg			0,64	0,66	0,97	0,71	0,46	0,47	0,70
Median			0,71	0,67	0,99	0,70	0,47	0,42	0,64

Source: Johnsen



Beta – examples Europe 2009.

Beta coefficients for telecom companies

Bloomberg.com 

Comparable Company	Ticker	Country	3 Years	
			Raw Beta	Unlevered Beta
Swisscom AG-Reg	SCMN VX	Switzerland	0.575	0.398
Koninklijke KPN NV	KPN NA	Netherlands	0.458	0.276
Telenor ASA	TEL NO	Norway	0.594	0.430
Vodafone Group PLC	VOD LN	Britain	0.788	0.491
Turkcell Iletisim Hizmet AS	TCELL TI	Turkey	0.615	0.593
Average			0.557	0.437
Median			0.585	0.430
Max			0.788	0.593
Min			0.313	0.276

Source: Bloomberg Sep 2009



Beta – examples from Europe 2009.

Beta Europe 2009



Telecommunication company	Beta (β_u) value
North-West Telecom-CLS	0.42
Swisscom AG-REG	0.5
Telekomunikacja Polska SA	0.81
Belgacom SA	0.61
Mobistar SA	0.61
TeliaSonera	0.62
Telefonica O2 Czech Republic	0.82
Portugal Telecom SGPS SA-REG	0.68
Magyar telekom telecommunica	0.72
France Telecom SA	0.59
Eesti Telekom	0.67
Deutsche Telekom AG-REG	0.69
Telekom Austria AG	0.69
Telenor ASA	0.63
Vodafone Group PLC	0.76

Source: RRT



Beta – examples Europe 2008

Beta estimates for mobile operators from Damodaran



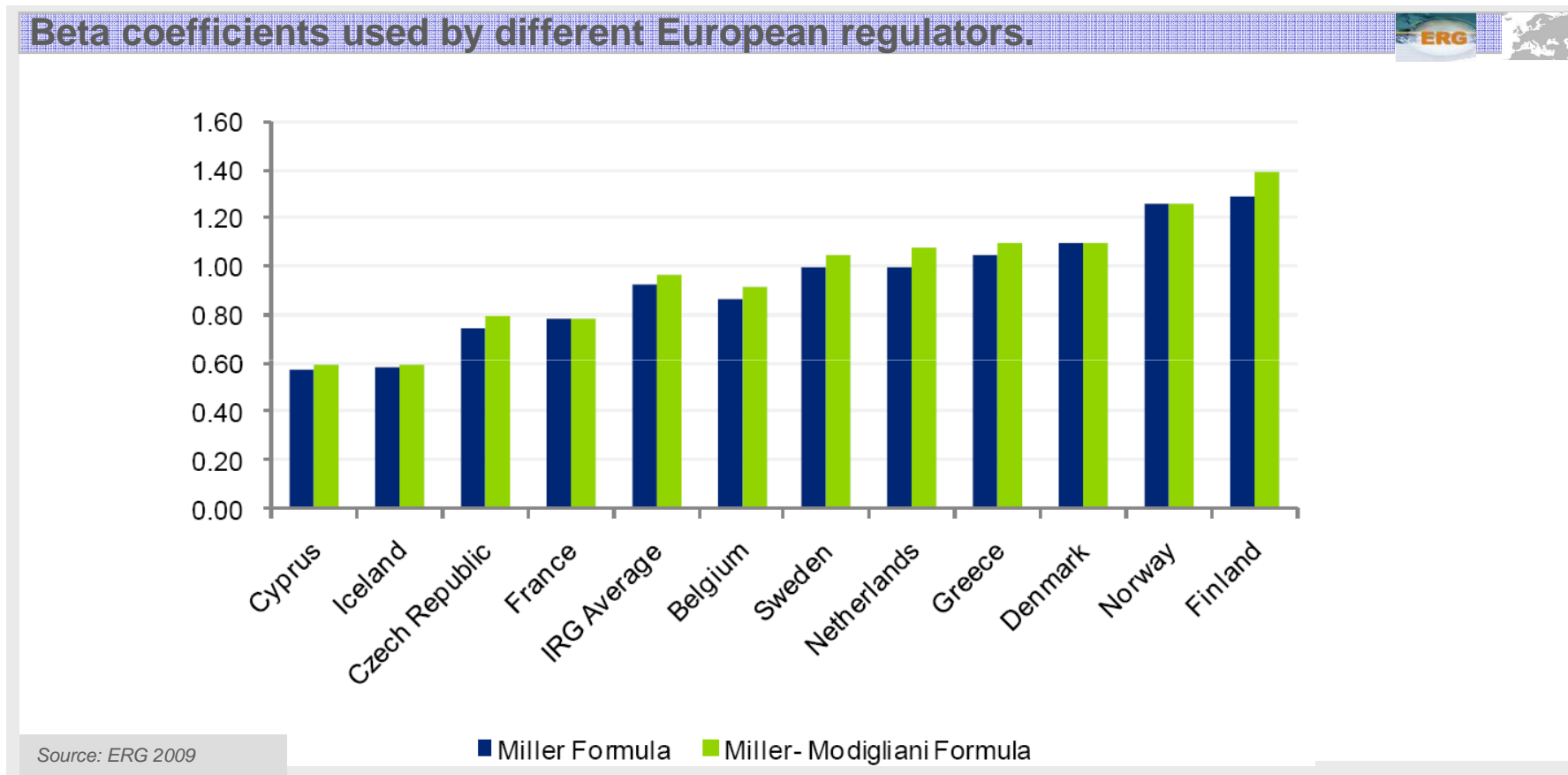
Company	Estimated equity beta	Tax rate* %	Market debt share %	Implied asset beta
Cosmote Mobile	0.51	35.9	5.3	0.49
Mobistar	1.35	29.4	5.6	1.30
O2	1.81	2.6	7.5	1.68
Telefonica Moviles	1.31	35.8	22.3	1.11
Vodafone	1.31	0.0	13.4	1.13
Average	1.26	20.7	10.8	1.14
Average excluding outliers	1.32	21.7	13.8	1.18

The tax rate figures are presumably derived from the financial reports of the companies and would thus reflect actual taxes paid relative to a proxy of the relevant taxable income and would therefore represent very rough estimates of the effective tax rate. The low and zero rates of tax for O2 and Vodafone, respectively, appear to be due to impairment losses that have been recognised by tax authorities.

Source: WIK

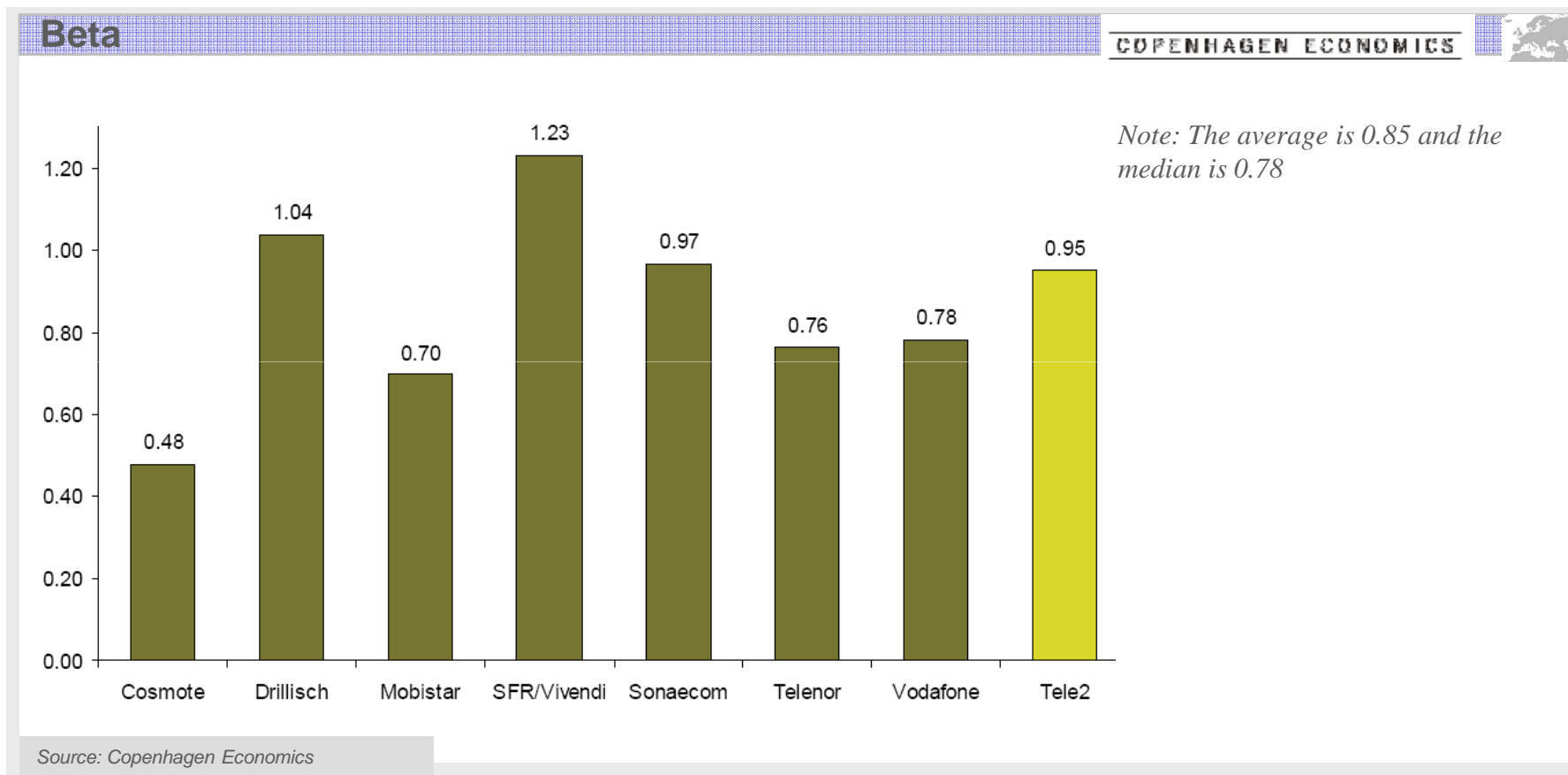


Beta – examples Europe 2009.



