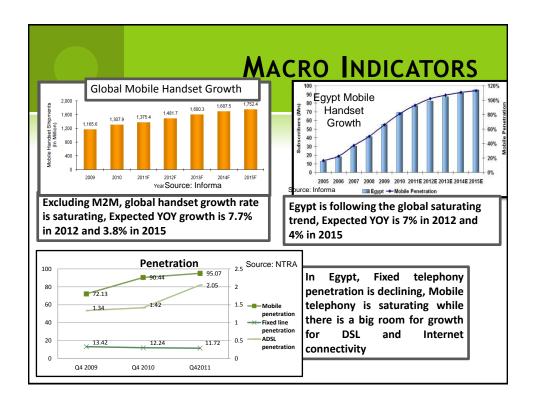
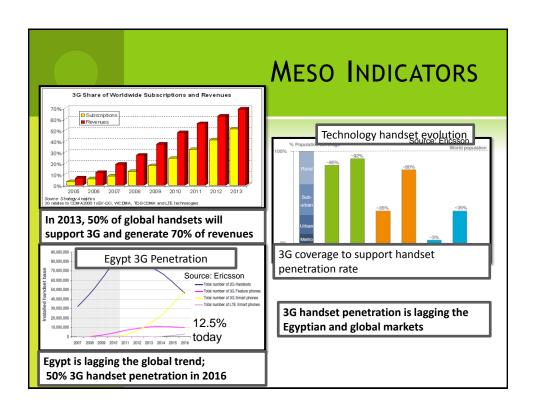
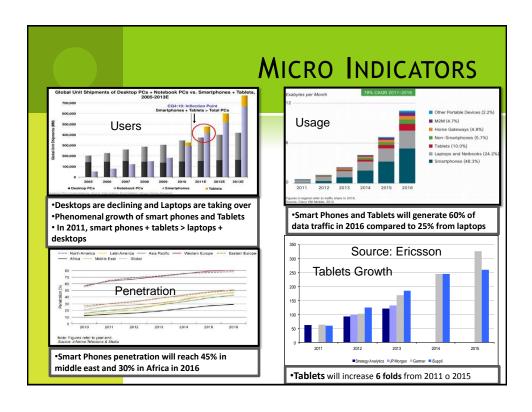
USING INDICATORS FOR OPERATORS
STRATEGY DEVELOPMENT

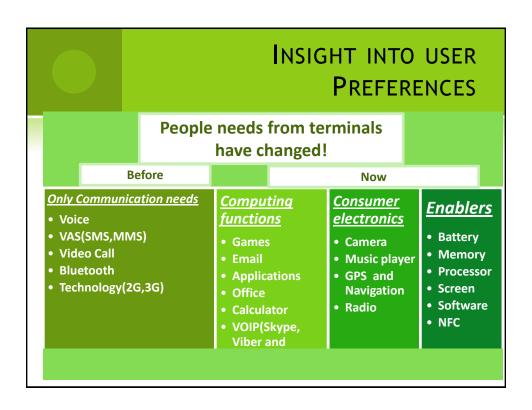
SCOPE AND AGENDA

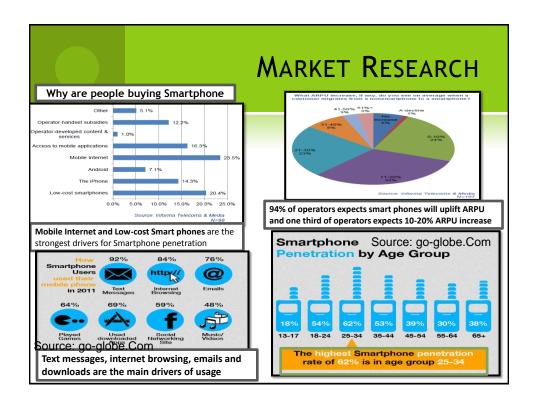
- Presentation Scope:
 - Use of indicators to analyze industry and market trends
 - Use of market research to support strategic directions