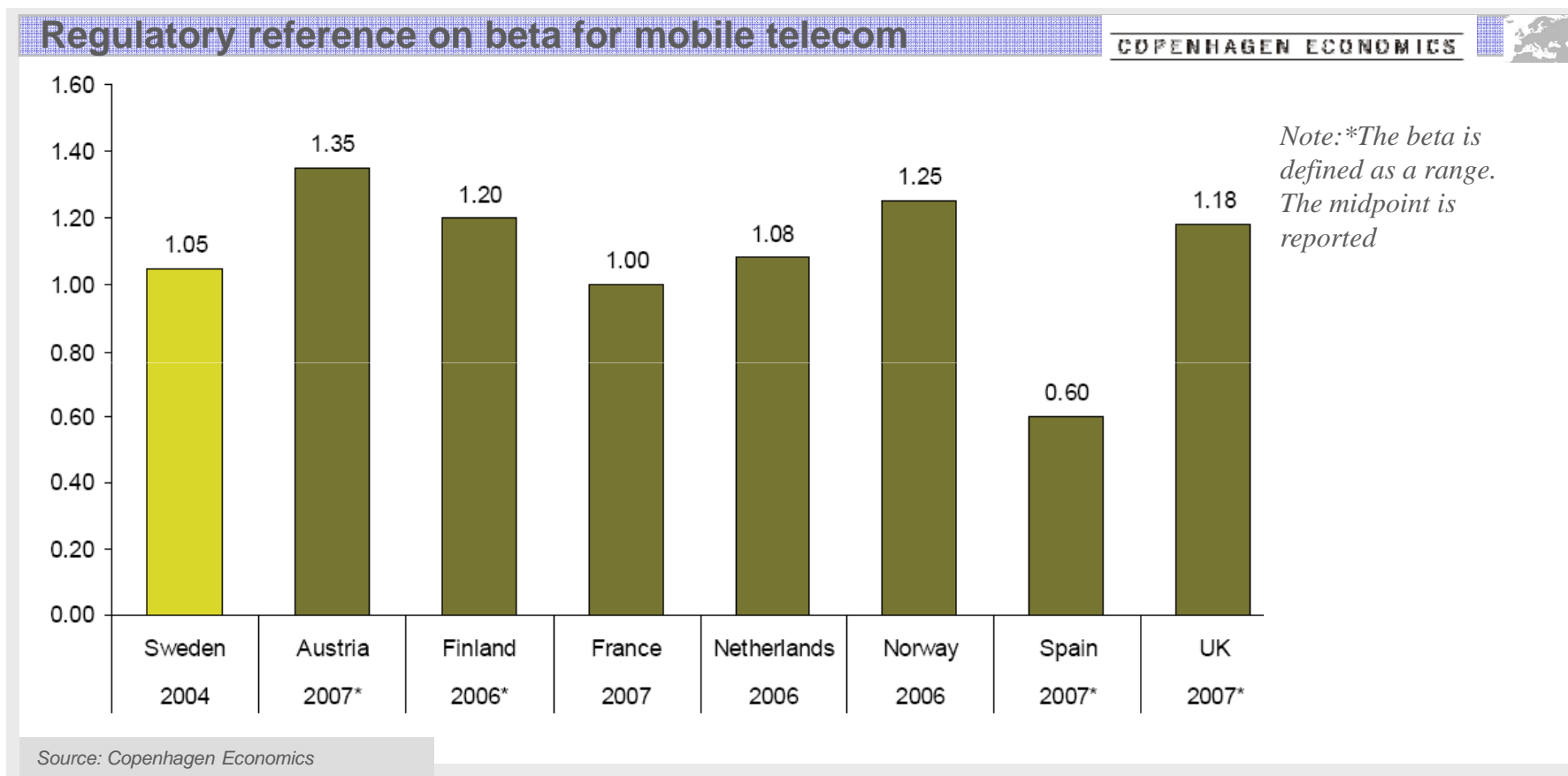


Beta – examples Europe 2008.





Beta – examples Europe 2004-2007.





Beta - examples United States 2007.

Beta US Companies 2007



Company	Ticker	Value Line
AT&T Inc	t	1.20
CenturyTel Inc.	ctl	1.00
Cincinnati Bell	cbb	1.80
Citizens Communications	czn	1.00
Comcast	cmcsk	1.40
Commonwealth Tele Enter	ctco	nmf
Dycom Industries inc	dy	1.20
Embarq	eq	nmf
IDT	idtc	0.85
Level 3 Communications	lvl	1.35
Qwest Comm Intl	q	1.95
Sprint Nextel	s	1.25
Verizon Communications	vz	1.05
Windstream	win	nmf
	Mean	1.28
	Median	1.20
	Trimmed Mean	1.25
	Std Dev	0.34
	Max	1.95
	Min	0.85
	Estimated	1.25

Source: State Department

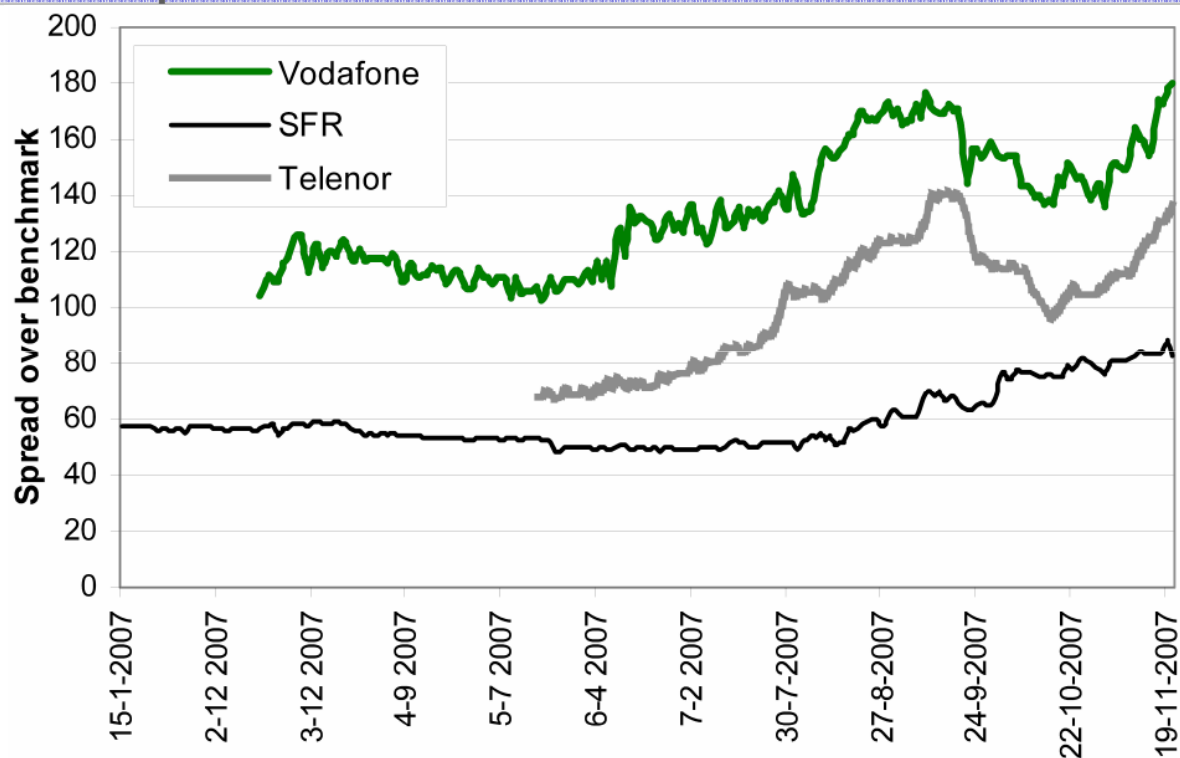


Equity risk premium Examples Mobile networks



Bond spread over national risk free rate.

Bond spread over national risk free rate.



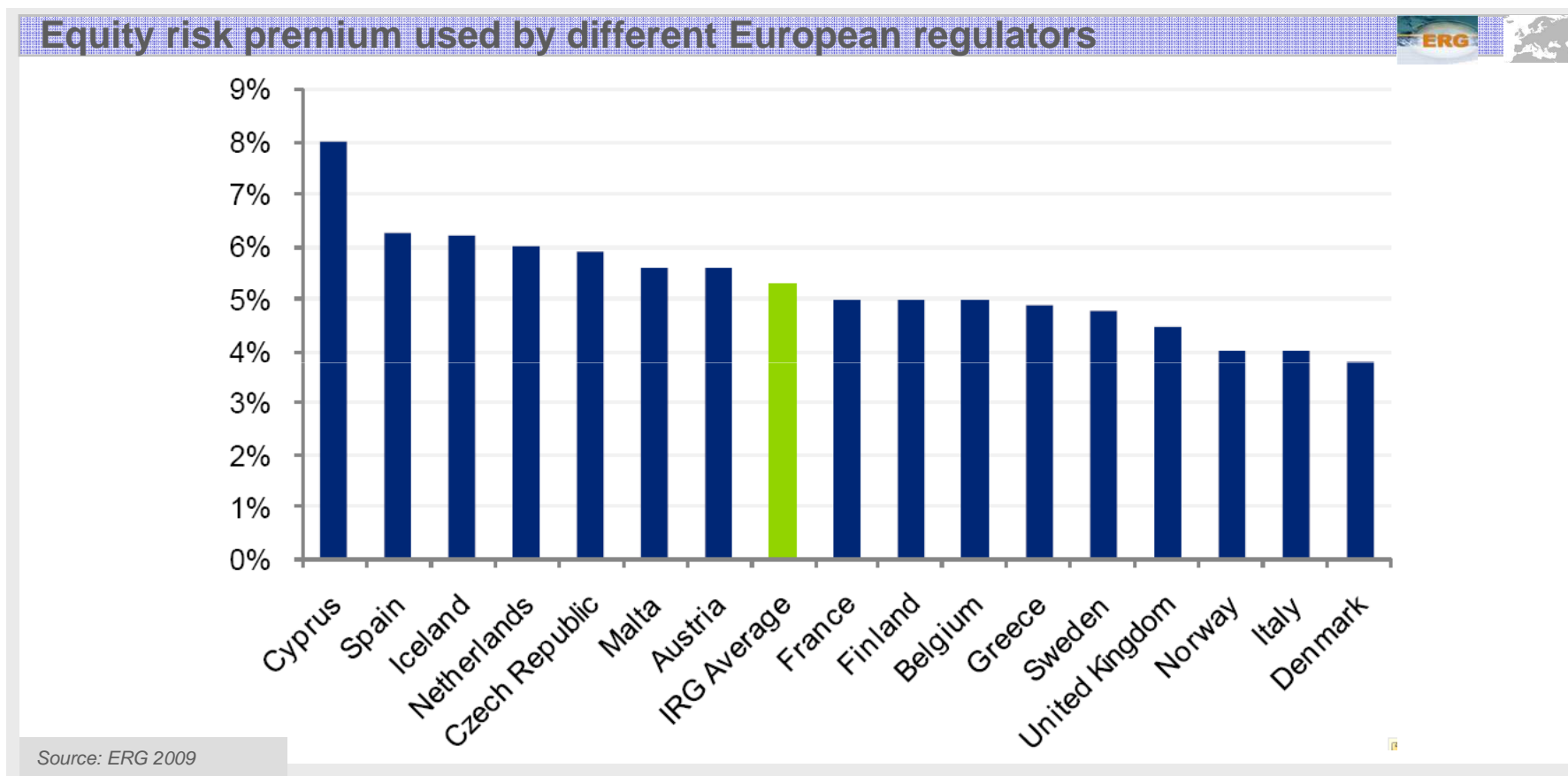
Note: All are fixed-coupon corporate bonds. The company, issuing year, coupon rate, redemption date, S&P credit rating and the currency denominations are as follows

*VODAFONE GROUP 2007 5 5/8%
27/02/17 S, (S&P: A-), USD
SFR 2005 3 3/8% 18/07/12, (S&P:
NA), €
TELENOR AS 2007 4 7/8%
29/05/17, (S&P: BBB+), €.*

Source: Data stream

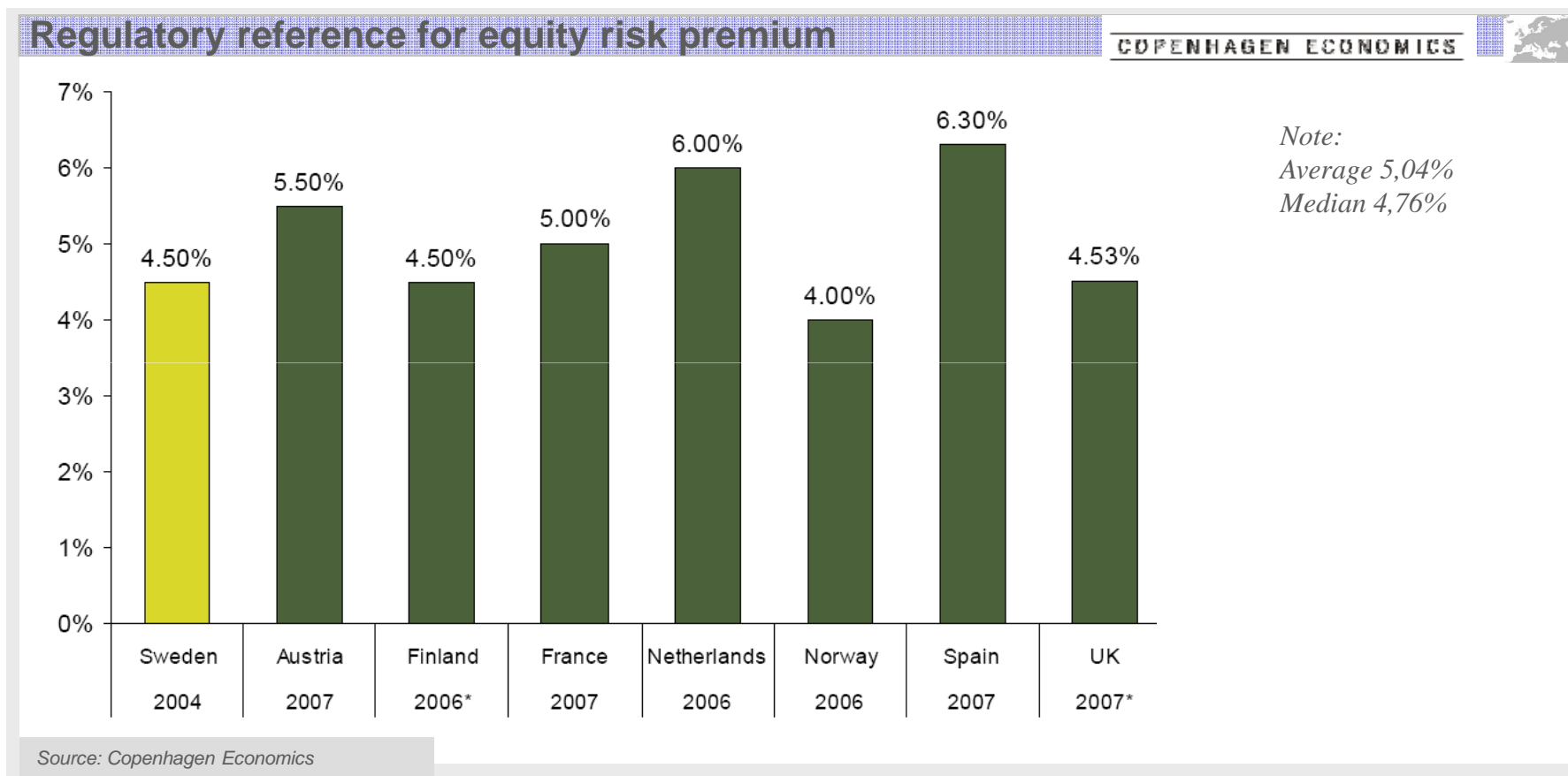


Equity risk premium – examples Europe 2009.





Equity risk premium – examples Europe 2004-2007.





Equity risk premium – examples Europe and New Zealand 2003-2009.

Regulatory benchmarks on ERP estimates (%)

Country	Regulator	Company	ERP estimate
New Zealand	Commerce Commission of New Zealand (2009)	All regulated companies	5.5 ¹
France	ARCEP (2008)	France Telecom	5.0
UK	Ofcom (2009)	BT Openreach	4.5–5.0
UK	Ofcom (2009)	Rest of BT	4.5–5.0
Ireland	ComReg (2008)	Eircom	4.8–6.0
UK	Competition Commission (2008)	BAA (Stansted)	3.0–5.0
UK	Postcomm (2006)	Royal Mail	3.5–5.0
Netherlands	OPTA (2006)	KPN	6.0
UK	Ofcom (2005)	BT copper access	4.0–5.0
New Zealand	Commerce Commission of New Zealand (2005)	Telecom New Zealand Ltd	5.5 ¹
Netherlands	OPTA (2003)	KPN	6.0

Note: 1. The Commerce Commission of New Zealand applies the simplified Brennan-Lally CAPM to estimate the cost of equity. As such, the equity risk premium of 7.0% must be adjusted down by the risk-free rate multiplied by the rate of personal income tax, resulting in an ERP of approximately 5.5%, assuming a risk-free rate of approximately 4.5% and a personal income tax rate of 33%.