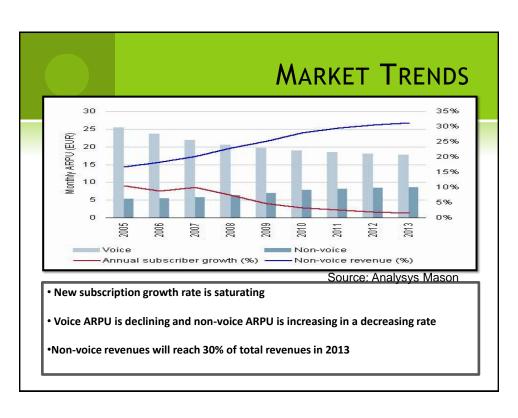


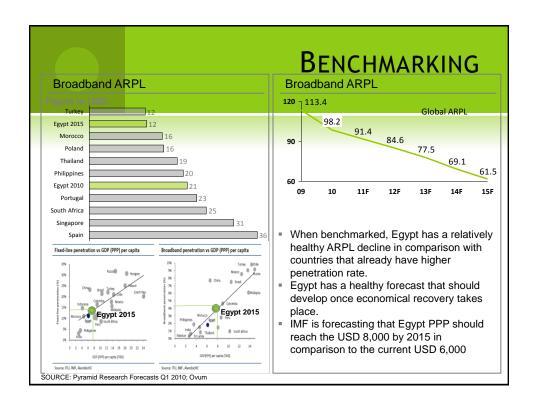


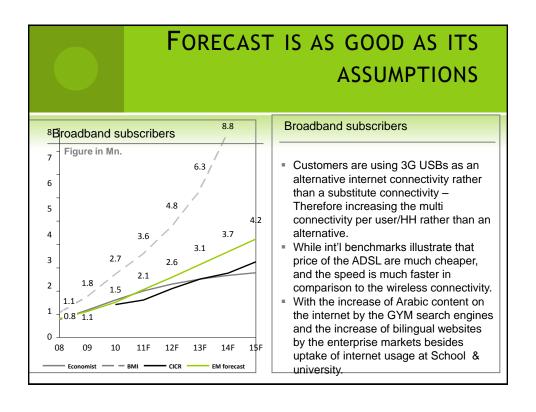












EUROPEAN MODEL FOR THE FIXED INTERNET CONNECTIVITY VS. 3G Internet Connectivity breakdown 144-512 3% 10% 10% • The market had a 7% 512-1024 7% balanced 8% 8% 1024-2048 9% portfolio in April 16% 13% must gear up into 15% 7% 2048-4096 2007, however, 13% the introduction of much anticipated the market 4096-8192 15% 8% shifted gears speed that 20% 21% with the surpasses the introduction of Mobile operators 13% 19% 8192-20Mbps the mobile USB. offered speeds. 15% 15% • The market The ratio between 22% limited and offerings for 20% 28% 20+Mbps much anticipated unlimited is 25% to 75% speeds was 18% 17% skewed towards 14% 13% the 20+ Mbps Plug & Play Mobile Apr-07 Apr-07 Apr-07 Oct-07 Apr-08 Apr-09

CONCLUSION Indicators are used by market participants for analyzing national market development and benchmark against comparable markets Indicators can be on a macro-level (GDP/Capita, Urban vs. Rural breakdown, Gemini Factor, ..etc) Indicators can be ICT specific (penetration of certain service/technology, spending on certain services, ..etc) Higher degrees of data granularity would be needed by stakeholders for developing their own strategies especially as size of investments grows For larger operators deploying large infrastructure projects: detailed data that could only be acquired through Syndicated market research For SMEs providing value-added services: indicators could be useful to assist startups doing their business planning For Monitoring and Evaluation purposes, market-wide data/indicators are needed for accessing success business strategies periodic basis Administrations need to cooperate with market participants to collect, process and disseminate market-related data to assure