Source: TRA



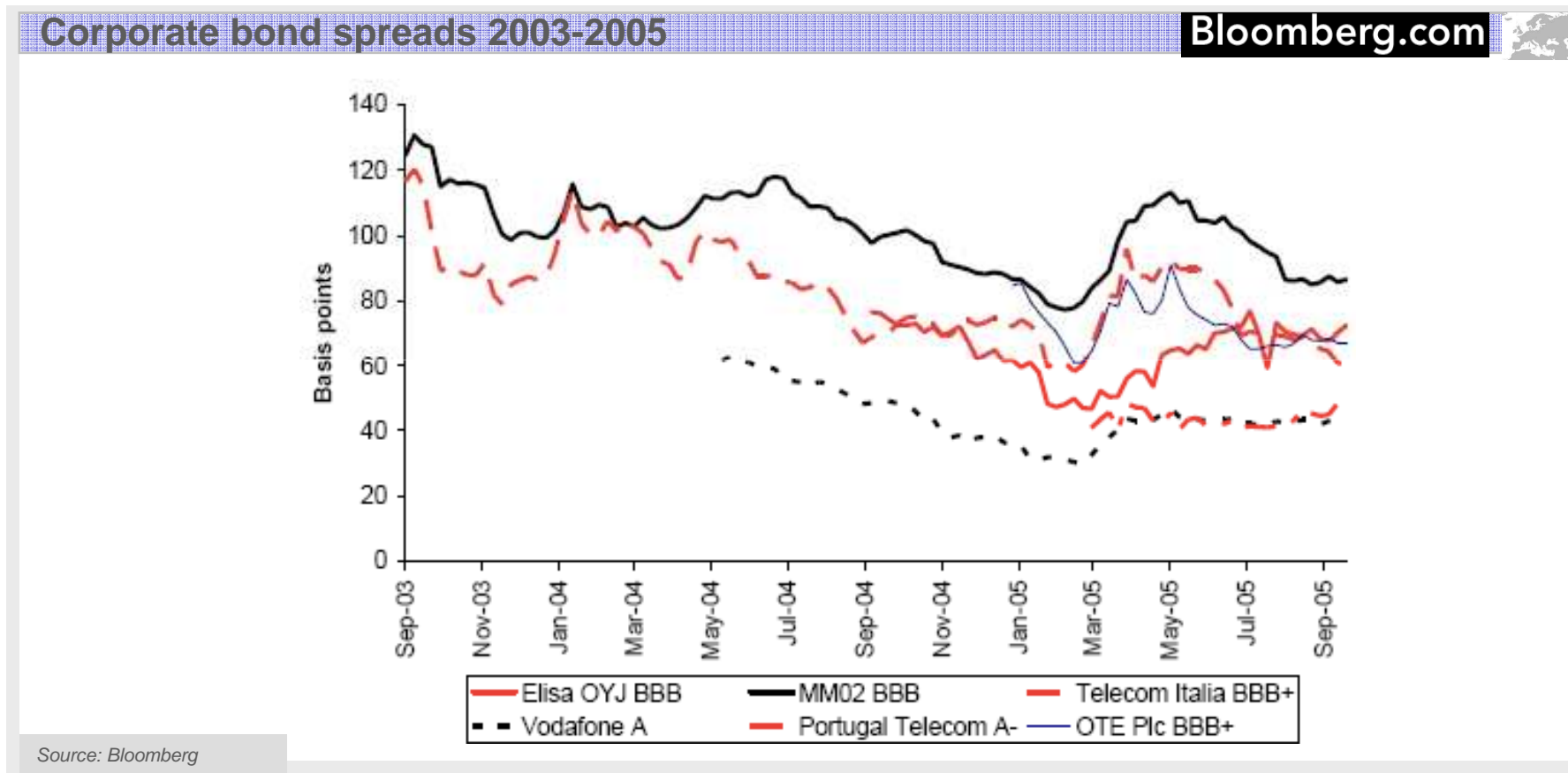
Debt premium

Examples

Mobile networks

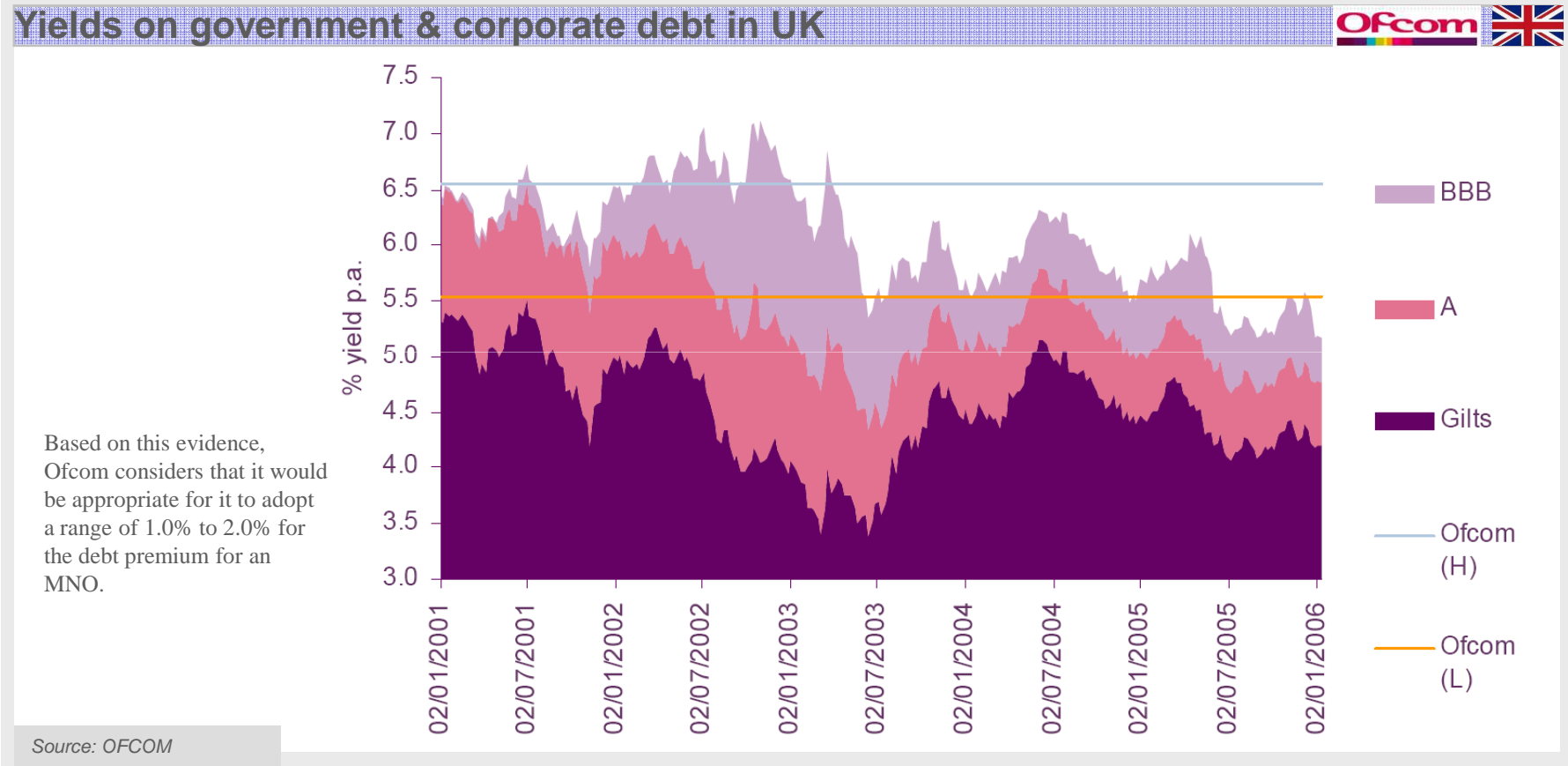


Cost of debt – examples Europe 2003-2005.





Debt premium – example UK 2007.





Debt premium – examples Europe 2009.

Debt premium from European countries

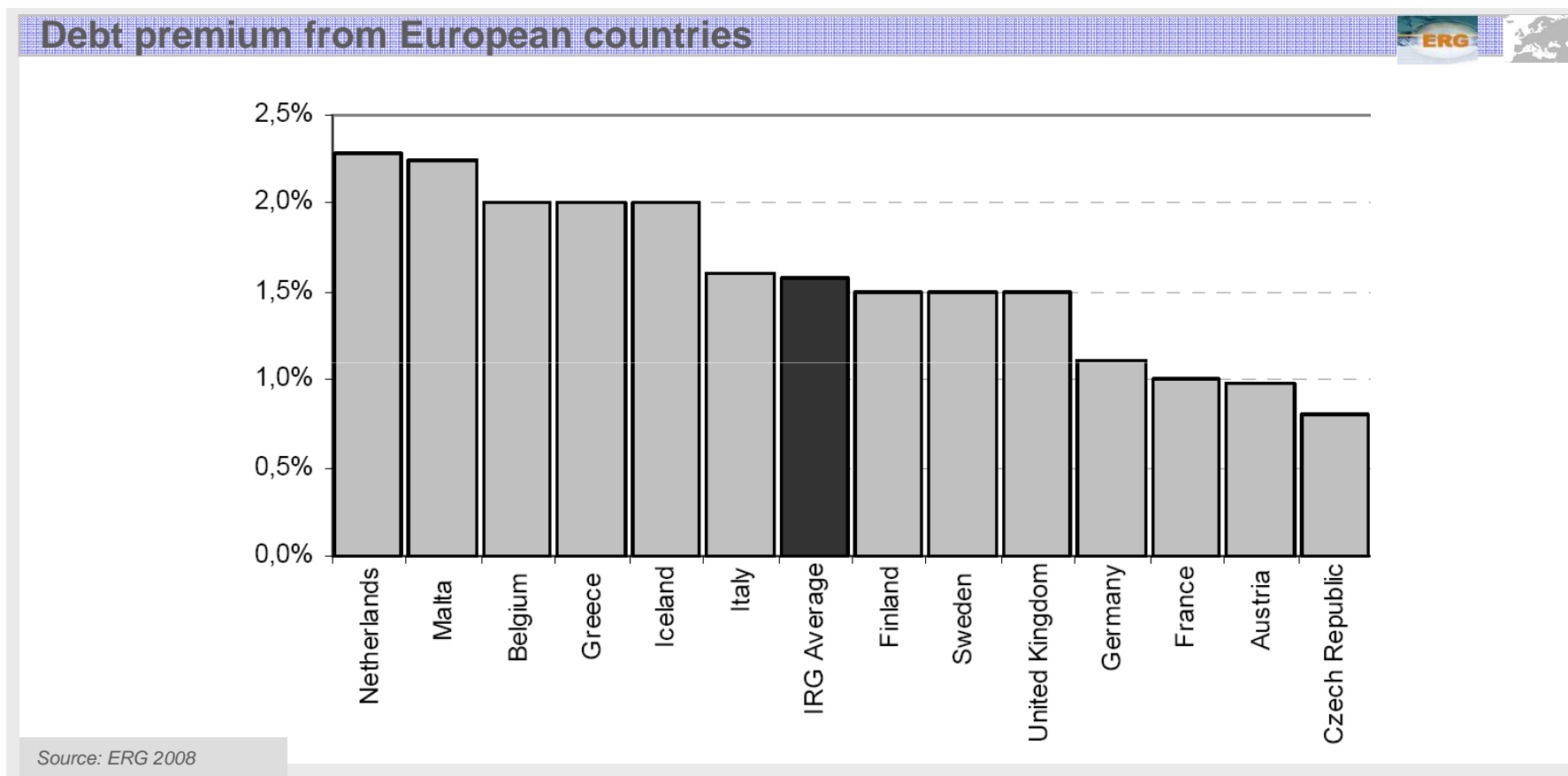
Bloomberg.com

Issuer	Country	Maturity	YTM	Gov.Bond YTM	Premium
Deutsche Telecom	Germany	1/10/2014	3.69%	3.38%	0.31%
Koninklijke KPN	Netherlands	2/4/2014	3.84%	3.69%	0.15%
Koninklijke KPN	Netherlands	5/29/2014	3.83%	3.69%	0.14%
Deutsche Telecom	Germany	6/2/2014	3.72%	3.38%	0.34%
Deutsche Telecom	Germany	9/10/2014	3.81%	3.38%	0.43%
Median					0.31%

Source: Bloomberg 2009



Debt premium – examples Europe 2008.

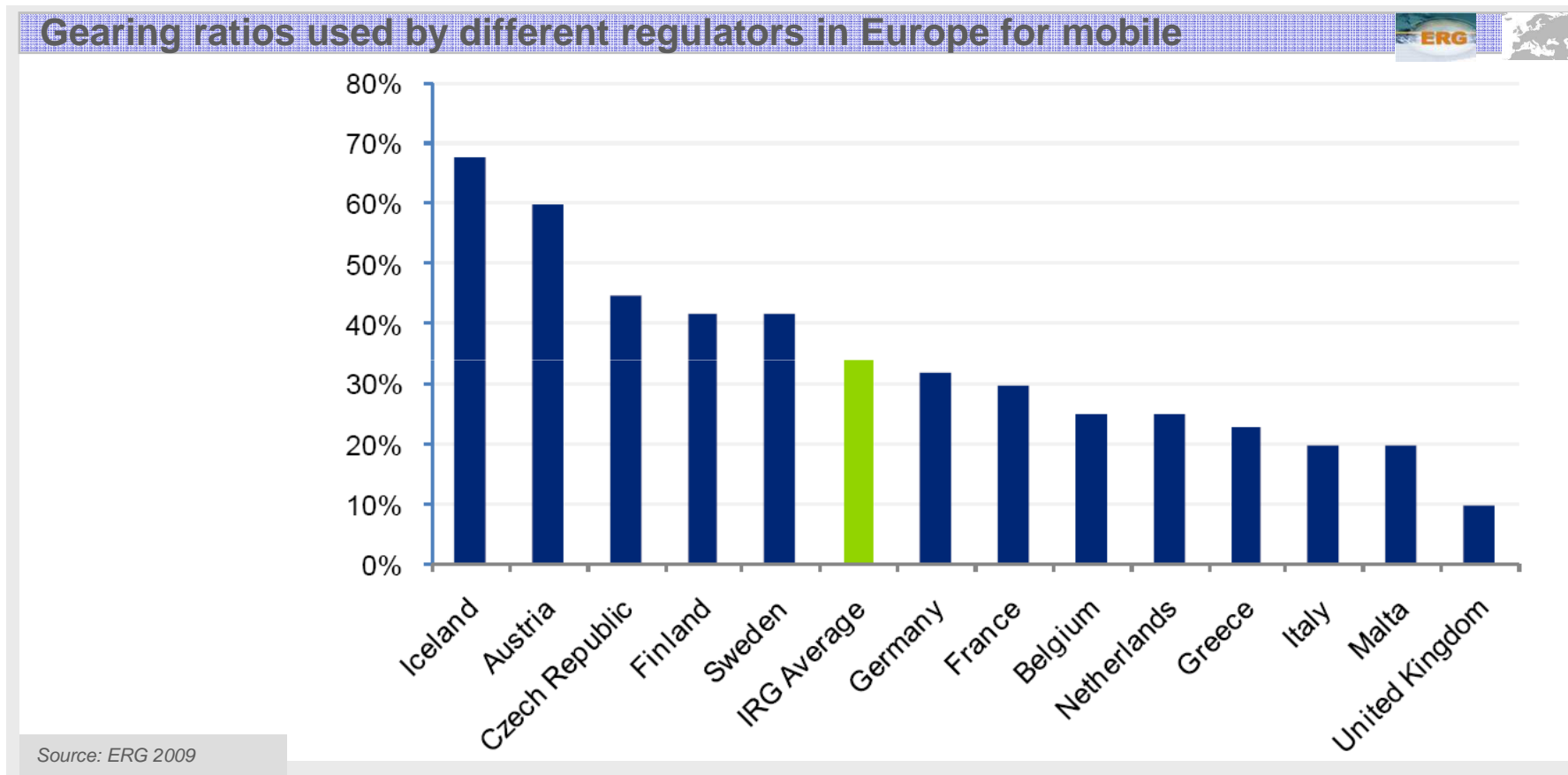




Gearing Examples Mobile networks



Gearing – examples Europe 2009.



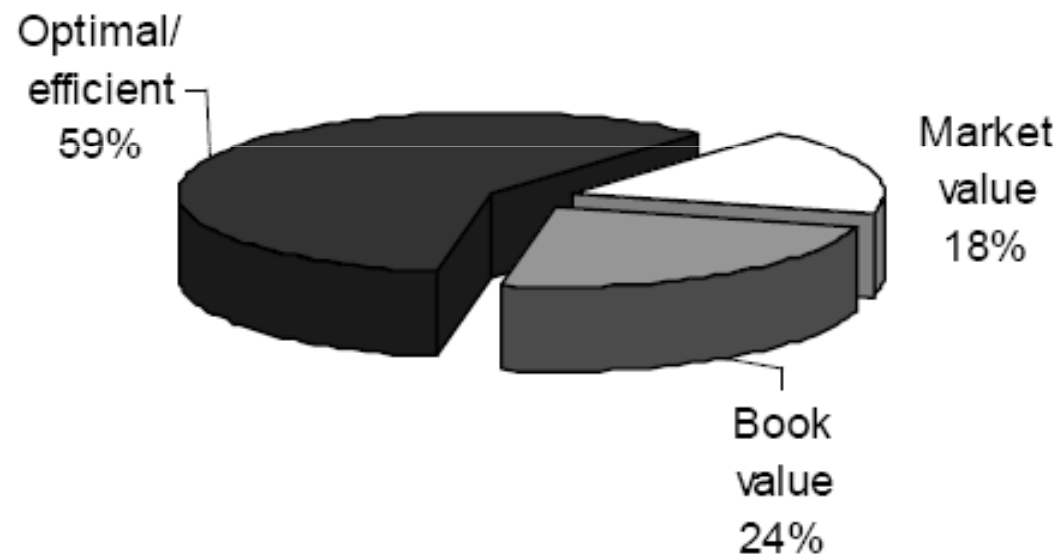


Gearing – examples Europe 2009.

Gearing ratios mobile – methodology used



Mobile networks



Source: ERG 2009



Gearing – examples Europe 2009.

Gearing ratios of European mobile operators

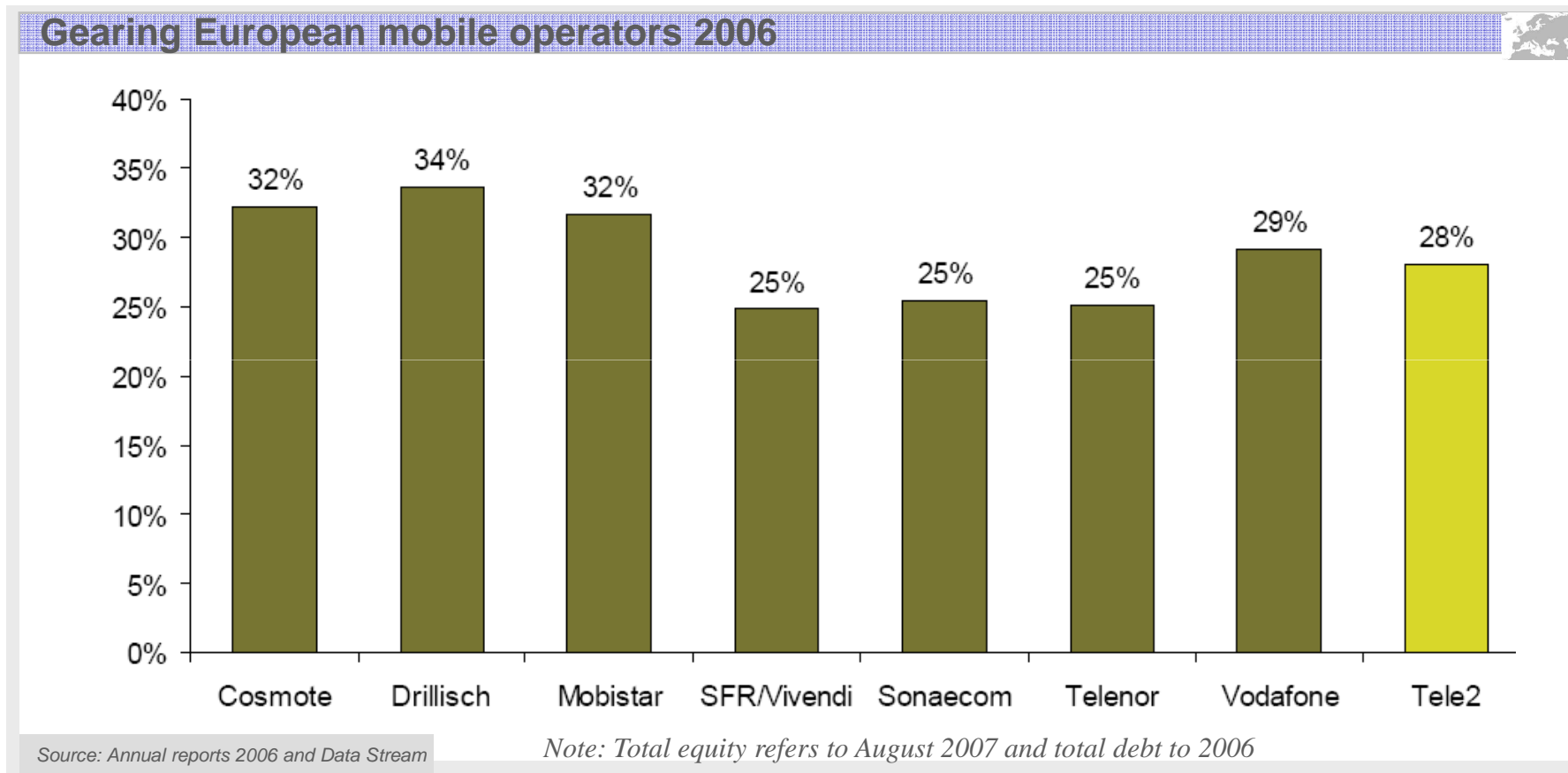
Deloitte 

Comparable Company	Ticker	Country	2006-2009
Swisscom AG-Reg	SCMN VX	Switzerland	31.94%
Koninklijke KPN NV	KPN NA	Netherlands	36.25%
Telenor ASA	TEL NO	Norway	28.04%
Vodafone Group PLC	VOD LN	Britain	26.86%
Turkcell Iletisim Hizmet AS	TCELL TI	Turkey	4.80%
Average			25.58%
Median			28.04%
Max			36.25%
Min			4.80%

Source: Deloitte 2009

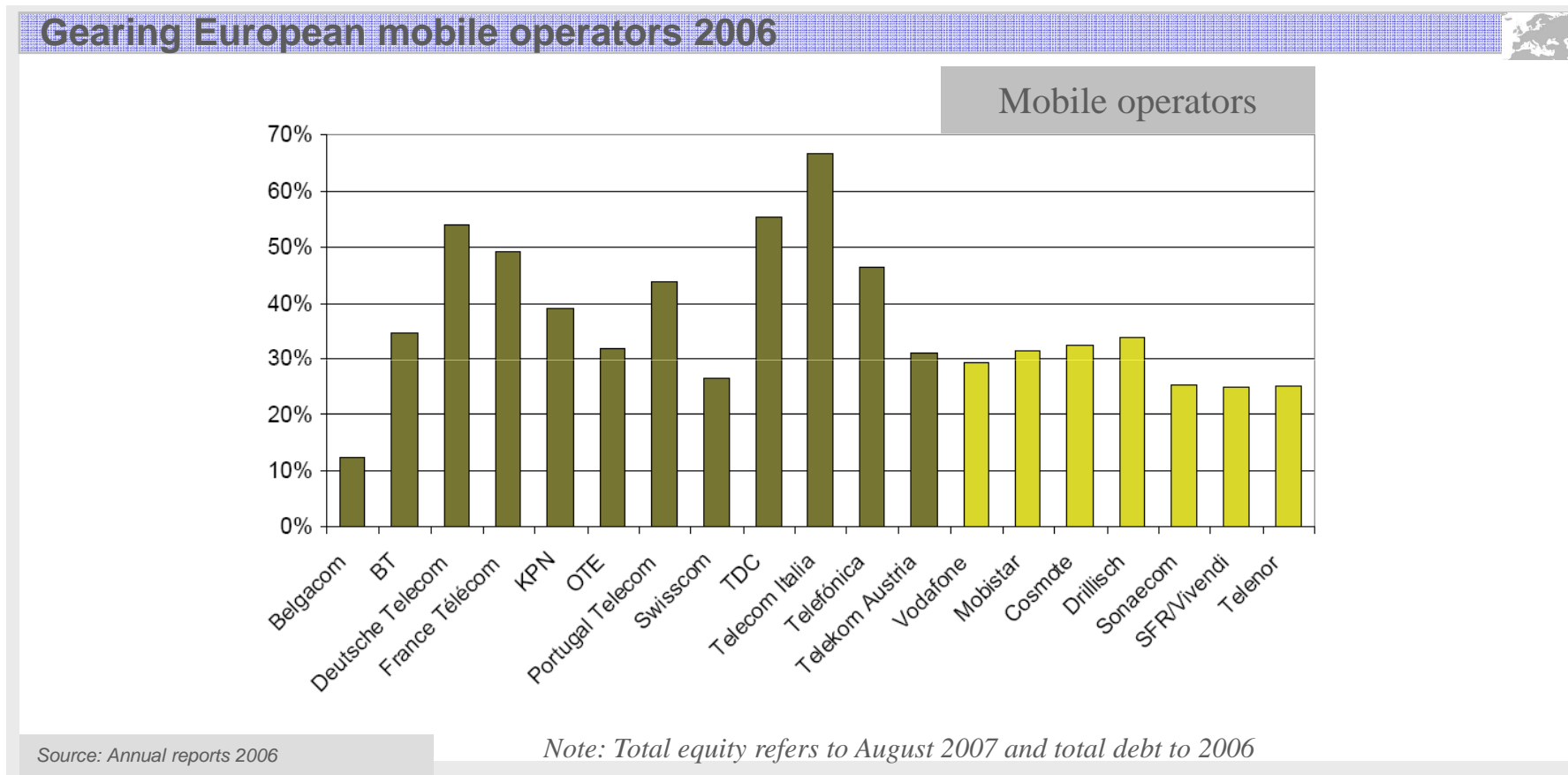


Gearing – examples Europe 2006.





Gearing – examples Europe 2006.





Gearing – examples Europe 2005.

Corporate bond sample 2005

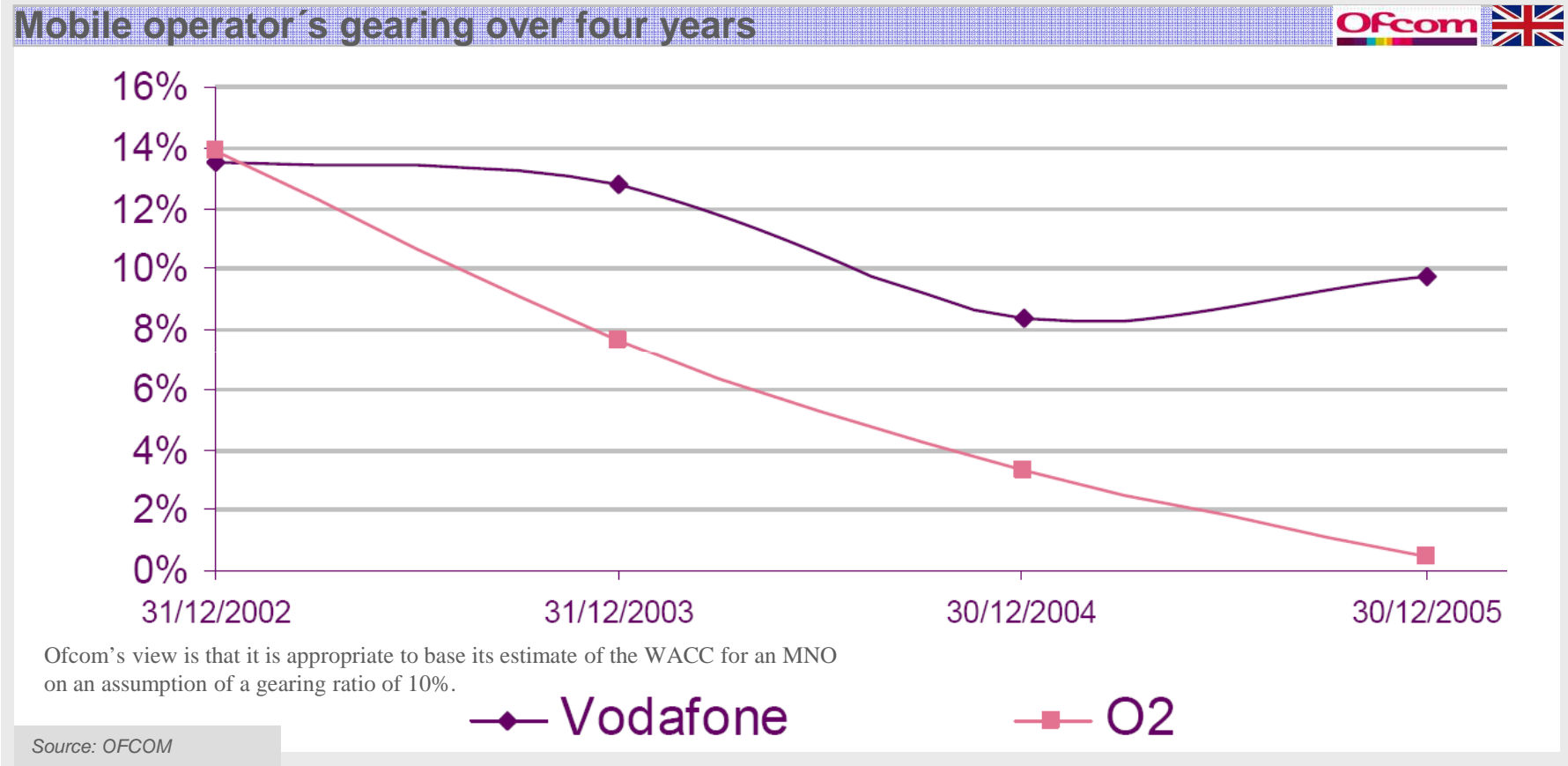
Bloomberg.com

Company	Maturity of bond – as at September 2005	Market gearing	Credit rating – as at September 2005
Elisa Oyj (Finland)	6 years	56%	BBB
MMO2 (UK)	6.3 years	19%	BBB
Vodafone (UK)	9.5 years	NA	A
Telecom Italia (Italy)	6.3 years	NA	BBB+
Portugal Telecom (Portugal)	6.5 years	NA	A-
OTE Plc (UK)	7.8 years	39%	BBB+

Source: Bloomberg



Gearing – example UK 2002-2005.





Gearing – examples from Europe 2009.

Gearing Europe 2009

Telecommunications company	W_d , %
Magyar telekom telecommunica	29,45%
Telefonica O2 Czech Republic	0,00%
TeliaSonera	12,78%
Telekom Austria AG	37,78%
Koninklijke KPN NV	36,91%
Swisscom AG-REG	37,40%
Telecom Italia SPA	61,92%
Telefonica SA	36,32%
Telenor ASA	18,64%
Hellenic Telecommun Organiza	34,00%
TDC A/S	42,95%
Vodafone Group PLC	24,16%
Telekomunikacja Polska SA	15,07%
Belgacom SA	17,54%
Portugal Telecom SGPS SA-REG	45,49%
Eesti Telekom	0,00%
Deutsche Telekom AG-REG	49,80%
France Telecom SA	45,63%
Mobistar SA	0,00%
Arithmetic average:	28,73%

Source: Bloomberg. [Checked on 19 June 2008.] Internet access: <www.bloomberg.com>

According to W_d value $W_e = 1 - W_d = 1 - 0.2873 = 0.7127$. Consequently proportion of borrowed capital is 28.73% and equity – 71.27%.

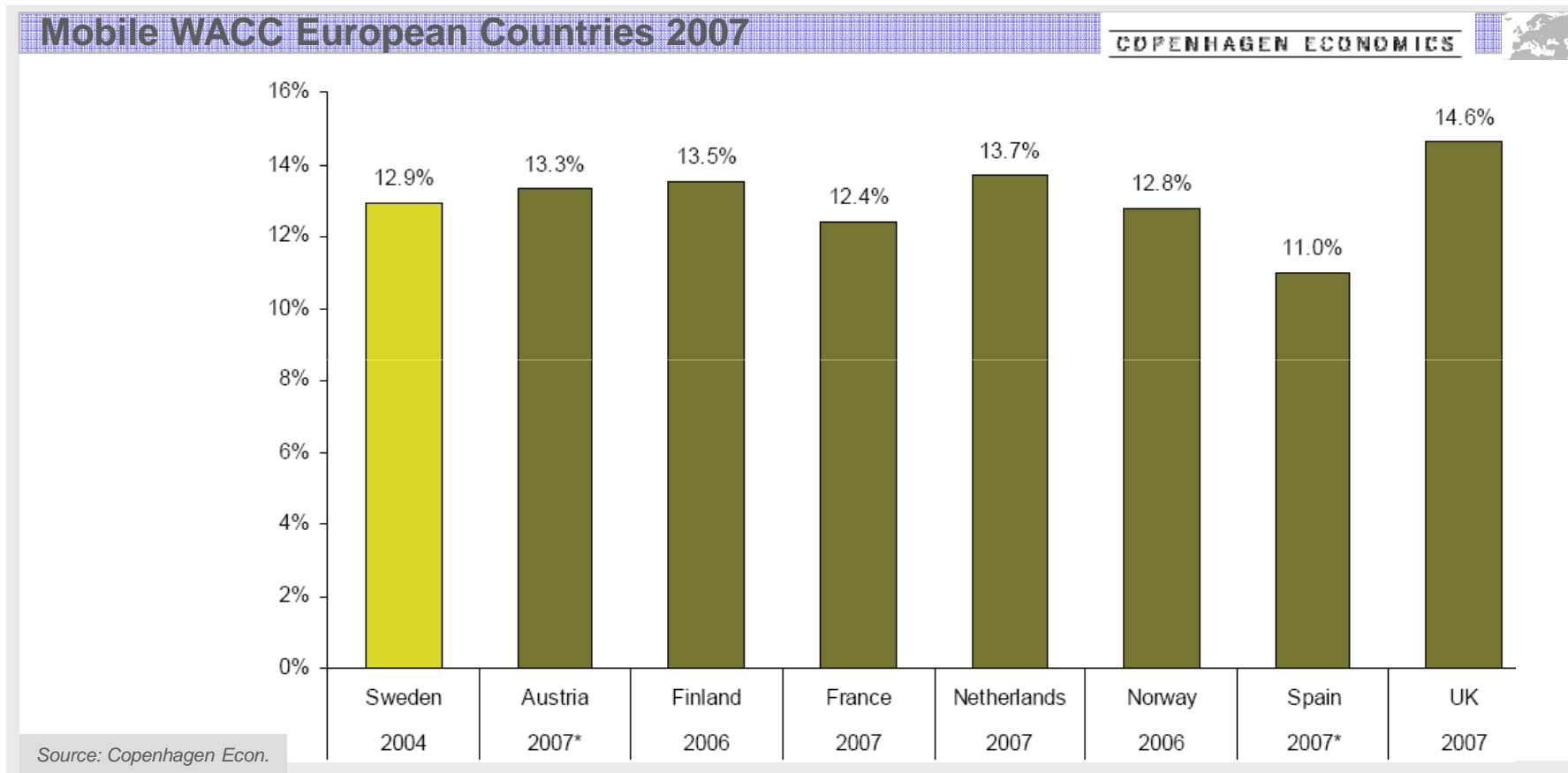
Source: RRT



Mobile WACC Examples Mobile networks

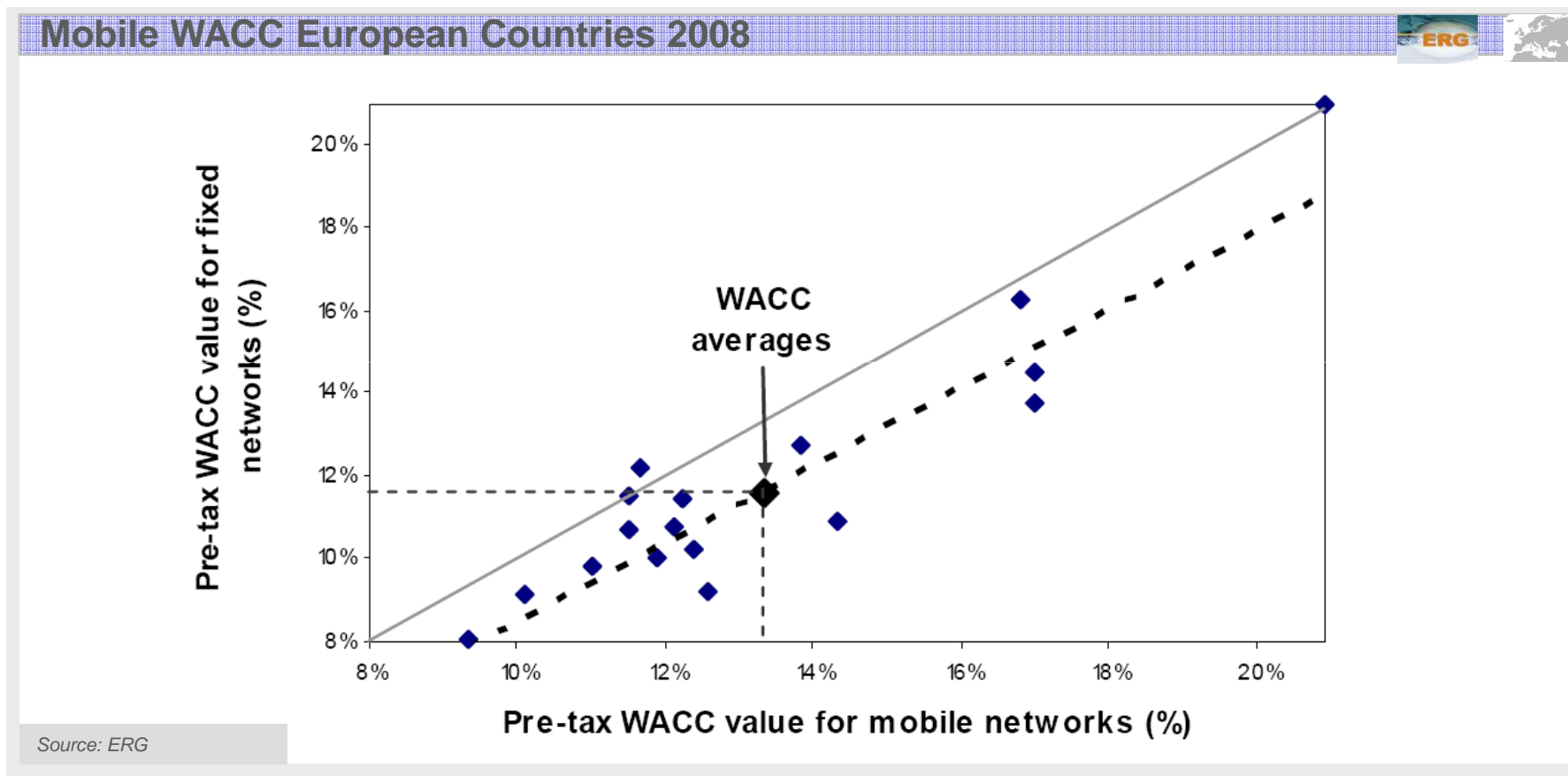


Mobile WACC – examples Europe 2004-2007.





Mobile WACC – examples Europe 2008.





Mobile WACC – example Macedonia 2009.

Mobile WACC – example Macedonia 2009



	Value	
	Lower	Upper
Risk – free rate	4.49%	4.49%
Beta Coefficient	0.580	0.580
Equity Risk Premium	6.50%	6.50%
Country Risk Premium	4.19%	4.19%
Size Risk Premium	1.36%	2.71%
Nominal Pre- tax Cost of Equity	15.33%	16.83%
Reference Rate	8.27%	4.49%
Risk Premium	0.31%	5.31%
Nominal Pre-tax Cost of Debt	8.58%	9.80%
Debt to Enterprise Ratio	28.04%	28.04%
Equity to Enterprise Ratio	71.96%	71.96%
Corporate Income Tax Rate	10.00%	10.00%
Nominal Pre-Tax WACC (rounded)	13.40%	14.90%

Source: Deloitte



Mobile WACC – example from Lithuania 2009.

Mobile WACC Lithuania 2009

1. Calculation of required cost of equity:

$$R_e = R_f + \beta \times (R_m - R_f) = 7.21\% + 1.07 \times 7.40\% = 15,13\%$$

2. Calculation of pre tax WACC:

$$WACC = R_d \times W_d + R_e \times \frac{1}{1-t} \times W_e = 0.2873 \times 7.96\% + 15,13\% \times \frac{1}{1-0.2} \times 0.7127 = 15,76\%$$

R_f – risk free rate of return in the market;

R_m – average market rate of return;

$R_m - R_f$ – equity risk premium, showing the required rate of interest premium compared to risk free rate of return;

β – beta, relative risk indicator, showing company's risk compared to all companies in the market.

R_d – cost of debt in terms of percentage;

R_e – required return on investment (after taxation) in terms of percentage;

W_e – share of equity in capital employed²;

W_d – share of debt in capital employed;

D – market value of debt;

E – market value of equity;

t – effective profit tax rate.

Source: RRT



Mobile WACC – example Finland 2005.

Estimated range for WACC for mobile in Finland 2005



	Low	High
Nominal risk-free rate	3.8%	4.3%
Debt premium	1.5%	1.5%
Cost of debt	5.3%	5.8%
Equity risk premium	4.0%	6.0%
Asset beta	1.1	1.3
Equity beta	1.43	1.4
Cost of equity	9.5%	12.7%
Gearing	30%	10%
Tax rate	29%	29%
Nominal pre-tax WACC	11.0%	16.7%

Source: Frontier Economics



Mobile WACC – example Finland 2006.

Mobile WACC Finland 2006



	Low	High
Risk free rate	3.44%	3.44%
Debt premium	1.50%	1.50%
Cost of debt	3.94%	4.94%
Risk free rate	3.44%	3.44%
Market risk premium	4.00%	5.00%
Asset beta	1,1	1,3
Equity beta	1,57	1,86
Cost of equity	7.16%	9.14%
Gearing	30 %	30 %
Tax rate	26 %	26 %
WACC (pre tax)	10.68%	13.52%

Source: FICORA



Mobile WACC – example Australia 2007.

Mobile WACC – example Australia 2007



Parameter	Values
Risk-free interest rate (r_f) (%)	4.434
Market risk premium (r_m) (%)	4.5
Equity beta (β_e)	1.32
Market debt share (D) (%)	17.2

The value of the WACC covering taxes amounts to 11.68%.

Source: WIK



Mobile WACC – example United Arab Emirates 2009.

Mobile WACC – example Etisalat's pre-Royalty WACC



Parameter	Determined Values
Risk Free Rate	4.30% – 6.30%
Corporate Risk Premium	0.65%
Pre-Royalty Return on Debt	4.95% – 6.95%
Gearing	3.72% – 10.57%
Equity Beta	0.51 – 0.54
UAE Market Risk Premium	4.52% – 6.49%
Post-Royalty Return on Equity	6.61% – 9.83%
Federal Royalty	50.00%
Post-Royalty Return on Debt	2.48% – 3.48%
Pre-Royalty WACC range	12.91% – 18.32%
Post-Royalty WACC range	6.45% – 9.16%
Pre-Royalty WACC	15.61%

Source: Telecommunications Regulatory Authority



Mobile WACC – example UK 2007.

Mobile WACC – example UK 2007



	Low	High
Nominal Risk-free rate	5.0%	5.0%
ERP	4.5%	4.55
Asset beta	0.90	1.46
Equity beta @ 10% gearing	1.0	1.6
Cost of equity (post tax)	9.5%	12.2%
Debt premium	1.0%	2.0%
Cost of debt (pre tax)	6.0%	7.0%
Corporate tax rate	30%	30%
Cost of debt (post tax)	4.2%	4.9%
Gearing	10%	10%
WACC (post tax nominal)	9.0%	11.5%
WACC (pre tax nominal)	12.8%	16.4%
Inflation	2.8%	2.8%
WACC (pre tax - real)	9.7%	13.2%
Average		
WACC (pre tax - real)	11.5%	

Source: OFCOM



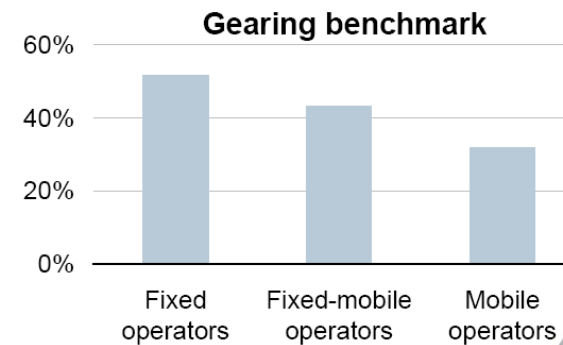
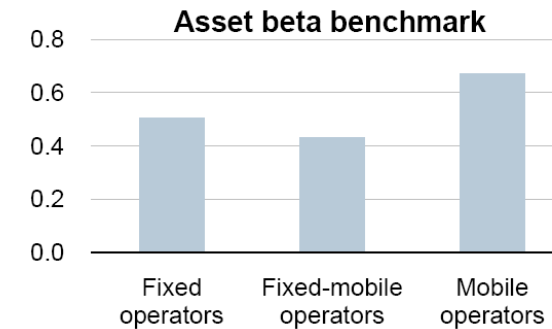
Mobile WACC – example Netherlands 2010.

Mobile WACC – example Netherlands 2010




<i>Parameter</i>	<i>Fixed</i>	<i>Mobile</i>
Risk-free rate	3.8%	3.8%
Equity premium	6.1%	6.1%
Asset beta	0.51	0.67
Cost of equity (post-tax)	10.3%	10.2%
Cost of debt	5.6%	5.1%
Gearing	52%	32%
Tax	25.5%	25.5%
Nominal WACC (pre-tax)	9.6%	11.0%

Source: Analysys Mason





Mobile WACC – example Sweden 2004.

Mobile WACC – example Sweden 2004		COPENHAGEN ECONOMICS 	
	<i>Low gearing</i>	<i>High gearing</i>	
Risk free rate	4.64%	4.64%	
Debt risk premium	2.50%	2.90%	
Cost of debt	7.14%	7.54%	
Equity risk premium	4.50%	4.50%	
Unlevered beta	1.05	1.05	
Levered beta	1.14	1.24	
Cost of equity	9.80%	9.80%	
Gearing	10%	20%	
Tax rate	28%	28%	
Post-tax WACC	9.30%	8.90%	
Pre-tax WACC	12.92%	12.89%	
Midpoint, pre-tax WACC	12.91%		

Source: Copenhagen Econ.



Mobile WACC – example Sweden 2008.

Mobile WACC – example Sweden 2008

COPENHAGEN ECONOMICS



	Low gearing	High gearing
Risk free rate	4.20%	4.20%
Debt risk premium	1.00%	2.00%
Cost of debt	5.20%	6.20%
Equity risk premium	4.75%	4.75%
Unlevered beta	1.2	1.2
Levered beta	1.49	1.67
Cost of equity	11.27%	12.11%
Gearing	25%	35%
Tax rate	28%	28%
Post-tax WACC	9.39%	9.43%
Pre-tax WACC	13.04%	13.10%
Midpoint, pre-tax WACC	13.1%	

Source: Copenhagen Econ.



Mobile WACC – example Brasil 2009.

Mobile WACC – example Brasil 2009



Mobile	Final
Risk Free Rate (RF)	9,18%
Credit Risk Premium (<i>spread</i>)	127%
Cost of Debt Capital	12,36%
Debt Capital Ratio	31%
Mobile beta (β)	1,12
Brasil Beta (β)	1,93
Market Risk Premium (PRM)	3,83%
Cost of Equity Capital	15,46%
Equity Capital Ratio	69%
Tax Rate	34%
WACC (mobile companies)	13,19%

Source: ITU



In some cases regulators accepted for smaller operators an additional premium on the WACC.

Regulatory decisions on the small company premium



Regulator / date	Reasons given for premium	Premium to the WACC
Ofwat (2004)	Higher equity trading costs Costs of raising debt and equity capital	0.3% - 0.9% premium on the post-tax WACC
Ofgem (independent gas transporters, 2002)	IGTs are "relatively small enterprises" Cross-reference to 2000 Competition Commission decision	0.8% premium on post-tax cost of equity
Oftel (mobile service providers, 2002)	Oftel suggested a small firm premium for mobile service providers in the range 0.9% to 1.7%	1.35% premium on post-tax cost of equity
Competition Commission (water inquiries, 2000)	Impact of lower trading liquidity on cost of equity Market evidence on the impact of company size on the cost of debt	1% premium on post-tax cost of equity Cost of debt 0.9% higher for small companies
Ofwat (1999)	More limited access to capital markets Lower liquidity Higher issue costs	0.4% - 0.75% premium on post-tax WACC

Source: Frontier Economics



Mobile WACC References



Mobile WACC references.

Mobile WACC – references

- [Deloitte, Calculation of the Weighted Average Cost of Capital for Mobile Operators in Macedonia Agency for Electronic Communications, 16 December 2009](#)
- [Copenhagen Economics, Cost of capital for Swedish mobile telecom networks, 18 March 2008](#)
- [FICORA, FICORA's principles for assessing mobile termination pricing, 7 December 2006](#)
- [MPRA, Cost of capital and the new regulation of telecommunications services, March 2006](#)
- [Washington State Department of Revenue, Cost of capital study telecommunications, 2007](#)
- [Frontier economics, Cost of capital for mobile telecommunications networks in Finland, A working paper prepared for FICORA, December 2005](#)
- [Professor Thore Johnsen, Cost of Capital for Norwegian Mobile Operators, 14 June 2009](#)
- [Telecoms Regulatory Authority Bahrein, Cost of Capital, Draft Determination, 20 July 2009](#)
- [OFCOM, Mobile call termination, statement, 27 March 2007](#)
- [Analysys Mason, Development of a BULRIC model for fixed and mobile networks, 20 April 2010](#)
- [Wik-Consult, Mobile termination cost model for Australia, January 2007](#)

Source: Belfin



Mobile WACC references.

Mobile WACC – references

- [Telecommunications Regulatory Authority, Determination No. \(2\) of 2009, Weighted Average Cost of Capital \(WACC\), 9 November 2009](#)
- [RRT, Methodology and results of the calculation of weighted average cost of capital, April 2009](#)
- [ERG Report, Regulatory Accounting in Practice 2008, September 2008](#)
- [IRG – Regulatory Accounting, Principles of Implementation and Best Practice for WACC calculation, February 2007](#)
- [ITU, Cost of capital \(WACC\) assessment for the telecommunication sector: Brazilian methodology, June 2009](#)

Source: Belfin